

BOB ICB and Oxfordshire Place-base Partnership (PBP): Health and Wellbeing Board Update December 2025

BOB ICB Board Meetings Thames Valley Commissioning Intentions Winter Vaccinations Programme Oxfordshire PBP Update

1.0 BOB ICB Board Meetings

From 1 October 2025 the NHS Buckinghamshire, Oxfordshire and Berkshire West Integrated Care Board and the NHS Frimley Integrated Care Board will be meeting together under a Collaboration Agreement as a Joint Committee. NHS Thames Valley Integrated Care Board will form on 1 April 2026.

The first meeting of the Joint Committee NHS takes place Tuesday, 18 November, 2025. Details of the meeting and Board papers will be published on the [BOB ICB website](#)

2.0 Thames Valley Commissioning Intentions 2026 - 2030

The BOB and Frimley ICB cluster is developing NHS Thames Valley to better meet the needs of communities across Berkshire, Buckinghamshire, and Oxfordshire.

To make sure the new Thames Valley ICB delivers the best healthcare service possible when it is established in April 2026, we have published [our commissioning intentions](#) which describe the priorities and over the next three to five years.

For NHS Thames Valley ICB these intentions set out:

- What health services we want to focus on
- How we aim to improve care for local people
- Where we plan to invest resources to make the biggest difference

These plans are informed by a robust evidence base, including population health data, performance metrics, financial analysis, and insight from our communities. Over the past few years, we have gathered feedback from more than 3,800 survey responses and engaged over 2,000 people through 50+ focus groups and workshops, representing a wide range of ages, backgrounds, and communities.

Key themes consistently raised include:

- Access to services: Challenges remain in accessing timely care across primary, urgent, and planned services.
- Preventative health: There is strong support for shifting from reactive treatment to proactive prevention.
- Integrated services: People want services that address the wider determinants of health, including housing, transport, and social care.
- Digitally enabled care: While digital tools are valued, there is a clear call for better integration across GP, hospital, and pharmacy systems.

We are committed to ensuring that the voice of our population continues to shape our commissioning plans. Over the coming year, we will:

- Build on existing insight from our engagement activities
- Incorporate intelligence from Healthwatch, community organisations, and the voluntary sector
- Use patient experience data from service providers to inform priorities
- Actively seek new feedback to refine and co-develop future plans

In the new year we will be launching a series of opportunities for residents and stakeholders to contribute to the development of our commissioning plans. In the meantime, stakeholders, patients and the wider public can comment on these commissioning intentions via our [Your Voice in BOB engagement platform](#).

3.0 BOB Winter Vaccinations Campaign

BOB ICB continues to deliver strong vaccination performance in the 2025/26 Winter programme.

As of 22 October 2025, Covid-19 booster jab uptake in our eligible population reached 49.37 percent, placing BOB second highest in the Southeast region and ahead of both regional and national averages. Seasonal flu vaccine uptake in frontline healthcare workers also remains above national levels across multiple provider Trusts.

This reflects the dedication of our workforce and effective system-wide coordination to protect our communities this winter.

There is comprehensive information about vaccination eligibility and access on the [Staywell BOB website](#) and regular messages are posted via ICB social media channels and shared across health and care partners.

4.0 Oxfordshire Place-based Partnership (PBP)

Oxfordshire PBP has now been meeting on a monthly basis for three years. In the November meeting, members noted the valuable input and leadership from Stephen Chandler as Chair throughout this period. Stephen's retirement has provided a timely and logical opportunity for the PBP to review its' Terms of Reference and chairing arrangements.

The Health, Education and Social Care (HESC) Joint Commissioning team is working alongside partners to mobilise planning arrangements for 2026/27 and beyond. Although much government policy and NHS planning guidance outlines a move to developing multiyear plans, focus remains on managing annual budgets, performance and workforce requirements. Guidance relating to the Better Care Fund (BCF) is expected to be released in the coming weeks. Oxfordshire will be reviewing existing projects that are delivered within the BCF to determine effectiveness against the key metrics, alongside wider health and social care factors.

4.1 Children and Young People

The Oxfordshire Local Area Partnership (LAP) SEND Strategic Improvement and Assurance Board continues to meet monthly, reflections from Stever Crocker, the independent chair can be found [here](#).

Ofsted and the Care Quality Commission (CQC) recently (29th September – 1st October) conducted a monitoring visit in Oxfordshire to determine whether effective action has been taken in the five areas of priority action identified in the inspection report from September 2023. The monitoring visit concluded that the LAP has taken “effective action” to make improvements in services and support for SEND children and young people in all five areas, more detailed findings are enclosed in [this letter](#).

The monitoring visit recognised strengthened governance, improved communication and enhanced opportunities for children, young people and their families to contribute to service planning and evaluation. This outcome is welcomed by the LAP, but it is recognised that there is work we still must do. The inspectors’ report is a significant milestone, providing valuable feedback and recommendations to ensure going forward, across the partnership, we continue to drive improvements together.

4.2 Neighbourhood Health and Care

Oxfordshire’s structures and mechanisms to support the delivery of Neighbourhood Health and Care are continuing to mature. The Community and Primary Care Board has now met three times and is supporting the development of the Oxfordshire Neighbourhood Health and Care plan. NHS England and the Department of Health and Social Care are in the process of publishing several documents to confirm expectations and requirements. It is anticipated that Health and Wellbeing Boards will sign off plans by April 2026.

Several engagements events have taken place throughout Oxfordshire, these have provided an opportunity to further engage on the concept of Neighbourhood Health and Care and to take onboard a wide range of viewpoints to help shape the development of our plan. These have included:

- Health and Wellbeing Board workshop (24th October)
- Stakeholder reference group (30th October and 6th November)
- Voluntary, Community, Faith and Social Enterprise (VCFSE) focussed session (10th November)

Over one hundred people have been involved to date, feedback has been collated, and this will inform development and delivery of the plan. Further engagement events and mechanisms will take place. Oxfordshire has trusted and credible community partners and networks in place, these will be used to ensure a wide range of diverse communities have opportunities to engage and share views.

Four planning units have been established in the county (North, West, City and South), alongside a named coordinator (from existing resources committed until April 26). The planning units will be used to identify and bring together key organisations and individuals, build on any existing asset and capacity mapping that has been undertaken (e.g. community profiles) and further progress population health management approaches to risk stratify and segment populations. This approach will also support with identifying our neighbourhood and multi neighbourhood footprints.

4.3 Wantage Community Hospital

The ground floor refurbishments to the Wantage Community Hospital commenced in October following OHFT successfully securing Community Infrastructure Levy funding through the Vale of White Horse District Council. The works include creating additional clinic rooms, the installation of a joint reception and waiting room, a digital suite, improved staff wellbeing spaces, and a “Changing Places” Toilet.

The hospital's refurbishment has been split into five phases to allow for the site to remain live, and for as many clinics as possible to continue running. Where needed, services may be moved temporarily off site or to an alternative location to mitigate the impact of noise on clinics. Teams from all service providers have been engaged with on working to find the best solutions for their patients and staff. With phase one underway, the project is expected to complete in Spring 2026.

Alongside the range of existing community and mental health services operating from the site currently, several additional services are due to be provided from Wantage for the first time post-refurbishment, including Sexual Health, Respiratory, Red Cell and Children and Adolescent Mental Health services. This is very much in line with emerging guidance relating to Neighbourhood Health Centres.

The project group will continue to work closely with Wantage Town Council's Health Committee around building further on the very positive engagement with the local community to date throughout the hospital's refurbishment. This approach forms a key part of our on-going commitment to co-production.

4.4 Prevention and Health Inequalities

The [All Well Together](#) event took place on Friday 5th November. This was a celebration of the programme that has worked with Oxfordshire's ten priority wards to invest in community-led health and wellbeing projects to address health inequalities experienced by residents. The event brought together community leaders to find out more about the impact that activities have had on communities.

Active Oxfordshire, a key organisation in Oxfordshire's whole system approach to physical activity, participates in annual data collection exercises with "The Active Partnerships Network" to submit information about goals, relationships, and challenges in their work on 'integrating physical activity into health and care'. Active Oxfordshire was also selected to be part of a more detailed story collection, specifically on the strengths of systems working. Colleagues from Active Oxfordshire, BOB ICB, Public Health and District Councils contributed to articulating the journey. These have now been published in the form of a [Journey Map](#) and four detailed stories.

BOB ICB and Public Health in OCC are jointly developing an Oxfordshire Health Impact Evaluation Unit. A key ambition of this unit will be to develop a methodology to evaluate projects and services in real time. This will provide the required information and intelligence to better understand the effectiveness of each intervention in place, so that it can be changed, scaled or stopped accordingly. A shortlist of interventions to evaluate has been agreed, this will help develop the methodology and provide helpful insights for commissioner and provider organisations.

To further support the delivery of Neighbourhood Health and Care, a project has been launched to improve Oxfordshire's approach to Population Health Management. Mapping and interviews are underway to determine existing analytical capability, capacity and systems, this builds on previous exercises undertaken by colleagues in Public Health. Population Health Management training sessions have been made available to people working in health and social care across Oxfordshire. "Introduction to Population Health Management" sessions are running for the remainder of the calendar year. More in depth sessions will be delivered throughout January to March, applying methodology to Oxfordshire datasets.

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