

January Financial Monitoring Report
CABINET - 15 March 2011
Budget Monitoring

CA13

Annex 1

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) <i>January</i> 2011	Actual Expenditure (Net) <i>January</i> 2011	Variation to Budget <i>January</i> 2011	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
	Children, Young People & Families											
	Gross Expenditure	581,870	0	-16,042	498	566,326	564,231	-2,095	474,521	525,464	50,943	G
	Gross Income	-482,820	0	13,261	0	-469,559	-469,559	0	-393,738	-470,118	-76,380	G
	Net Expenditure	99,050	0	-2,781	498	96,767	94,672	-2,095	80,783	55,346	-25,437	A
	Social & Community Services											
	Gross Expenditure	223,982	-716	16,868	170	240,304	239,372	-932	200,789	213,509	12,720	G
	Gross Income	-40,325	0	4,507	0	-35,818	-35,818	0	-30,258	-44,277	-14,019	G
	Net Expenditure	183,657	-716	21,375	170	204,486	203,554	-932	170,531	169,232	-1,299	G
	Environment & Economy											
	Gross Expenditure	99,339	406	963	448	101,156	100,701	-455	84,297	73,551	-10,746	G
	Gross Income	-28,931	0	-10	0	-28,941	-28,794	147	-24,118	-24,296	-179	G
	Net Expenditure	70,408	406	953	448	72,215	71,907	-308	60,179	49,255	-10,924	G
	Oxfordshire Customer Services											
	Gross Expenditure	52,403	805	-865	20	52,363	51,510	-853	43,636	48,241	4,605	G
	Gross Income	-24,281	0	-26,674	0	-50,955	-50,955	0	-42,463	-49,938	-7,475	G
	Net Expenditure	28,122	805	-27,539	20	1,408	555	-853	1,173	-1,697	-2,870	R
	Chief Executive's Office											
	Gross Expenditure	38,569	571	-22,388	254	17,006	16,274	-732	18,874	19,628	754	A
	Gross Income	-28,991	0	22,854	0	-6,137	-6,137	0	-9,818	-11,323	-1,505	G
	Net Expenditure	9,578	571	466	254	10,869	10,137	-732	9,056	8,305	-751	R
	Less recharges to other Directorates	-88,704	0	0	0	-88,704	-88,704	0		0		
		88,704	0	0	0	88,704	88,704	0		0		
	Directorate Expenditure Total	907,459	1,066	-21,464	1,390	888,451	883,384	-5,067	822,116	880,393	58,277	G
	Directorate Income Total	-516,644	0	13,938	0	-502,706	-502,559	147	-500,394	-599,952	-99,558	G
	Directorate Total Net	390,815	1,066	-7,526	1,390	385,745	380,825	-4,920	321,722	280,441	-41,282	G
							1,116	1,116				
							381,941	-3,804				
								2,231				
							381,941	-1,573				

Less: DSG funded services underspend
 Directorate variation net of DSG variation

Add: OCC Elements of OP&PD and LD Pooled Budgets
 In-Year Directorate Variation

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		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
	Contributions to (+)/from (-)reserves	3,405	-1,066	1,916		4,255	10,087	5,832				
	Contribution to (+)/from(-) balances	3,344		-266	-1,390	1,688	1,688	0				
	Capital Financing	39,303				39,303	37,953	-1,350				
	Interest on Balances	-1,341				-1,341	-1,341	0				
	Strategic Measures Budget	44,711	-1,066	1,650	-1,390	43,905	48,387	4,482				
	Area Based Grant (income)	-45,656		5,876		-39,780	-39,780	0				
	Budget Requirement	389,870	0	0	0	389,870	390,548	678				

Total External Financing to meet Budget Requirement

Revenue Support Grant	13,481				13,481	13,481	0
Business rates	92,840				92,840	92,840	0
Council Tax	283,549				283,549	283,549	0
Other grant income (e.g. LABGI)					0	0	0
External Financing	389,870	0	0	0	389,870	389,870	0

Consolidated revenue balances position

Forecast County Fund Balance net of City Schools (Annex 5)	13,763
Variation of OCC elements of the OP&PD and LD Pooled Budgets	-2,231
In-year directorate variation to be met from (-) or transferred to (+) Carry Forward Reserve excluding grants	3,804
DSG Variation to be met from (-) or transferred to (+) Carry Forward Resere	1,116
	16,452

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

January Financial Monitoring Report: Children, Young People & Families
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(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
CY1	Young People and Access to Education											
	Gross Expenditure	43,426	227	-6,901	407	37,159	37,213	54	30,958	31,310	352	G
	Gross Income	-22,023		1,415		-20,608	-20,608	0	-17,197	-18,855	-1,659	G
		21,403	227	-5,486	407	16,551	16,605	54	13,761	12,455	-1,307	G
CY2	Children and Families											
	Gross Expenditure	77,297	-629	12,721	91	89,480	88,630	-850	73,970	73,688	-282	G
	Gross Income	-46,410		-6,856		-53,266	-53,266	0	-43,018	-39,285	3,733	G
		30,887	-629	5,865	91	36,214	35,364	-850	30,952	34,403	3,451	A
CY3	Raising Achievement Service											
	Gross Expenditure	72,890	336	-21,553		51,673	51,651	-22	43,060	49,594	6,534	G
	Gross Income	-64,925		20,926		-43,999	-43,999	0	-36,663	-49,963	-13,300	G
		7,965	336	-627	0	7,674	7,652	-22	6,396	-370	-6,766	G
CY4	Commissioning, Performance and Quality Assurance											
	Gross Expenditure	49,437	841	-2,512	0	47,766	46,489	-1,277	39,672	35,571	-4,101	A
	Gross Income	-11,280		-199		-11,479	-11,479	0	-9,550	-10,723	-1,173	G
		38,157	841	-2,711	0	36,287	35,010	-1,277	30,122	24,848	-5,274	A
	<i>Subtotal Non Delegated Budgets</i>	98,412	775	-2,959	498	96,726	94,631	-2,095	81,232	71,336	-9,896	A

January Financial Monitoring Report: Children, Young People & Families
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		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to date £000 (6)	Latest Estimate £000 (7)						
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
CY5	Schools											
	Gross Expenditure	342,767	-775	2,203		344,195	344,195	0	286,861	335,301	48,440	G
	Gross Income	-342,129		-2,025		-344,154	-344,154	0	-287,309	-351,291	-63,982	G
	Less City Schools Reorganisation					0		0			0	
		638	-775	178	0	41	41	0	-449	-15,990	-15,542	G
	Less recharges within directorate	-3,947				-3,947	-3,947	0			0	G
		3,947				3,947	3,947	0			0	G
	Directorate Total Expenditure	581,870	0	-16,042	498	566,326	564,231	-2,095	474,521	525,464	50,943	G
	Directorate Total Income	-482,820	0	13,261	0	-469,559	-469,559	0	-393,738	-470,118	-76,380	G
	Directorate Total	99,050	0	-2,781	498	96,767	94,672	-2,095	80,783	55,346	-25,437	A

Less: City Schools Reorganisation

Less: DSG funded services underspend (included above)

In-Year Directorate Variation

0
1,116
-979

DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)

CY1	Children & Young People	13,789		51		13,840	13,650	-190
CY2	Early Years & Family Support	18,662		-150		18,512	18,012	-500
CY3	Educational Effectiveness	640				640	214	-426
CY4	Strategy & Performance	6,614		588		7,202	7,202	0
CY5	Schools (incl Non Devolved Schools Costs)	293,671		1,986		295,657	295,657	0
	Total Gross	333,376	0	2,475	0	335,851	334,735	-1,116

KEY TO TRAFFIC LIGHTS**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

January Financial Monitoring Report: Social & Community Services
CABINET - 15 March 2011
Budget Monitoring

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		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Budget						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	underspend - overspend + £000 (12)	(13)
SC1	Community Services											
	Gross Expenditure	21,747	-305	-6,382		15,060	14,999	-61	12,550	12,591	41	G
	Gross Income	-9,345		5,704		-3,641	-3,641	0	-3,034	-2,808	226	G
		12,402	-305	-678	0	11,419	11,358	-61	9,516	9,783	267	G
SC2	Social Care for Adults											
	Gross Expenditure	175,900	-411	-1,892	170	173,767	174,302	535	145,225	146,152	927	G
	Gross Income	-40,343		105		-40,238	-40,238	0	-33,940	-33,888	52	G
		135,557	-411	-1,787	170	133,529	134,064	535	111,285	112,264	979	G
SC3	Major Programmes											
	Gross Expenditure	256		0		256	256	0	213	251	38	G
	Gross Income	-191		0		-191	-191	0	-159	-56	103	G
		65	0	0	0	65	65	0	54	195	141	G
SC4	Strategy and Transformation (Excl Supporting People)											
	Gross Expenditure	27,797		-1,917		25,880	24,823	-1,057	21,683	21,669	-14	A
	Gross Income	-4,071		282		-3,789	-3,789	0	-3,159	-4,528	-1,369	G
		23,726	0	-1,635	0	22,091	21,034	-1,057	18,524	17,141	-1,383	A
SC4_5	Supporting People											
	Gross Expenditure	12,092		-2,330		9,762	9,853	91	8,135	9,687	1,552	G
	Gross Income	-185		0		-185	-185	0	-154	-1,278	-1,124	G
		11,907	0	-2,330	0	9,577	9,668	91	7,981	8,409	428	G
SC5_1	Fire & Rescue Service											
	Gross Expenditure			24,540		24,540	24,120	-420	20,450	19,117	-1,333	A
	Gross Income			-413		-413	-413	0	-344	-614	-270	G
		0	0	24,127	0	24,127	23,707	-420	20,106	18,503	-1,603	A

January Financial Monitoring Report: Social & Community Services
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		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Budget						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
SC5_2	Emergency Planning Service			404		404	404	0	337	363	26	G
	Gross Expenditure			404		404	404	0	337	363	26	G
	Gross Income					0	0	0	0	-51	-51	G
	Net Expenditure	0	0	404	0	404	404	0	337	312	-25	G
SC5_3	Safer Communities Unit			910		910	890	-20	758	671	-87	A
	Gross Expenditure			910		910	890	-20	758	671	-87	A
	Gross Income					0	0	0	0	-135	-135	A
	Net Expenditure	0	0	910	0	910	890	-20	758	536	-222	A
SC5_4	Traveller Sites			963		963	963	0	803	756	-47	G
	Gross Expenditure			963		963	963	0	803	756	-47	G
	Gross Income			-868		-868	-868	0	-723	-684	39	G
	Net Expenditure	0	0	95	0	95	95	0	80	72	-8	G
SC5_5	Trading Standards			2,572		2,572	2,572	0	2,143	2,252	109	G
	Gross Expenditure			2,572		2,572	2,572	0	2,143	2,252	109	G
	Gross Income			-303		-303	-303	0	-253	-235	18	G
	Net Expenditure	0	0	2,269	0	2,269	2,269	0	1,890	2,017	127	G
	Directorate Total Expenditure	237,792	-716	16,868	170	254,114	253,182	-932	212,297	213,509	1,212	G
	Directorate Total Income	-54,135	0	4,507	0	-49,628	-49,628	0	-41,766	-44,277	-2,511	G
	Directorate Sub-Total	183,657	-716	21,375	170	204,486	203,554	-932	170,531	169,232	-1,299	G
	Less recharges within directorate	-13,810				-13,810	-13,810	0	-11,508	0	11,508	G
		13,810				13,810	13,810	0	11,508	0	-11,508	G
	Directorate Total Expenditure	223,982	-716	16,868	170	240,304	239,372	-932	200,789	213,509	12,720	G
	Directorate Total Income	-40,325	0	4,507	0	-35,818	-35,818	0	-30,258	-44,277	-14,019	G
	Directorate Total	183,657	-716	21,375	170	204,486	203,554	-932	170,531	169,232	-1,299	G

Add: OCC Elements of Pooled Budget Overspends
 In-Year Directorate Variation

2,231

1,299

**January Financial Monitoring Report: Social & Community Services
CABINET - 15 March 2011
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Pooled Budget Memorandum Accounts

	OCC Contribution	Health Contribution	Gross Budget	Brought Forward from 2009/10	Net Budget	Forecast Outturn	Projected year-end variation	Projected variation OCC	Projected variation PCT
Older People's Pooled Budgets	81,396	23,760	105,156	-686	104,470	106,774	2,304	-9	2,313
Physical Disabilities Pooled Budget	7,066	4,047	11,113		11,113	13,329	2,216	1,145	1,071
Equipment Pooled Budget	1,169	311	1,480		1,480	1,897	417	162	255
					0				
Older People's, Physical Disabilities and Equipment Pooled Budget	89,631	28,118	117,749	-686	117,063	122,000	4,937	1,298	3,639
Learning Disabilities Pooled Budget	42,424	31,774	74,198		74,198	75,785	1,587	933	654

Note: Contributions to the pool are shown within gross expenditure figures above for the relevant division of service

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

January Financial Monitoring Report: Environment & Economy
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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
EE1	Transport											
	Gross Expenditure	50,189	95	-930		49,354	49,039	-315	41,128	36,144	-4,984	G
	Gross Income	-10,471		137		-10,334	-10,034	300	-8,612	-9,230	-618	A
		39,718	95	-793	0	39,020	39,005	-15	32,517	26,914	-5,603	G
EE2	Sustainable Development											
	Gross Expenditure	27,542	253	13	448	28,256	28,167	-89	23,547	18,485	-5,062	G
	Gross Income	-1,912		-37		-1,949	-2,187	-238	-1,624	-1,720	-96	R
		25,630	253	-24	448	26,307	25,980	-327	21,923	16,765	-5,158	G
EE3	Property Services											
	Gross Expenditure	18,012	58	2,142		20,212	20,116	-96	16,843	15,703	-1,140	G
	Gross Income	-18,471		-115		-18,586	-18,586	0	-15,488	-14,792	696	G
		-459	58	2,027	0	1,626	1,530	-96	1,355	911	-444	R
EE4	Business Support											
	Gross Expenditure	5,524	0	-262		5,262	5,392	130	4,385	4,665	280	A
	Gross Income	-5		5		0	0	0	0	0	0	A
		5,519	0	-257	0	5,262	5,392	130	4,385	4,665	280	A
	Less recharges within directorate	-1,928				-1,928	-2,013	-85	-1,607	-1,446	161	A
		1,928				1,928	2,013	85	1,607	1,446	-161	A
	Directorate Expenditure Total	99,339	406	963	448	101,156	100,701	-455	84,297	73,551	-10,746	G
	Directorate Income Total	-28,931	0	-10	0	-28,941	-28,794	147	-24,118	-24,296	-179	G
	Directorate Total Net	70,408	406	953	448	72,215	71,907	-308	60,179	49,255	-10,924	G

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

January Financial Monitoring Report: Oxfordshire Customer Services
CABINET - 15 March 2011
Budget Monitoring

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CS1	Fire & Rescue Service											
	Gross Expenditure	24,675	117	-24,792		0	0	0				
	Gross Income	-618		618		0	0	0				
	Net Expenditure	24,057	117	-24,174	0	0	0	0	0	0	0	
CS2	Emergency Planning Service											
	Gross Expenditure	370	35	-405		0	0	0				
	Gross Income					0	0	0				
	Net Expenditure	370	35	-405	0	0	0	0	0	0	0	
CS3	Safer Communities Unit											
	Gross Expenditure	884	7	-911	20	0	0	0				
	Gross Income					0	0	0				
	Net Expenditure	884	7	-911	20	0	0	0	0	0	0	
CS4	Traveller Sites											
	Gross Expenditure	894		-894		0	0	0				
	Gross Income	-798		798		0	0	0				
	Net Expenditure	96	0	-96	0	0	0	0	0	0	0	
CS5	Trading Standards											
	Gross Expenditure	2,551	19	-2,570		0	0	0				
	Gross Income	-291		291		0	0	0				
	Net Expenditure	2,260	19	-2,279	0	0	0	0	0	0	0	
CS6	Shared Services											
	Gross Expenditure	27,140	627	-132		27,635	27,190	-445	23,029	24,565	1,536	G
	Gross Income	-26,685		-258		-26,943	-26,943	0	-22,453	-25,761	-3,308	G
	Net Expenditure	455	627	-390	0	692	247	-445	576	-1,196	-1,772	R

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Annex 1

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income £000 (8)	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) January 2011 £000 (10)	Actual Expenditure (Net) January 2011 £000 (11)	Variation to Budget January 2011 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator (13)
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)						
CS6.1.6	Adult Learning											
	Gross Expenditure	0		4,592		4,592	4,674	82	3,827	4,171	344	G
	Gross Income	0		-4,701		-4,701	-4,701	0	-3,918	-4,709	-791	G
	Net Expenditure	0	0	-109	0	-109	-27	82	-91	-538	-447	R
CS6.1.7	Customer Services Centre											
	Gross Expenditure	0		3,994		3,994	3,994	0	3,328	3,212	-116	G
	Gross Income	0		-1,319		-1,319	-1,319	0	-1,099	-1,104	-5	G
	Net Expenditure	0	0	2,675	0	2,675	2,675	0	2,229	2,108	-121	G
CS6.1.8	County Procurement											
	Gross Expenditure	0		703		703	613	-90	586	508	-78	R
	Gross Income	0		-671		-671	-671	0	-559	-621	-62	G
	Net Expenditure	0	0	32	0	32	-58	-90	27	-113	-140	R
CS6.1.9	ICT											
	Gross Expenditure	0		19,550		19,550	19,150	-400	16,292	15,785	-507	A
	Gross Income	0		-21,432		-21,432	-21,432	0	-17,860	-17,743	117	G
	Net Expenditure	0	0	-1,882	0	-1,882	-2,282	-400	-1,568	-1,958	-390	R
	Less recharges within directorate	-4,111				-4,111	-4,111	0	-3,426		3,426	G
		4,111				4,111	4,111	0	3,426		-3,426	G
	Directorate Expenditure Total	52,403	805	-865	20	52,363	51,510	-853	43,636	48,241	4,605	G
	Directorate Income Total	-24,281	0	-26,674	0	-50,955	-50,955	0	-42,463	-49,938	-7,475	G
	Directorate Total Net	28,122	805	-27,539	20	1,408	555	-853	1,173	-1,697	-2,870	R

KEY TO TRAFFIC LIGHTS**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) January 2011	Actual Expenditure (Net) January 2011	Variation to Budget January 2011	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	underspend - overspend + £000 (12)	(13)
	TRANSFORMATION											
CC1	Business Support											
	Gross Expenditure	1,201	174	124		1,499	1,345	-154	1,249	1,193	-56	R
	Gross Income	-147				-147	-147	0	-123	-129	-6	G
		1,054	174	124	0	1,352	1,198	-154	1,126	1,064	-62	R
CC2	ICT											
	Gross Expenditure	21,992		-21,992		0	0	0			0	
	Gross Income	-21,992		21,992		0	0	0			0	
		0	0	0	0	0	0	0	0	0	0	
CC3	Strategic Human Resources &											
	Gross Expenditure	3,331	170	-1,040		2,461	2,281	-180	2,051	2,271	220	R
	Gross Income	-3,322		1,279		-2,043	-2,043	0	-1,703	-2,310	-607	G
		9	170	239	0	418	238	-180	348	-39	-387	R
CC4	Finance											
	Gross Expenditure	3,594	35	-698		2,931	2,673	-258	2,443	1,967	-476	R
	Gross Income	-3,543		671		-2,872	-2,872	0	-2,393	-2,278	115	G
		51	35	-27	0	59	-199	-258	50	-311	-361	R
	Gross Expenditure	30,118	379	-23,606		6,891	6,299	-592	5,743	5,431	-312	
	Gross Income	-29,004	0	23,942		-5,062	-5,062	0	-4,219	-4,717	-498	
	SUBTOTAL TRANSFORMATION	1,114	379	336	0	1,829	1,237	-592	1,524	714	-810	
	STRATEGY											
CC5	Legal & Democratic Services											
	Gross Expenditure	5,702	35	36	119	5,892	5,822	-70	4,910	5,742	832	G
	Gross Income	-2,631				-2,631	-2,631	0	-2,193	-2,942	-749	G
		3,071	35	36	119	3,261	3,191	-70	2,717	2,800	83	A
CC5.2	Registration Services											
	Gross Expenditure	0		1,570		1,570	1,490	-80	1,308	1,354	46	R
	Gross Income	0		-1,088		-1,088	-1,088	0	-907	-1,032	-125	G
		0	0	482	0	482	402	-80	401	322	-79	R
CC6	Partnerships											
	Gross Expenditure	920	60	-67	125	1,038	943	-95	865	776	-89	R
	Gross Income	-682				-682	-682	0	-568	-576	-8	G
		238	60	-67	125	356	261	-95	297	200	-97	R
CC7	Policy Unit											
	Gross Expenditure	1,543	51	70	10	1,674	1,470	-204	1,395	1,512	117	R
	Gross Income	-1,294				-1,294	-1,294	0	-1,078	-1,213	-135	G
		249	51	70	10	380	176	-204	317	299	-18	R

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Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income £000 (8)	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) <i>January 2011</i> £000 (10)	Actual Expenditure (Net) <i>January 2011</i> £000 (11)	Variation to Budget <i>January 2011</i> underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator (13)
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)						
CC8	Communications, Marketing & Public Affairs											
	Gross Expenditure	1,021	46	359		1,426	1,186	-240	1,188	1207	19	R
	Gross Income	-1,023				-1,023	-1,023	0	-853	-843	10	G
		-2	46	359	0	403	163	-240	335	364	29	R
	Gross Expenditure	9,186	192	1,968	254	11,600	10,911	-689	9,666	10,591	925	
	Gross Income	-5,630	0	-1,088	0	-6,718	-6,718	0	-5,599	-6,606	-1,007	
	SUBTOTAL STRATEGY	3,556	192	880	254	4,882	4,193	-689	4,067	3,985	-82	
CC9	Change Fund											
	Gross Expenditure	508		-750		-242	-242	0	-202	0	202	G
	Gross Income					0	0	0	0	0	0	
		508	0	-750	0	-242	-242	0	-202	0	202	G
CC10	Corporate & Democratic Core											
	Gross Expenditure	4,400				4,400	4,400	0	3,667	3,606	-61	G
	Gross Income					0	0	0	0	0	0	
		4,400	0	0	0	4,400	4,400	0	3,667	3,606	-61	G
	Less recharges within directorate	-5,643				-5,643	-5,643	0			0	G
		5,643				5,643	5,643	0			0	G
	Directorate Expenditure Total	38,569	571	-22,388	254	17,006	15,725	-1,281	18,874	19,628	754	R
	Directorate Income Total	-28,991	0	22,854	0	-6,137	-6,137	0	-9,818	-11,323	-1,505	G
	Directorate Total Net	9,578	571	466	254	10,869	9,588	-1,281	9,056	8,305	-751	R
	Estimated redundancy & Pension costs						549	549				
	Directorate Expenditure Total including redundancy costs						16,274	-732				
	Directorate Income Total						-6,137	0				
	Directorate Net Total including redundancy costs						10,137	-732				

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R