CABINET

MINUTES of the meeting held on Tuesday, 20 October 2015 commencing at 2.00 pm and finishing at 3.45 pm

Present:

Voting Members:  Councillor Ian Hudspeth – in the Chair
Councillor Rodney Rose
Councillor Mrs Judith Heathcoat
Councillor Nick Carter
Councillor Melinda Tilley
Councillor Lorraine Lindsay-Gale
Councillor David Nimmo Smith
Councillor Lawrie Stratford
Councillor Hilary Hibbert-Biles

Other Members in Attendance:  Councillor Liz Brighouse (Agenda Items 7 & 14)
Councillor Nick Hards (Agenda Items 6 & 18)
Councillor Laura Price (Agenda Items 9, 10 & 11)
Councillor Gill Sanders (Agenda Items 12 & 13)

Officers:

Whole of meeting  Peter Clark (Head of Paid Service); Sue Whitehead (Corporate Services)
Part of meeting
Item Name
6 Lorna Baxter, Chief Finance Officer
7 Maggie Scott, Head of Policy
8, 9, 10 & 11 Kate Terroni, Deputy Director, Joint Commissioning
12 & 13 Jim Leivers, Director for Children’s Services
18 Mark Kemp, Deputy Director Commercial

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

85/15 MINUTES
(Agenda Item 3)

The Minutes of the meeting held on 15 September 2015 were approved and signed as a correct record.
Councillor Tanner had given notice of the following question to Councillor Nimmo Smith:

“Now that Oxford has a new transport strategy when does the Cabinet member anticipate being able to install double yellow lines on both sides of Donnington Bridge Road in Oxford to prevent parked cars blocking the cycle lanes?”

Councillor Nimmo Smith replied:

“As part of the county council’s Oxford Transport Strategy (OTS), adopted as part of the LTP in September, a number of key ‘Cycle Super Routes’ across the city, including Donnington Bridge Road, are identified as corridors for implementing upgraded cycle infrastructure. As set out in the draft OTS, changes to parking restrictions will be considered as part of these upgrades, and local residents would of course be consulted. We do not currently have funding for cycling improvements on Donnington Bridge Road and have no expectation of the funds in the short term.

OCC is continually looking for funding opportunities to introduce and enhance cycling schemes across the County, which Councillors will be pleased to note includes Donnington Bridge Road.”

Councillor Howson had given notice of the following question to Councillor Nimmo Smith

“Could the Cabinet member please explain why the closure of the Woodstock Road for the Oxford half marathon did not take place at the location cited in the temporary traffic order published in the Oxford Times only two days before the race was held?”

Councillor Nimmo Smith replied:

“Officers walked the route prior to the event and have confirmed that Woodstock Rd was closed at Little Clarendon St junction only, as per the Traffic Order. It was not closed at St Margaret’s Rd junction.

We believe the confusion may be that there was a ‘Road Closed Ahead access and public transport only’ sign on Woodstock Rd junction with St Margaret’s Rd as per the agreed plan. St Margaret’s Rd was the signed traffic diversion in both directions for through traffic.

St Margaret’s Rd, Kingston Rd and Walton Street is also the signed diversion in both directions for other events which close Woodstock Rd (namely St Giles Fair and Remembrance Service). Leckford Rd, Observatory Street and Little Clarendon Street are not the signed diversion routes for these events and the Oxford Half Marathon used the same diversion route with some
parking suspensions at key traffic ‘pinch points’ to ease the traffic congestion where possible.

Supplementary: Councillor Howson noted that it was a question of how the public interpreted the information and asked that in future it be made clear for the public what was to happen in practice. Councillor Nimmo Smith replied that nothing had been done differently for this event but that he noted and would take on board the concerns raised.

87/15 PETITIONS AND PUBLIC ADDRESS
(Agenda Item. 5)

A petition was submitted by Councillor Fooks asking that the No. 17 bus service be retained.

The following requests to speak had been agreed:

Item 6 – Councillor Hards, Shadow Cabinet Member for Finance  
Item 7 – Councillor Brighouse, Opposition Leader  
Item 9 – Councillor Laura Price, Shadow Cabinet Member for Adult Social Care  
Item 10 – Councillor Laura Price, Shadow Cabinet Member for Adult Social Care  
Item 11 – Councillor Laura Price, Shadow Cabinet Member for Adult Social Care  
Mrs Sue Tanner, Rose Hill & Donnington Advice Centre  
Item 12 – Councillor Gill Sanders, Shadow Cabinet Member for Children, Education & Families  
Item 13 – Councillor Gill Sanders, Shadow Cabinet Member for Children, Education & Families  
Item 14 – Councillor Liz Brighouse, Chairman of the Performance Scrutiny Committee  
Item 18 – Councillor Nick Hards, local councillor for Didcot West.

88/15 2015/16 FINANCIAL MONITORING & BUSINESS STRATEGY DELIVERY REPORT - AUGUST 2015
(Agenda Item. 6)

Cabinet considered a report that focussed on the delivery of the Directorate Business Strategies that were agreed as part of the Service and Resource Planning Process for 2015/16 – 2017/18. Parts 1 and 2 included projections for revenue, reserves and balances as at the end of August 2015. Capital Programme monitoring and update is included at Part 3 and Part 4 set out a change to Fees and Charges.

Councillor Nick Hards, Shadow Cabinet Member for Finance highlighted the difficult financial position particularly for children, education & families and adult social care. He noted that severe measures were likely to be needed such as a recruitment freeze and a stop on non-essential expenditure. He expressed concern that this could result in areas least able to cope being hit.
He was concerned about the demands being placed on staff. He further commented that reductions in administration staff inevitably impacted on all staff, who then had to take on more administration work. He referred to the road building plans within the capital programme, noted the growth plans that could result in thousands more homes being built and suggested that the Leader lobby the Local Enterprise Partnership to support the Council’s bids on road building.

Cabinet members responded to the points made with the Leader confirming that he was pushing for the schemes referred to. Councillor Lawrie Stratford Cabinet member for Finance accepted the concerns over staff and Cabinet generally thanked all staff for their continuing efforts in difficult circumstances.

Councillor Stratford introduced the contents of the report and moved the recommendations highlighting the revised Annex 2a set out in the addenda

**RESOLVED:**

(a) note the report;
(b) approve the virement requests set out in the revised annex 2a submitted as an addenda;
(c) **RECOMMEND** Council to approve:-
   i. the virement in respect of the unringfenced grant received by the Council relating to the closure of the Independent Living Fund as set out in paragraph 34;
   ii. the transfer £2m from Public Health reserves to the Children’s Homes Capital Project as set out in paragraph 66;
(d) approve the bad debt write off as set out in paragraph 59;
(e) note the Treasury Management lending list at Annex 4;
(f) approve the fees and charges as set out in Part 4 and Annex 7a;
(g) approve the updated capital programme in Annex 9 (changes to the Capital Programme set out in Annex 8c);
(h) approve the inclusion in the capital programme of:
   i. £1.3m adult social care capital grant to fund the adult social care management system in the capital programme;
   ii. £2.4m Disabled Facilities Grant which will be passported to District Councils;
   iii. an increase in budget of £0.4m for Frideswide Square;
   iv. £5m increase in the Broadband programme reflecting contributions from District Councils and the Local Enterprise Partnership.

**89/15 DEVOLUTION**

(Agenda Item. 7)

Cabinet considered a report setting out the expression of interest for devolution to Oxfordshire that was submitted to government on 4 September.
Councillor Liz Brighouse, Opposition Leader, indicated that the Labour Group was supportive of the proposal in principle but that there were several issues to consider. This included how the bid was to be funded. Councillor Brighouse noted that Greater Manchester had seen a large amount of funding pumped into their bid and she doubted that this level of funding would be available nationally. She referred to issues around skills and employment and that the proposal were quite narrow in this regard and yet there were other relevant aspects such as social care and education. Upskilling needed to look at both valuable social jobs as well as technically skilled jobs and should focus on local development. She highlighted differences between Oxfordshire and Greater Manchester and in particular that on health Oxfordshire were net importers. Real intelligence was needed to inform the shape of the bid.

The Leader introduced the contents of the report stressing that the situation was very fast moving. He paid tribute to the way in which all the Councils in Oxfordshire had come together to make the bid possible. Each Council would now need to take it through their own decision making body. He highlighted that only half of the bids going forward had included health and that this was an exciting prospect. It was important that all councillors were able to make their views known.

During discussion a note of caution was sounded in relation to the 100% retention of the business rate. This had to be financially neutral and there was the possibility that Oxfordshire would receive less given the need to fund poorer areas in the north of the country. Maggie Scott explained that the position was changing and there should be no assumption that funding methods would remain fixed. Other funding mechanisms were being explored.

RESOLVED: to:
(a) note the current position in discussions regarding devolution of powers to Oxfordshire, as set out in this paper; and
(b) agree that a debate should be held at full council on 3 November on this issue in order to understand all members' views.

90/15 TOWNLANDS COMMUNITY HOSPITAL - A NEW MODEL FOR HEALTH AND CARE IN THE HENLEY-ON-THAMES AREA
(Agenda Item. 8)

Cabinet considered a report outlining the future model of health and care being established in the Henley-on-Thames area, including the plans for the new Townlands Hospital, which was agreed at the Oxfordshire Clinical Commissioning Group Governing Body on 24 September 2015.

Councillor Heathcoat introduced the contents of the report and moved the recommendations. During discussion Cabinet was advised that the Clinical Commissioning Group would bear the cost of the beds but that there may be
some impact on the County Council. Potentially this was less than the cost of current care after a hospital stay.

Councillor Nimmo Smith was pleased at the efforts to provide some hospital facilities and hoped that the Townlands Steering Group would remain engaged.

Responding to a question from Councillor Hibbert Biles about whether the beds would be provided by CCG in perpetuity and whether this was included for in the contract Kate Terroni indicated that the intention was for a permanent arrangement. Councillor Heathcoat added that it was not possible to have clarity in perpetuity.

**RESOLVED:** to note the intentions of the Clinical Commissioning Group and the potential implications for the County council.

### 91/15 LEARNING DISABILITY HEALTH PROVISION
**(Agenda Item. 9)**

Cabinet considered a report seeking a decision in respect of the current contract for learning disability health services.

Councillor Laura Price, Shadow Cabinet Member for Adult Social Care was grateful that concerns had been taken seriously and the transfer was safe and well managed. She queried the revised target dates and sought detailed information on the transfer of specialist skills, the adjustments in staff numbers, information on numbers of speech therapists and the cost implications of the transfer process. She was concerned that there was a risk that the Council may accrue costs by delay.

Kate Terroni, Deputy Director Joint Commissioning explained the difference in dates and the expected timescales. She commented that they were keen not to lose the specialist skills. Councillor Heathcoat added that they had been keen to take on board people’s concerns. Dates were not exact because of the need for flexibility to ensure a safe transfer. It was a complex area and discussions between all parties ensured an understanding of what was needed. There were staffing and financial implications but she believed it would be an exemplar service. Cabinet thanked Kate Terroni for all her efforts in achieving the current position.

Councillor Heathcoat moved the recommendations.

**RESOLVED:** to:

(a) approve the Learning Disability Strategy for Oxfordshire;

(b) note the extension of Southern Health NHS Foundation Trust’s contract for health services with Oxfordshire County Council
(c) approve the transfer of the contract for Learning Disability health services to Oxfordshire Clinical Commissioning Group as soon as an acceptable contract has been agreed.

92/15 ADULT SOCIAL CARE - WORKFORCE DEVELOPMENT STRATEGY
(Designation Item. 10)

Cabinet considered a report seeking approval for the Adult Social Care Workforce Strategy.

Councillor Laura Price, Shadow Cabinet Member for Adult Social Care welcomed the report and commented that she would like the Council to push for national recognition of health care professionals. She highlighted the need for affordable housing to attract and keep workers. She asked that in terms of partnership working officers think innovatively about organisations such as independent unions and to utilise the Local Enterprise Partnership. She also stressed the need to involve care workers.

Councillor Heathcoat, Cabinet member for Adult Social Care responding to the points made indicated that there had been recruitment drives and they were talking to the people doing the jobs.

During discussion Cabinet noted that through the LEP there were a number of apprenticeships. The aim had to be to make it a profession that people wanted to get into.

Councillor Heathcoat introduced the contents of the report and moved the recommendations together with an additional recommendation to present the report to the next full Council meeting.

RESOLVED: to:
(a) endorse the Adult Social Care Workforce Strategy 2015 to 2018;
(b) commit to implementing the strategy delivery plan;
(c) request regular progress reports from the Director of Adult Social Care on progress in implementing the strategy and towards achievement of its objectives and targets; and
(d) agree that the report be presented to full Council.

93/15 INFORMATION AND ADVICE - STRATEGY AND PROCUREMENT PLAN
(Designation Item. 11)

Cabinet considered a report seeking approval of the information and advice strategy developed in response to the requirements in the Care Act 2014 for
local authorities to provide information and advice relating to care and support issues for adults and carers.

Mrs Sue Tanner, Rose Hill & Donnington Advice Centre, stated that the Centre would lose all its Oxfordshire County Council funding from next March. She detailed the work carried out by the Centre and the difficulty in carrying out that work when the funding was cut. She emphasised that much of the work was preventative, maximising income and minimising debts for local people. The loss of funding could end up costing the Council more in the long term.

Councillor Laura Price, Shadow Cabinet Member for Adult Social Care, commended the report which was very clear about the need for the proposals but she expressed concern about the impact on vulnerable people. She felt that the impact of the loss of funding on small providers had not been fully assessed. If there was any doubt about their ability to carry on then greater consideration needed to be given to the proposals. A single large provider could leave the council exposed to risk. She was pleased that a consortium bid would be welcomed.

Councillor Heathcoat, Cabinet Member for Adult Social Care in introducing the contents of the report responded to the comments made.

**RESOLVED:** to:

(a) approve the Information and Advice Strategy; and

(b) Subject to the approval of the Information and Advice Strategy (above) to approve the plan for the procurement of a specialist advice service for Oxfordshire.

**94/15 NEW ARRANGEMENTS FOR THE DELIVERY OF EDUCATION SUPPORT AND ENGAGEMENT WITH SCHOOLS IN OXFORDSHIRE IN RESPONSE TO FUTURE NATIONAL AND LOCAL CHALLENGES**

(Agenda Item. 12)

The growth of school autonomy has triggered a debate about the role of local authorities and the conditions necessary to encourage and sustain a self-improving system. Cabinet considered a report that argued that there is still significant strategic value in retaining in-house school improvement services.

Councillor Gill Sanders, Shadow Cabinet Member for Children, Education & Families expressed the Labour Group’s support for the recommendations and stressed the importance of keeping experienced and valued members of staff.

In response to a question Cabinet was advised that further reports would be submitted as necessary.
RESOLVED: to:

(a) approve, in principle, the creation of a ring-fenced trading service for Schools and Learning, trading with third parties and to allow for further developmental work and consultation with key stakeholders; and

(b) endorse the proposal to reconfigure the remaining services into a streamlined and integrated Central School Support Portfolio comprising the remaining non-delegable functions.

95/15 ACADEMIES PROGRAMME 2015-2020 : STRATEGIC GROUPINGS OF SCHOOLS
(Agenda Item. 13)

Cabinet had before them a report setting out the current position in the County and strategic implications for the academies programme following the publication of a new programme of legislative change by the new Government.

Councillor Gill Sanders, Shadow Cabinet Member for Children, Education & Families was supportive of encouraging collaborative groupings if schools were being forced to change. However she commented that the report was rather loosely worded and sought assurance that the Council would respect the right of schools to remain as maintained and to consider their own future. Councillor Tilley replied that it was about responding to the views of the PM who expects all schools to convert. The County was willing to discuss with any school to find the right solution for that school. She added that the Council had no powers to force any change.

RESOLVED: to

(a) Adopt the principles set out at paragraph 24 of the ‘Strategic Implications for Academies Programme’ section above.

(b) Adopt a more assertive policy in identifying appropriate sponsors for schools required to convert to academy status.

(c) Promote appropriate groupings to form new Multi Academy Trusts and encourage the growth of existing Multi Academy Trusts based in the county.

(d) Further develop and promote the collaborative company model, both to incorporate more schools in these and to extend the scope of their pooling of resources and responsibility and
(e) Use collaborative companies as a 'stepping stone' to the formation of Multi Academy Trusts.

96/15 CABINET BUSINESS MONITORING REPORT FOR QUARTER 1 - 2015/16
(Agenda Item. 14)

Cabinet considered a report which provided details of performance for quarter one (2015/16) in order to monitor the performance of the Council in key service areas.

Councillor Brighouse, Chairman of the Performance Scrutiny Committee reported on the discussions held at a meeting of the Performance Scrutiny Committee on 24 September which had focussed on the challenges of meeting cuts already included in the budget. The main focus had been on adult social care with discussion on delayed transfer of care and the workforce strategy. Other matters had included the costs of children placed outside the County and coming into care; the low capital receipt being achieved; the level of income from the Ardley site and the role of school nurses in smoking cessation.

Councillor Rose in moving the recommendation advised that he would be looking into the indicator relating to fire station availability which currently was of little use.

RESOLVED: following discussion to note the performance reported in the dashboards.

97/15 DELEGATED POWERS
(Agenda Item. 15)

RESOLVED: to note the executive decision taken by the Chief Executive under the specific powers and functions delegated to her under the terms of Part 7.2 of the Council’s Constitution – Paragraph 6.3(c)(i).

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<tr>
<th>Date</th>
<th>Subject</th>
<th>Decision</th>
<th>Reasons for Urgency</th>
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<tr>
<td>28 July 2015</td>
<td>Provision of Employment Services for people with learning disabilities</td>
<td>Approved an exemption from the full tendering requirements of the Council’s Contract Procedure Rules in respect of a 5 month contract (value of £123,000) with</td>
<td>To ensure continuity of service provision while the new service is being procured.</td>
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98/15 FORWARD PLAN AND FUTURE BUSINESS  
(Agenda Item. 16)

The Cabinet considered a list of items for the immediately forthcoming meetings of the Cabinet together with changes and additions set out in the schedule of addenda.

RESOLVED: to note the items currently identified for forthcoming meetings.

99/15 EXEMPT ITEM  
(Agenda Item. 17)

Resolution not needed. Item taken in public although the annexes remain confidential.

100/15 AUREUS SCHOOL (GREAT WESTERN PARK SECONDARY), DIDCOT  
(Agenda Item. 18)

The information contained in the annex is exempt in that it falls within the following prescribed category:
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, in that where a tender or bidding process is in progress disclosure would prejudice the position of the authority in the process of the transaction and the Council’s standing generally in relation to such transactions in future, to the detriment of the Council’s ability properly to discharge its fiduciary and other duties as a public authority.

Cabinet considered a report seeking a delegation to the Chief Finance Officer and Director for Environment & Economy in consultation with the Leader to approve the Stage 2 Full Business Case and the award of the construction contract for an 11-16 co-educational school providing 1,200 places.

Councillor Nick Hards, Shadow Cabinet Member for Finance supported the recommendations and stressed that the school would be needed by September 2017. He asked that local members be kept informed of any problems.

RESOLVED: to:

(a) in the event that the approval of the planning application for the secondary school and the completion of the land transfer has yet to take place, delegate to the Chief Finance Officer and Director for Environment & Economy in consultation with the Leader the authority to approve the Full Business Case; and

(b) delegate to the Chief Finance Officer and Director for Environment & Economy in consultation with the Leader the authority to award the Design & Build contract.

......................................................................................... in the Chair

Date of signing 2015