

AUDIT COMMITTEE - 20 JANUARY 2010

IMPROVING PROJECT AND PROGRAMME MANAGEMENT GOVERNANCE

Report by the Head of Strategy

Introduction

1. An action plan to improve project and programme management governance was presented to Audit Committee on 22 April 2009.
2. Audit Committee agreed to include in its Work Programme a brief overview and action plan progress update.

Progress

3. The table below presents the key learning points and corresponding actions:

Key learning points	Action	Timing
Need for stronger governance/ leadership and more challenge	- Integration of project management with performance management to ensure effective challenge, management and escalation of projects and programmes.	March 10
	- Key projects and programmes reported to CCMT via corporate balance scorecard.	Ongoing
	- Key ICT projects and programmes reported/escalated to ICT Strategy Board.	Ongoing
	- Business Efficiency Strategic Board (including Leader, Deputy Leader and Finance Portfolio Holder) to consider key projects and programmes relevant to wider working of Council.	Ongoing
	- Project and Programme Management framework: introduce project assurance role	Sep 09 (completed)
Make better use of Gateway Reviews	Project and Programme Management Framework: include Gateway Reviews in project/programme planning	Jun 09 (completed)

Improve communication and dissemination of lessons learnt	Introduce case studies based on Oxfordshire County Council projects and programmes as part of the Project and Programme Management framework and learning and development activities	Sep 09 (completed)
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4. In order to build on the action already taken, the Policy Unit is working to integrate project and risk management with performance management.
5. Rather than introduce changes to reporting in year, these changes will be implemented in the new financial year to coincide with changes being made to performance and risk management.
6. This integration of project and performance management alongside the leadership and challenge being provided by CCMT, the ICT Strategy Board and the Business Efficiency Strategic Board will replace the previous proposal to set up an Internal Challenge Panel.

RECOMMENDATION

7. **The Committee is RECOMMENDED to note this progress report.**

TRACY LUCK
Head of Strategy

Background papers: Nil

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