# December Financial Monitoring and Business Strategy Delivery Report CABINET - 14 February 2012 Budget Monitoring

			В	UDGET 2011/1	2		Outturn	Projected Year	Profiled	Actual	Variation	Projected
		Original	Brought	Virements	Supplementary	Latest	Forecast	end Variation	Budget	Expenditure	to Budget	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end		(Net)	(Net)		Variance
Ref	Directorate		from		to Date		Spend/Income		December	December	December	Traffic
			2010/11						2011	2011	2011	Light
			Surplus +					underspend -			underspend -	
			Deficit -					overspend +			overspend +	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
CEF	Children, Education & Families											
_	Gross Expenditure	540,447	2,705	74,008	351	617,511	619,533	2,022	466,849	422,690	-44,159	G
	Gross Income	-427,630	0	-78,264		-505,962	-511,089	-5,127	-383,303	-352,998	30,305	G
		112,817	2,705	-4,256	283	111,549	108,444	-3,105	83,547	69,693	-13,854	A
scs	Social & Community Services											
	Gross Expenditure	260,177	418	-2,021	0	258,574	260,801	2,227	202,092	201,003	-1,089	G
	Gross Income	-40,735	0	3,088	0	-37,647	-40,365	-2,718	-36,392	-36,702	-310	R
		219,442	418	1,067	0	220,927	220,436	-491	165,700	164,301	-1,399	G
EE	Environment & Economy											
	Gross Expenditure	149,136	5,586	3,766	116	158,604	165,946	7,342	125,123	113,195	-11,928	А
	Gross Income	-73,575	0	-531	0	-74,106	-83,439	-9,333	-61,736	-70,680	-8,944	R
		75,561	5,586	3,235	116	84,498	82,507	-1,991	63,387	42,515	-20,872	A
CEO	Chief Executive's Office											
	Gross Expenditure	16,341	912	-188	223	17,288	17,910	622	15,292	16,094	803	А
	Gross Income	-8,590	0	279	0	-8,311	-8,915	-604	-8,495	-9,647	-1,152	R
		7,751	912	91	223	8,977	8,995	18	6,796	6,448	-349	G
	Less recharges within directorate	-27,270				-27,270	-11,216	о			0	G
		27,270				27,270	11,216	0			0	G
	Directorate Expenditure Total	938,831	9,621	75,565		1,024,707	1,052,974	12,213	809,356	752,983	-56,374	G
	Directorate Income Total	-523,260	0	-75,428		-598,756	-632,592	-17,782	-489,927	-470,027	19,900	A
	Directorate Total Net	415,571	9,621	137	622	425,951	420,382	-5,569	319,429	282,956	-36,473	G

Less: DSG funded services underspend (included above)	484
Add: Pooled Budget Overspend	1,036
In-Year Directorate Variation (excluding DSG)	-4,049

## December Financial Monitoring and Business Strategy Delivery Report CABINET - 14 February 2012 **Budget Monitoring**

Ref         Directorate         Budget         Forward from 2010/11         to Date         Estimates to Date         Estimates to Date         Estimates to Date         Year end Spend/Income         March Spend/Income           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           Contributions to (+)/from(-)reserves         1,872         -9,621         382         -7,367         -548         6,819           Contribution to (+)/from(-) balances         1,619          -         1,500         1,500         (7)         (8)         (9)           Pensions - Past Service Deficit Funding         1,500         -1,831         -622         997         997         (0)         (2	_			В	UDGET 2011/1	2		Outturn	Projected Year
Ref         Directorate         from 2010/11         from 2010/11         to Date         Spend/Income           1         from 2010/11         from 2010/11         from 2010/11         to Date         Spend/Income         underspend - overspend + E000           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (2)         (3)         (4)         (5)         (6)         (7)         (8)         (7)         (7)         (6)           (2)			Original	Brought	Virements	Supplementary	Latest	Forecast	end Variation
2010/11         Surplus + Deficit - E000         2010/11         underspend - overspend + E000         underspend - overspend + E000           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         2000         (9)           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         2000         (9)           (2)         (3)         (4)         (5)         (6)         (7)         (8)         2000         (9)           (2)         (3)         (4)         (5)         (6)         (7)         (8)         997         997         (9)           (2)         (2)         938,400         -1,831         36,569         35,319         -1,250         (1,500)         (1,500)         (1,500)         (1,500)         (1,500)         (1,500)         (2,535)         2,535         2,535         2,535         2,535         2,535         2,535         (2,535)         2,535         (2,535)         2,535         (2,535)         (2,540)         (3,7,977)         5,566           (3)         (4),565         -9,621         1,066         -622         32,408         33,316         33,316         (3,3,316)         (3,3,316)			Budget	Forward	to Date	Estimates	Estimate	Year end	
Surplus + Deficit - Contributions to (+)/from (-)reserves         1.872 (3)         -9,621 (4)         382 (5)         -7,367 (6)         £000 (7)         £000 (8)         gunderspend - coverspend + £000           Contributions to (+)/from (-)reserves         1.872         -9,621         382         -7,367         -548         6.819           Contributions to (+)/from (-)reserves         1.872         -9,621         382         -7,367         -548         6.819           Contributions to (+)/from (-)reserves         1.872         -9,621         382         -7,367         -548         6.819           Contributions to (+)/from (-)reserves         1.619         -622         997         997         0	Ref	Directorate	_	from		to Date		Spend/Income	
Length         Length         Deficit - £000         £000 <td></td> <td></td> <td></td> <td>2010/11</td> <td></td> <td></td> <td></td> <td></td> <td></td>				2010/11					
function				Surplus +					underspend -
(1)       (2)       (3)       (4)       (5)       (6)       (7)       (8)       (9)         Contributions to (+)/from (-) balances       1,872       -9,621       382       -7,367       -548       6,819         Contribution to (+)/from (-) balances       1,619       -622       997       997       0       0         Pensions - Past Service Deficit Funding       1,500       -622       997       997       0       0         Capital Financing       38,400       -1,831       36,669       35,319       -1,250         Interest on Balances       -1,826       -1,826       -1,826       0       0         Government Grants       -48,520       -1,223       -49,743       -49,743       -49,743         Budget Requirement       408,616       0       0       0       408,616       0       0         Total External Financing to meet Budget Requirement       28,844       28,844       28,844       0				Deficit -					overspend +
Contributions to (+)/from (-)reserves         1,872         -9,621         382         -7,367         -548         6,819           Contribution to (+)/from(-) balances         1,619         -622         997         997         0         0           Pensions - Past Service Deficit Funding         1,500         -1,831         36,569         35,319         -1,250           Capital Financing         38,400         -1,831         36,569         35,319         -1,256           Additional funding to be allocated         -1,826         -1,977         5,566			£000	£000	£000	£000	£000	£000	£000
Contribution to (+)/from(-) balances         1,619         -622         997         997         0.00000000000000000000000000000000000	(1)		(3)		(5)	(6)	(7)	(8)	(9)
Pensions - Past Service Deficit Funding         1,500         1,500         1,500         1,500           Capital Financing         38,400         -1,831         36,569         35,319         -1,250           Interest on Balances         -1,826         -1,826         -1,826         -1,826         0           Additional funding to be allocated         -2,535         2,535         2,535         2,535         0           Strategic Measures Budget         41,565         -9,621         1,086         -622         32,408         37,977         5,566           Government Grants         -48,520         -1,223         -49,743         -49,743         -49,743         -60           Budget Requirement         408,616         0         0         0         408,616         0         0           Council Tax         28,844         28,844         93,316         93,316         0		Contributions to (+)/from (-)reserves	1,872	-9,621	382		-7,367	-548	6,819
Capital Financing       38,400       -1,831       36,569       35,319       -1,250         Interest on Balances       -1,826       -1,923       -1,974       -1,974       -49,743       -49,743       -49,743       -49,743       -49,743       -1,076       -1,016 </td <td></td> <td>Contribution to (+)/from(-) balances</td> <td>1,619</td> <td></td> <td></td> <td>-622</td> <td>997</td> <td>997</td> <td>0</td>		Contribution to (+)/from(-) balances	1,619			-622	997	997	0
Interest on Balances         -1,826         -1,936         -1,936         -1,936         -1,936         -1,936         -1,936         -1,936         -1,936		Pensions - Past Service Deficit Funding	1,500				1,500	1,500	0
Additional funding to be allocated         2,535         2,535         2,535         2,535         2,535         2,535         2,535         2,535         2,535         2,535         2,535         2,535         37,977         5,566           Government Grants         -48,520         -1,223         -49,743		1 0	,		-1,831				-1,250
Strategic Measures Budget         41,565         -9,621         1,086         -622         32,408         37,977         5,565           Government Grants         -48,520         -1,223         -49,743         -49,743         -49,743         -49,743         -49,743         -49,743         -49,743         -(0,74,74)         -49,743         -(0,74,74)         -			-1,826				-1,826	-1,826	0
Government Grants         -48,520         -1,223         -49,743					,				0
Budget Requirement       408,616       0       0       0       408,616       0         Total External Financing to meet Budget Requirement       28,844       28,844       28,844       0 <t< td=""><td></td><td><u> </u></td><td>,</td><td>-9,621</td><td>,</td><td>-</td><td>,</td><td></td><td>5,569</td></t<>		<u> </u>	,	-9,621	,	-	,		5,569
Total External Financing to meet Budget Requirement         Revenue Support Grant       28,844       28,844         Business rates       93,316       93,316       93,316         Council Tax       286,456       286,456       286,456       0         Other grant income       0       0       0       0       0         External Financing       408,616       0       0       0       0       0         Consolidated revenue balances position       15,734       15,734       15,734       15,734       1,036					,				0
Revenue Support Grant28,84428,84428,844Business rates93,31693,31693,316Council Tax286,456286,456286,456Other grant income000External Financing408,61600Consolidated revenue balances position15,734Forecast County Fund Balance (Annex 5)15,734Variation of OCC elements of the OP&PD and LD Pooled Budgets15,734		Budget Requirement	408,616	0	0	0	408,616	408,616	0
Revenue Support Grant28,84428,84428,844Business rates93,31693,31693,316Council Tax286,456286,456286,456Other grant income000External Financing408,61600Consolidated revenue balances position15,734Forecast County Fund Balance (Annex 5)15,734Variation of OCC elements of the OP&PD and LD Pooled Budgets15,734									
Business rates         93,316         94,336         94,336         94,336         94,336         94,336         94,336         94,336         94,336         94,336         94,336 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>									
Council Tax       286,456       286,456       0 <td></td> <td></td> <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td>			,						0
Other grant income     0     0       External Financing     408,616     0     0     0     408,616     0       Consolidated revenue balances position     Forecast County Fund Balance (Annex 5)     15,734       Variation of OCC elements of the OP&PD and LD Pooled Budgets     15,734								,	0
External Financing       408,616       0       0       0       408,616       0       0         Consolidated revenue balances position       Forecast County Fund Balance (Annex 5)       15,734       15,734         Variation of OCC elements of the OP&PD and LD Pooled Budgets       -1,036       -1,036       -1,036			286,456				286,456	286,456	0
Consolidated revenue balances position         Forecast County Fund Balance (Annex 5)         Variation of OCC elements of the OP&PD and LD Pooled Budgets		0					0	0	0
Forecast County Fund Balance (Annex 5)       15,734         Variation of OCC elements of the OP&PD and LD Pooled Budgets       -1,036		External Financing	408,616	0	0	0	408,616	408,616	0
Forecast County Fund Balance (Annex 5)       15,734         Variation of OCC elements of the OP&PD and LD Pooled Budgets       -1,036								<u> </u>	
Variation of OCC elements of the OP&PD and LD Pooled Budgets -1,036		Consolidated revenue balances position							
Variation of OCC elements of the OP&PD and LD Pooled Budgets -1,036									
5								· · · ·	
In-year directorate variation to be met from (-) or transferred to (+) Carry Forward Reserve 5,569				0				,	
		In-year directorate variation to be met from (	<ul> <li>or transferred</li> </ul>	to (+) Carry For	ward Reserve			5,569	

Year Profiled Actual Variation Projected Budget Expenditure to Budget ation Year end (Net) (Net) Variance December December December Traffic 2011 2011 2011 Light underspend end nd + overspend + £000 £000 £000 (10) (13) (11) (12)

20,267

#### **KEY TO TRAFFIC LIGHTS** Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

# December Financial Monitoring and Business Strategy Delivery Report: Children, Education & Families CABINET - 14 February 2012 Budget Monitoring

			В	Outturn	Projected Year	Profiled	Actual	Variation	Projected			
		Original	Brought	Virements	Supplementary	Latest	Forecast	end Variation	Budget	Expenditure	to Budget	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end		(Net)	(Net)		Variance
Ref	Directorate		from		to Date		Spend/Income		December	December	December	Traffic
			2010/11						2011	2011	2011	Light
			Surplus +					underspend -			underspend -	
			Deficit -					overspend +			overspend +	
	(0)	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	(10)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
CEF1	Education & Early Intervention											
	Gross Expenditure	93,630	699	-8,017	339	86,651	84,678	-1,973	64,944	59,262	-5,683	А
	Gross Income	-40,488	0	7,397		-33,091	-33,091	0	-24,806	-27,140	-2,334	G
		53,142	699	-620	339	53,560	51,587	-1,973	40,138	32,122	-8,017	A
CEF?	Children's Social Care											
	Gross Expenditure	46,510	111	-852	12	45,781	43,796	-1,985	34,258	30,777	-3,481	А
	Gross Income	-4,563	0	-1,341	-68	-5,972	-5,972	0	-4,477	-4,112	365	G
		41,947	111	-2,193		39,809	37,824	-1,985	29,780	26,665		A
CEF3	Quality & Compliance											
	Gross Expenditure	24,342	934	-471	0	24,805	25,310	505	18,597	18,442	-155	А
	Gross Income	-6,593	0	-11		-6,604	-6,604	0	-4,953	-5,066	-113	G
		17,749	934	-482	0	18,201	18,706	505	13,644	13,376	-268	A
CEF4	Schools											
-	Gross Expenditure	381,092	961	83,348	0	465,401	465,749	348	349,050	314,210	-34,840	G
	Gross Income	-381,113	0	-84,309		-465,422	-465,422	0	-349,067	-316,680	32,387	G
		-21	961	-961	0	-21	327	348	-16	-2,470	-2,454	R
	Less recharges within directorate	-5,127				-5,127	0	0			0	G
	, i i i i i i i i i i i i i i i i i i i	5,127				5,127	0	0			0	G
	Directorate Expenditure Total	540,447	2,705	74,008	351	617,511	619,533	-3,105	466,849	422,690	-44,159	G
	Directorate Income Total	-427,630	_,0	-78,264		-505,962	-511,089	0	-383,303	-352,998		G
	Directorate Total Net	112,817	2,705	-4,256		111,549	108,444	-3,105	83,547	69,693	-13,854	A
					ded services und		ed abové)	484				
				in-rear Directo	rate Variation (ex	kcluding DSG)		-2,621				

# December Financial Monitoring and Business Strategy Delivery Report: Children, Education & Families CABINET - 14 February 2012 Budget Monitoring

DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)

	]		B	UDGET 2011/1	2		Outturn	Projected Year
		Original	Brought	Virements	Supplementary	Latest	Forecast	end Variation
		Budget	Forward	to Date	Estimates	Estimate	Year end	
Ref	Directorate		from		to Date		Spend/Income	
			2010/11					
			Surplus +					underspend -
			Deficit -					overspend +
		£000	£000	£000	£000	£000	£000	£000
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
CEF1	Education & Early Intervention	30,442		-7,850		22,592	21,760	-832
CEF2	Children's Social Care	1,771		64		1,835	1,835	0
CEF3	Quality & Compliance	6,500		-153		6,347	6,347	0
CEF4	Schools	348,090		3,644		351,734	352,082	348
	Total Gross	386,803	0	-4,295	0	382,508	382,024	-484

#### KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget		G
	On track to be within +/- 5% of year end budget	ſ	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	[	R

# December Financial Monitoring and Business Strategy Delivery Report: Social & Community Services CABINET - 14 February 2012 **Budget Monitoring**

			В	UDGET 2011/1	2		Outturn	Projected Year	Profiled	Actual	Variation	Projected
Ref	Directorate	Original Budget	Brought Forward from	Virements to Date	Supplementary Estimates to Date	Latest Estimate	Forecast Year end Spend/Income	end Variation	Budget (Net) December	Expenditure (Net) December	to Budget December	Year end Variance Traffic
-			2010/11 Surplus +					underspend -	2011	2011	2011 underspend -	Light
			Deficit -					overspend +			overspend +	
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
SCS1	Adult Social Care											
	Gross Expenditure	195,429	-1,156	1,253	0	195,526	195,229	-297	146,665	147,359	694	G
	Gross Income	-45,284	0	-180		-45,464	-45,464	0	-34,100	-33,905	195	G
		150,145	-1,156	1,073	0	150,062	149,765	-297	112,565	113,455	889	G
	Community Safety		004	0.40		00.047			00.405	00.045		0
	Gross Expenditure Gross Income	29,313 -1,477	364 0	240	0	29,917 -1,476	29,373 -1,476	-544 0	22,425 -1,108	20,815 -1,145	-1,610 -38	G G
		27,836	364	241	0	28,441	27,897	-544	21,317	19,670		G
SCS3	Quality & Compliance											
	Gross Expenditure	34,511	1,029	-3,243	0	32,297	32,687	390	24,223	24,202	-21	G
	Gross Income	-3,754 <b>30,757</b>	0 1,029	3,438 <b>195</b>	0	-316 <b>31,981</b>	-316 <b>32,371</b>	0 <b>390</b>	-237 23,986	-534 <b>23,669</b>	-296 - <b>317</b>	G
		50,757	1,020	100	Ū	01,001	52,571	550	25,500	25,005	-017	Ũ
	Community Services Gross Expenditure	11.797	181	-271	0	11,707	11.667	-40	8,779	8,626	-153	G
	Gross Income	-1,093	0	-171	0	-1,264	-1,264	0	-947	-1,119	-171	G
		10,704	181	-442	0	10,443	10,403	-40	7,832	7,508	-324	G
	Less recharges within directorate	-10,873	0			-10,873	-8,155	0			0	G
		10,873	0			10,873	8,155	0			0	G
	Directorate Expenditure Total	260,177	418		0	258,574	260,801	-491	202,092	201,003	-1,089	G
-	Directorate Income Total	-40,735	0	3,088	0	-37,647	-40,365	0	-36,392	-36,702	-310	G
	Directorate Total Net	219,442	418	1,067	0	220,927	220,436	-491	165,700	164,301	-1,399	G

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#### **KEY TO TRAFFIC LIGHTS** Balanced Scorecard Type of Indicator

Budget	Budget	On track to be within +/- 2% of year end budget

Budget	On track to be within +/- 2% of year end budget		G
	On track to be within +/- 5% of year end budget		A
	Estimated outturn showing variance in excess of +/- 5% of year end budget		R

# December Financial Monitoring and Business Strategy Delivery Report: Environment & Economy CABINET - 14 February 2012 Budget Monitoring

			В	UDGET 2011/1	2		Outturn	Projected Year	Profiled	Actual	Variation	Projected
Ref	Directorate	Original Budget	Brought Forward from 2010/11	Virements to Date	Supplementary Estimates to Date	Latest Estimate	Forecast Year end Spend/Income	end Variation	Budget (Net) December 2011	Expenditure (Net) December 2011	to Budget December 2011	Year end Variance Traffic
		£000	Surplus + Deficit - £000	£000	£000	£000	£000	underspend - overspend + £000	£000	£000	underspend - overspend + £000	Light
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
EE1	Highways & Transport											
	Gross Expenditure Gross Income	54,889 -11,521	3,832	76 -27		58,797 -11,548	57,850	-947 0	44,098 -8.661	37,347 -7,346	-6,751	G G
	Gross Income	-11,521 <b>43,368</b>	3,832	-27		-11,548 <b>47,249</b>	-11,548 <b>46,302</b>	- <b>947</b>	-8,661 35,437	-7,346 <b>30,001</b>	1,315 <b>-5,436</b>	A
		43,300	0,002		Ŭ	-1,2-13	40,302	-547	55,457	50,001	-3,430	~
EE2	Sustainable Development											
	Gross Expenditure	28,330	477	1,491	116	30,414	29,148	-1,266	22,823	19,171	-3,652	А
	Gross Income	-1,518	0	-250		-1,768	-1,768	0	-1,326	-1,962	-636	G
		26,812	477	1,241	116	28,646	27,380	-1,266	21,497	17,209	-4,288	A
EE3	Dreparty Acast Management											
EES	Property Asset Management Gross Expenditure	18,651	55	10.002	0	28,708	29,105	397	21,531	21,794	263	G
	Gross Income	-19,953	0	-7,978		-27,931	-27,931	0	-20,948	-17,857	3,092	G
		-1,302	55	2,024		777	1,174	397	583	3,937	3,354	R
EE4	Director's Office	0.000	10	455	0	0.4.47	0.477		4.040	4 500		0
	Gross Expenditure Gross Income	6,292	10 0	-155	0	6,147 0	6,177 0	30 0	4,610 0	4,582 -27	-28 -27	G
	Gloss income	6,292	10	-155	0	6,147	6,177	30	4,610	4,556	-27	G
		0,202			•	•,• •	0,111		4,010	4,000		Ū
EE5	Oxfordshire Customer Services											
	Gross Expenditure	49,183	1,212	-7,648		42,747	43,666	919	32,060	30,300	-1,760	A
	Gross Income	-48,792	0	7,724		-41,068	-42,192	-1,124	-30,801	-43,489	-12,688	A
		391	1,212	76	0	1,679	1,474	-205	1,259	-13,188	-14,447	R
	Less recharges within directorate	-8,209				-8,209	0	0			0	G
		8,209				8,209	0	0			0	G
		0,200				-,_50		J J			Ű	-
	Directorate Expenditure Total	149,136	5,586	3,766		158,604	165,946	-867	125,123	113,195	-11,928	G
L	Directorate Income Total	-73,575	0	-531	0	-74,106	-83,439	-1,124	-61,736	-70,680	-8,944	G
	Directorate Total Net	75,561	5,586	3,235	116	84,498	82,507	-1,991	63,387	42,515	-20,872	A

# KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

# December Financial Monitoring and Business Strategy Delivery Report: Chief Executive's Office CABINET - 14 February 2012 Budget Monitoring

			В	UDGET 2011/1	12	T	Outturn	Projected Year	Profiled	Actual	Variation	Projected
Ref	Directorate	Original Budget	Brought Forward from	Virements to Date	Supplementary Estimates to Date	Latest Estimate	Forecast Year end Spend/Income	end Variation	Budget (Net) December	Expenditure (Net) December	to Budget December	Year end Variance Traffic
			2010/11 Surplus +					underspend -	2011	2011	2011 underspend -	Light
			Deficit -					overspend +			overspend +	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
CEO1	Chief Executive & Business Support											
	Gross Expenditure	1,837	130	-427	0	1,540	1,469	-71	1,156	1,216	61	А
	Gross Income	-813	0	18		-795	-795	0	-597	-605	-8	G
		1,024	130	-409	0	745	674	-71	558	611	52	R
CEO2	Human Resources											
	Gross Expenditure	1,661	303	187		2,151	2,340	189	1,613	1,286	-327	R
	Gross Income	-1,711	0 <b>303</b>	-10 <b>177</b>		-1,721 <b>430</b>	-1,920	-199	-1,290	-1,471	-180	R
		-50	303	177	U	430	420	-10	322	-184	-507	A
CEO3	Corporate Finance & Internal Audit											
	Gross Expenditure	2,359	40	244		2,643	2,947	304	1,982	1,992	10	R
	Gross Income	-2,308	0	16		-2,292 <b>351</b>	-2,635	-343	-1,719	-1,669	50	R
		51	40	260	0	351	312	-39	263	323	60	R
CEO4	Law & Governance Services											
	Gross Expenditure	6,735	307	-42		7,000	7,322	322	5,279	6,350	1,071	A
	Gross Income	-4,103 <b>2,632</b>	0 <b>307</b>	27 -15		-4,076 <b>2,924</b>	-4,078 <b>3,244</b>	-2 320	-3,023 <b>2,256</b>	-3,942 <b>2,408</b>	-919 <b>152</b>	G
		2,002			-	_,	0,211	020	2,200	2,400		
CEO5	Strategy & Communications	0.000	400	00	000	2 424	0.040	100	0.575	0.014		•
	Gross Expenditure Gross Income	2,996 -2,488	132 0	83 0	223	3,434 -2,488	3,312 -2,548	-122 -60	2,575 -1,866	2,614 -1,960	39 -94	A A
	Gross income	-2,400	132	83	223	-2,400 <b>946</b>	-2,540 <b>764</b>	-60	-1,800 709	-1,960 654	-94	R
CEO6	Corporate & Democratic Core	506	.52	05	225	545	704	-102	109	034	-55	
	Gross Expenditure	3,814	0	-233		3,581	3,581	0	2,687	2,636	-51	G
	Gross Income	-228	0	228		0	0	0	0		0	G
		3,586	0	-5	0	3,581	3,581	0	2,687	2,636	-51	G
	Less recharges within directorate	-3,061				-3,061	-3,061	0			0	G
		3,061				3,061	3,061	Ő			0	G
<u> </u>	Directorate Expenditure Total	16,341	912	-188	223	17,288	17,910	622	15,292	16,094	803	A
	Directorate Income Total	-8,590	0	279		-8,311	-8,915	-604	-8,495	-9,647	-1,152	R
	Directorate Total Net	7,751	912	91	223	8,977	8,995	18	6,796	6,448	-349	G

#### KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

# CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Directorate	Month of	Narration	Budget book	Service Area	Permanent /	Expenditure	Expenditure	Income	Income
	Cabinet		line		Temporary	From /	To /	From /	To /
	meeting					Decrease (-)	Increase (+)	Decrease	Increase (-)
						£000	£000	(+)	£000
								£000	
CEF	Feb		CEF4-1	Delegated Budgets (Indicative)	Т	-52,176.2			
		Contributions to Procurement Budget	CEF1-41	Educational Transformation &	Р	-2.0	0.0	0.0	0.0
				Effectiveness					
			CEF2-1	Management & Central Costs	Р	-9.0			
			CEF3-6	Commissioning & Performance	Р	0.0	0.0	11.0	0.0
		Administration budget update	CEF1-32	Children's Centres and Childcare	Р	-7.8	0.0	0.0	0.0
			CEF2-1	Management & Central Costs	Р	-7.8	0.0	0.0	0.0
			CEF2-22	Family Placement	Р	0.0	15.6	0.0	0.0
		Reallocation of 10-11 carry forward	CEF1-41	Educational Transformation &	Т	-333.6	0.0	0.0	0.0
				Effectiveness					
			CEF4-1	Delegated Budgets (Indicative)	Т	0.0	333.6	0.0	0.0
		Paramedical DSG - income budget moved to match expenditure	CEF1-21	Special Educational Needs (SEN)	Р	0.0	0.0	0.0	-93.7
			CEF1-22	SEN Support Services (SENSS)	Р	0.0	0.0	93.7	
		Adjust 0.5fte from central Administration team back to Adoption team	CEF1-32	Children's Centres and Childcare	Ρ	-6.1	0.0	0.0	0.0
			CEF2-1	Management & Central Costs	Р	-6.1	0.0	0.0	0.0
			CEF2-21	Placement & Care Costs	Р	0.0	12.1	0.0	0.0
		Remove complaints budget from administration budget	CEF1-32	Children's Centres and Childcare	Р	-16.0	14.9	0.0	0.0
			CEF2-1	Management & Central Costs	Р	-56.9	14.9	0.0	0.0
			CEF2-21	Placement & Care Costs	Р	0.0	21.3	0.0	0.0
			CEF2-4	Safeguarding & Quality Assurance	Р	0.0	18.9	0.0	
			CEF3-1	Children, Education & Families	Р	0.0			0.0
				Management & Central Costs					
Grand Total						-52,621.4	2,428.5	50,288.7	-95.8

# NEW VIREMENTS FOR CABINET TO NOTE

Directorate	Month of	Narration	Budget book	Service Area	Permanent /	Expenditure	Expenditure To /	Income	Income
	Cabinet		line		Temporary	From / Decrease	Increase (+)	From / Decrease	To/
	meeting					(-) £000	£000	(+)	Increase (-)
	3					()		£000	£000
CEF	Feb	Academy DSG correction	CEF4-1	Delegated Budgets (Indicative)	Т	-6,504.0		6,504.0	0.0
		Sustainability and Quality budget to School Organization and		Children's Centres and Childcare	Т	-195.0	0.0	0.0	0.0
		Planning	CEF1-51	Early Years Sufficiency & Access	Т	0.0		0.0	0.0
		Update pupil premium for 11-12	CEF1-41	Educational Transformation & Effectiveness	Т	0.0	155.7	0.0	-155.7
			CEF4-1	Delegated Budgets (Indicative)	Т	0.0		0.0	-770.2
		Reverse funding allocation in relation to salary realignment 2011-12	CEF2-1	Management & Central Costs	Т	0.0	89.0	0.0	0.0
			CEF2-5	Services for Disabled Children	Т	-89.0	0.0	0.0	0.0
		Contribution to Virtual school for Tier 4	CEF1-41	Educational Transformation & Effectiveness	Т	0.0	36.9	0.0	0.0
			CEF2-21	Placement & Care Costs	Т	-36.9	0.0	0.0	0.0
		Updated Dedicated Schools Grant figures for 2011-12	CEF4-3	Devolved Schools Costs	Т	0.0	86.0	0.0	-86.0
		received from Department for Education							
		Pupil Premium Grant - allocation for special schools children	CEF4-1	Delegated Budgets (Indicative)	т	0.0	99.3	0.0	-99.3
SCS	Feb	Part Year Costs of Home Support Transition	SCS1-1E	Pooled Budget Contributions	Т	-257.4	216.1	0.0	0.0
			SCS1-2C	Pooled Budget Contribution	Т	-22.0	63.4	0.0	0.0
			SPB1-1	Personal Budgets	Т	-466.1	862.8	0.0	0.0
			SPB1-11	Pooled Budget Contributions	Т	0.0	0.0	244.2	-35.2
			SPB1-4	Internal Services	Т	-1,107.0	501.4	0.0	0.0
			SPB2-1	Personal Budgets	Т	-13.2	180.9	0.0	0.0
			SPB2-4	Contributions	Т	0.0	0.0	13.2	-180.9
			SPB4-1	Personalisation/Ongoing Support	Т	-22.0	63.4	0.0	0.0
			SPB4-8	Contribution to LD Pooled Budget	Т	0.0	0.0	22.0	-63.4
		Removal of Internal Recharge following Children's Occupational Therapists transfer to Health in July	SCS1-1C	Social Work & Commissioning	Т	-75.1	0.0	100.1	-25.0
		TASC funding for Learning Disability Teams	SCS1-2B	Social Work & Commissioning	Т	0.0	95.0	0.0	-95.0
			SCS1-2C	Pooled Budget Contribution	Т	0.0	95.0	0.0	0.0
			SCS3-6	Transforming Adult Social Care	Т	-95.0	0.0	0.0	0.0
			SPB4-4	Recharges from OCC Services	Т	0.0	95.0	0.0	0.0
			SPB4-8	Contribution to LD Pooled Budget	Т	0.0	0.0	0.0	-95.0
		Budget tidy up SCS3-1C2	SCS3-1	Resource Management	Т	-125.3	121.6	3.8	-0.1
		Change to funding of Learning Disabilities Team and Learning Disabilities Salary Budgets. No overall change in Value	SCS1-2B	Social Work & Commissioning	Т	0.0	0.0	85.4	-85.4
			SPB4-1	Personalisation/Ongoing Support	Т	0.0	85.4	0.0	0.0
			SPB4-4	Recharges from OCC Services	Т	-85.4	0.0	0.0	0.0
		Reanalysis of Community Libraries Funding	SCS4-1	Library Service	Т	-300.0	431.0	0.0	-131.0
		Contribution to essential Oxfordshire Studies equipment following move from Central Library	SCS4-1	Library Service	Т	-8.0	0.0	0.0	0.0
			SCS4-2	Heritage & Arts Services	Т	0.0	8.0	0.0	0.0
CEO	Feb	CFB067 Change Fund Allocation Olympic	CEO1-2	Change Fund	Т	-41.0		0.0	0.0
			CEO5-8	Communications & Marketing	Т	0.0	41.0	0.0	0.0
		CFB057 Web Upgrade project	CEO1-2	Change Fund	Т	-70.3	0.0	0.0	0.0
			CEO5-8	Communications & Marketing	Т	0.0	70.3	0.0	0.0
Inter Directorate	Feb	Grant Reallocation	CEF2-4	Safeguarding & Quality Assurance	Т	0.0	33.3	0.0	-33.3
			EE5-4	Human Resources	Т	-33.3	0.0	33.3	0.0
		Contribution towards Head of Service costs for 2011-12	CEF3-6	Commissioning & Performance	Т	-30.0	0.0	0.0	0.0
			SCS3-3	Leadership Team & Contingency	Т	0.0	30.0	0.0	0.0

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### NEW VIREMENTS FOR CABINET TO NOTE

Directorate	Month of	Narration	Budget book	Service Area	Permanent /	Expenditure	Expenditure To /	Income	Income
	Cabinet		line		Temporary	From / Decrease	Increase (+)	From / Decrease	To /
	meeting					(-) £000	£000	(+)	Increase (-)
								£000	£000
Inter Directorate	Feb	Money Management	EE5-2	Financial Services	Т	0.0	35.0	0.0	0.0
			SCS3-6	Transforming Adult Social Care	Т	-35.0	0.0	0.0	0.0
		LD Contribution to Money Management Officer	EE5-2	Financial Services	Т	0.0	1.4	0.0	0.0
			SCS1-2B	Social Work & Commissioning	Т	-1.4	0.0	1.4	0.0
			SCS1-2C	Pooled Budget Contribution	Т	-1.4	0.0	0.0	0.0
			SPB4-4	Recharges from OCC Services	Т	-1.4	0.0	0.0	0.0
			SPB4-8	Contribution to LD Pooled Budget	Т	0.0	0.0	1.4	0.0
		Fire and Rescue Service transfer to ICT for training	EE5-65	Corporate Information Management Unit	Т	0.0	20.0	0.0	0.0
				(CIMU)					
			SCS2-1	Fire & Rescue Service	Т	-20.0	0.0	0.0	0.0
Grand Total						-9,635.0	4,481.7	7,008.7	-1,855.4

#### VIREMENTS NOTED IN PREVIOUS REPORTS

Directorate	Month of Cabinet	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease	Expenditure To / Increase (+)	Income From / Decrease (+)	Income To /
	meeting					(-) £000	£000	£000	Increase (-) £000
CEF	Jun	Increase salary budget for Independent Chair in North area	CEF2-1	Management & Central Costs	Т	-17.5	0.0		
			CEF2-4	Safeguarding & Quality Assurance	Т	0.0	17.5		
		5/12 budget for the 0.5fte Drugs posts (from the Substance	CEF1-31	Early Intervention Hubs	Т	-15.0	15.0	0.0	0.0
		misuse budget which was allocated to the hubs)							
		Marston/Northway Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	Т	-170.2	177.7		
		North Oxford Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	Т	-188.3	191.6		
		Nursery Education Fund Budget for Summer 2011	CEF1-32	Children's Centres and Childcare	T	0.0	45.4		
			CEF4-2	Early Years Single Funding Formula (Nursery Education Funding)		-45.4	0.0		
			CEF1-32	Children's Centres and Childcare	Т	-352.0	359.7		
		Bicester Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	Т	-403.4	404.4		
		Budget for Integrated Youth Support Service Strategic Lead		Management & Central Costs	Т	-16.1	0.0		
		for April to May 2011	CEF2-6	Youth Offending Service	Т	0.0	16.1		
		Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	Т	-162.1	187.0		
		Early Intervention Service funded posts are not due until	CEF1-31	Early Intervention Hubs	Т	0.0	29.5		
		September (1)	CEF2-6	Youth Offending Service	Т	-29.5	0.0		
		Early Intervention Service funded posts are not due until	CEF1-31	Early Intervention Hubs	<u>T</u>	-21.6	29.5		
		September (2)	CEF2-6	Youth Offending Service	Т	-7.9	0.0		0.0
		Florence Park Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	T	-365.4	372.1		
		Reversal of Early Intervention Service funded posts not due	CEF1-31	Early Intervention Hubs	-	-29.5	0.0		
		until September (1)	CEF2-6	Youth Offending Service		0.0	29.5		
		Safeguarding Admin post April to August 2011	CEF1-31	Early Intervention Hubs		-8.5	0.0		
			CEF1-34	Engagement in Education, Employment & Training (EEET)		0.0	8.5		
		The Orchard Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	Т	-197.0	206.0		
		Willow Tree Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	Т	-144.3	146.5		
		SENSS equipment budget	CEF1-22	SEN Support Services (SENSS)	Т	0.0	9.7		
			CEF3-1	Children, Education & Families	т	-9.7	0.0	0.0	0.0
			0	Management & Central Costs	-				
		Early Intervention Management - temp budget changes	CEF1-1	Management & Central Costs		-82.2	0.0		
			CEF1-31 CEF1-41	Early Intervention Hubs	1 T	0.0	11.8		-
			CEF1-41 CEF1-52	Educational Transformation & Effectiveness School Organisation & Planning	1 T	0.0	56.3 14.0		
		Adjustment for Education Psychology budget - restructure	CEF1-52 CEF1-23	Identification & Assessment	<u>т</u>	-248.1	0.0		
		from September	CEF1-23 CEF1-31	Early Intervention Hubs	T	-246.1	248.1		
		Parenting budget for April to August - from Early Intervention	CEF1-31	Early Intervention Hubs	T	-30.0	0.0		
		funding.	CEF3-6	Commissioning & Performance	Т	0.0	30.0		
	Oct	Vire budget to Head of Service to support staffing costs	CEF2-1	Management & Central Costs	Т	0.0	100.0		
	001	vire budget to fread of betwee to support stanning costs	CEF2-22	Family Placement	T	-100.0	0.0		
		Staff movement from SCT101 to Family Placement Team	CEF2-22	Family Placement	T	0.0	78.4		
		area budget	CEF2-5	Services for Disabled Children	Ť	-78.4	0.0		
		Butterfly Meadows Children's Centre budget approval	CEF1-32	Children's Centres and Childcare	Τ	-163.2	163.9		
		Contribution towards post with pay protection for Advocacy	CEF1-31	Early Intervention Hubs	T	-4.7	0.0		
		Co-ordinator	CEF2-4	Safeguarding & Quality Assurance	T	0.0	4.7		
		Transfer Continuing Professional Development budget to	CEF1-41	Educational Transformation & Effectiveness	т	0.0	9.3		
		the Music Service	CEF3-6	Commissioning & Performance	Т	-9.3	0.0		

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### VIREMENTS NOTED IN PREVIOUS REPORTS

Directorate	Month of Cabinet	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease	Expenditure To / Increase (+)	Income From / Decrease (+)	Income To /
	meeting					(-) £000	£000	£000	Increase (-) £000
CEF	Nov	Positive Activities budget September to March	CEF1-31	Early Intervention Hubs	Т	0.0		0.0	0.0
			CEF1-33	Youth & Inclusion Services	Т	-155.6			
		EDAS 11-12 BUDGET TIDY	CEF1-41	Educational Transformation & Effectiveness		-986.0	1,031.5	0.0	
		ICT STAFFING BUDGET	CEF1-41	Educational Transformation & Effectiveness	Т	-85.0	114.4	0.0	
		Transformation Staffing budgets	CEF1-41	Educational Transformation & Effectiveness	Т	-90.1	97.4	0.0	
		Restructure of Children's Social Care disabilities service	CEF2-1	Management & Central Costs	Т	-129.2	0.0		
			CEF2-5	Services for Disabled Children	Т	-31.4		0.0	
		Business and skills budget tidy	CEF1-6	Business & Skills (Previously 14-19 Team (Young People's Learning Agency Transfer))	Т	-36.0	30.0	6.0	0.0
	Dec	Virement of budget to more appropriate cost centre	CEF2-21	Placement & Care Costs	Т	-15.0	0.0	0.0	0.0
			CEF2-22	Family Placement	Т	0.0	15.0	0.0	0.0
		Adjust Salary budget in line with activity	CEF2-1	Management & Central Costs	Т	0.0	16.6	0.0	0.0
			CEF2-22	Family Placement	Т	-16.6	0.0	0.0	
		Pilot Project Budget	CEF3-6	Commissioning & Performance	Т	0.0	75.0	0.0	-75.0
		Create income & expenditure budget for increased contributions towards Young Carers	CEF2-32	Family Support	Т	0.0	90.0	0.0	
		Create Income & Expenditure budget in line with activity of Cross regional project	CEF2-21	Placement & Care Costs	Т	-11.5	39.3	0.0	-27.9
		Correcting virement in relation to vacant post for first half of	CEF2-1	Management & Central Costs	Т	0.0	89.0	0.0	0.0
		year 2011-12.	CEF2-5	Services for Disabled Children	Т	-89.0	0.0	0.0	0.0
		Reconciliation of old youth budgets	CEF1-31	Early Intervention Hubs	Т	-119.1	131.8	0.0	0.0
			CEF1-34	Early Intervention Hubs	Т	-12.7	0.0	0.0	
		Not in Employment, Education or Training Budget 2011/12	CEF1-33	Youth, Engagement & Opps	Т	0.0	60.0	0.0	
			CEF1-34	Behaviour & Attendance	Т	-60.0	0.0		
	Jan	Tidy of Education budgets following restructure	CEF1-41	Educational Transformation & Effectiveness	Т	-3.9		3.9	
		Contribution towards Website costs	CEF1-34	Behaviour & Attendance	Т	-2.5			
			CEF3-6	Commissioning & Performance	Т	0.0			
		AMEND ICT staff from 1-9-11	CEF1-41	Educational Transformation & Effectiveness	Т	-112.8	83.4	29.4	
		Vire Budget for Internal Reviewing Officers	CEF2-21	Placement & Care Costs	Т	-15.0		0.0	
			CEF2-22	Family Placement	Т	-15.0			
			CEF2-4	Safeguarding & Quality Assurance	Т	0.0	30.0	0.0	
SCS	Jun	Expenditure and income budgets for Bucks Fire & Rescue contribution to salary	SCS2-1	Fire & Rescue Service	Т	0.0	8.0	0.0	
	Jul	Set up an income and expenditure budget for income received from the PCT for Carers Breaks	SCS1-3B	Pooled Budget Contributions	Т	0.0	39.9	0.0	-39.9
	Oct	Assisted Technology Carers Bid	SCS1-1A	Prevention & Early Support	Т	-6.0	0.0	0.0	
			SCS1-1C	Social Work & Commissioning	Т	0.0			
		Assisted Technology Carers Bid - move from SKT321 to	SCS1-1A	Prevention & Early Support	Т	0.0		0.0	
		SPT562	SCS1-1C	Social Work & Commissioning	Т	-6.0			
	Nov	Budget tidy up following JMG agreement on the use of	SCS1-1A	Prevention & Early Support	Т	0.0	54.0	0.0	
		additional funds from NHS	SCS1-1E	Pooled Budget Contributions	Т	-54.0	0.0	0.0	
		Transfer of Carers funding to Mental Health Pool	SCS1-1A	Prevention & Early Support	Т	-30.0	0.0	0.0	
			SCS1-3B	Pooled Budget Contributions	Т	0.0	30.0	0.0	0.0

#### VIREMENTS NOTED IN PREVIOUS REPORTS

Directorate	Month of Cabinet	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease	Expenditure To / Increase (+)	Income From / Decrease (+)	Income To /	
	meeting					(-) £000	£000	£000	Increase (-) £000	
SCS	Dec	Part Year Costs of Home Support Transition	SCS1-1E	Pooled Budget Contributions	Т	-35.2	13.2	2	0.0	
			SCS1-2C	Pooled Budget Contribution	Т	0.0	22.0	0.0	0.0	
		Transfer of funds to the Pooled Equipment budget	SCS1-1A	Prevention & Early Support	Т	0.0	446.0	0.0	0.0	
			SCS1-1E	Pooled Budget Contributions	Т	-446.0	0.0	0.0	0.0	
		Creation of an income budget for the additional funding from Patient Care Trust	SCS1-3B	Pooled Budget Contributions	Т	0.0	15.0	0.0	-15.0	
		Additional Management Capacity in Locality Teams	SCS1-1C	Social Work & Commissioning	Т	0.0	175.0	0.0	0.0	
		fromTransforming Adult Social Care Funding	SCS3-6	Transforming Adult Social Care	Т	-175.0	0.0	0.0	0.0	
		Contribution to Oxfordshire Studies relocation costs to	SCS4-1	Library Service	Т	-41.0	0.0	0.0	0.0	
		enable Central Library to open up 2nd floor for Public		Heritage & Arts Services	Т	0.0	41.0	0.0		
		Funds for Memory Services from Department of Health		Pooled Budget Contributions	Т	0.0	101.8	0.0		
		· ····· · ····························	SCS1-1F	Income	Т	0.0	0.0			
	Jan	Correction to reflect the total funds received by Oxfordshire		Pooled Budget Contributions	Т	0.0	0.4			
	oun		SCS1-1F	Income	Ť	0.0	0.0			
		Transfer of Carers funding for Brokerage		Prevention & Early Support	Ť	-50.0	0.0			
		Transier of Galers funding for Diokerage		Social Work & Commissioning	т Т	0.0	50.0			
		Transitional Funding for Locality Teams from Transforming		Social Work & Commissioning	т	0.0	33.0			
		Adult Social Care	SCS3-6	Transforming Adult Social Care	т Т	-33.0	0.0			
		Transfer of Dementia funding for Museum Service Dementia	SCS3-0	Prevention & Early Support		-5.0	0.0			
		Project	SCS1-1A SCS4-2	Heritage & Arts Services	т Т	-5.0	5.0			
		Transfer of Dementia funding for Library Service Pictures to		Prevention & Early Support	<u>і</u> т	-2.0	0.0			
		Share collection	SCS1-TA	Library Service	<u>і</u> т	-2.0	2.0			
	0		EE5-4		ा न					
EE	Sep			Human Resources	1 	-108.3	32.9			
		Customers Services estimated staff costs re Concessionary		Customer & Business	1 T	-67.0	0.0			
		Fares call handling 11/12	EE5-8	Customer Services		0.0	67.0			
		One-Off staff costs 11/12	EE1-1	Highways & Transport Management		-99.7	0.0			
				Infrastructure & Design		0.0	99.7	0.0		
		set-up costs	EE5-8	Customer Services	Т	0.0	15.1	0.0		
	Nov	recharge 2011/12	EE5-8	Customer Services	Т	0.0	111.3	0.0	-111.3	
			EE1-32	Operations	Т	0.0	140.0	0.0		
		Rev Support Underspend	EE1-44	Public Transport	Т	-140.0	0.0			
	Dec	Restructure Interim Management Arrangements		Sustainable Development Management	Т	-45.0	0.0	0.0		
			EE2-2	Planning Implementation	Т	0.0	45.0	0.0		
	Jan	Growth & Infrastructure Restructure - Realignment of	EE2-1	Sustainable Development Management	Т	0.0	217.0	0.0		
		Budgets	EE2-4	Waste Management	Т	-217.0	0.0	0.0	0.0	
		Temporary In Year Budget Transfer from Carbon	EE1-31	Infrastructure & Design	Т	0.0	150.0	0.0		
		Management to Street Lighting for SALIX	EE2-3	Economy, Spatial Planning & Climate	Т	-150.0	0.0	0.0		
CEO	Jul	Change Fund CFB032: Lead Oxfordshire part 3	CEO1-2	Change Fund	Т	-213.3	0.0	0.0	0.0	
	00.	enange i and of boot. Loud existention part o		Organisational Development	T	0.0	213.3			
	Oct	CFB061 Starters, Leavers, Movers form	CEO1-2	Change Fund	т Т	-10.0	0.0			
	UCI	OF DOOT STATLETS, LEAVETS, MUVETS 101111	CE01-2 CE02-1	Strategic Human Resources		-10.0	10.0			
					   <del> </del>					
		, , , , , , , , , , , , , , , , , , , ,		Change Fund		-7.0	0.0			
		Standards	CEO4-1	Legal Services		0.0	7.0	0.0	0 0	

CA6

#### VIREMENTS NOTED IN PREVIOUS REPORTS

Directorate		Narration		Service Area	Permanent /	Expenditure	Expenditure To /	Income	Income
	Cabinet		line		Temporary	From / Decrease	Increase (+)	From / Decrease (+)	To /
	meeting					(-) £000	£000	£000	Increase (-) £000
CEO	Jan	reflect additional income to fund salary costs	CEO2-3	Organisational Development	Т	0.0	10.0	0.0	-10.0
		Tidy Up Budgets to match new Strategy & Communications	CEO5-1	Partnership Working	Т	-136.9	0.0	0.0	
		Structure	CEO5-4	Policy & Performance	Т	-36.3	356.9	0.0	
			CEO5-6	Consultation and Involvement	Т	-93.3	0.0	0.0	0.0
			CEO5-7	Research and Intelligence	Т	-90.4	0.0		
Inter Directorate	Jun	Change Fund funding for the Capital Resources part 2	CEO1-2	Change Fund	Т	-18.7	0.0		
		project CFB053	EE4-1	Business Improvement	Т	0.0	18.7	0.0	
	Jul	Change Fund CFB062: E&E Oxfordshire Broadband	CEO1-2	Change Fund	Т	-20.0	0.0		
			EE2-3	Economy, Spatial Planning & Climate Change	Т	0.0	20.0	0.0	0.0
		Change Fund CFB063: ICT - Business Continuity and	CEO1-2	Change Fund	Т	-150.0	0.0	0.0	0.0
			EE3-1	Corporate Property	Т	0.0	150.0	0.0	0.0
		Change Fund CFB064: Trading Standards Oxon Bucks	CEO1-2	Change Fund	Т	-25.0	0.0	0.0	0.0
			SCS2-5	Trading Standards	Т	0.0	25.0	0.0	
	Sep	SCS transfer to CEF Continued Professional Development	CEF3-6	Commissioning & Performance	Т	0.0	9.3	0.0	0.0
		Budget	SCS3-1	Resource Management	Т	-9.3	0.0		
		Temporary funding for Direct Payment monitoring post in	EE5-3	Financial and Management Accounting	Т	0.0	27.3	0.0	0.0
		Payments Team	SCS1-1C	Social Work & Commissioning	Т	-27.3	0.0	0.0	0.0
		Contribution to Corporate Finance training budget	CEO1-1	Chief Executive's Personal Office	Т	0.0	7.0	0.0	0.0
			EE5-3	Financial and Management Accounting	Т	-7.0	0.0	0.0	
		Virement of salary budget from Organisation Development	CEO2-3	Organisational Development	Т	-22.2	0.0	0.0	0.0
			EE5-4	Human Resources	Т	0.0	22.2	0.0	0.0
		Workforce initiatives funding 2 apprentices	CEO2-3	Organisational Development	Т	-10.0	0.0	0.0	0.0
			EE5-4	Human Resources	Т	0.0	10.0	0.0	0.0
	Oct	CFB065 HRMAT (HR Management Advice Team) increased	CEO1-2	Change Fund	Т	-22.0	0.0	0.0	0.0
		workload	EE5-4	Human Resources	Т	0.0	22.0	0.0	0.0
		Virement of budget to fund Oxfordshire Employment Service post to assist in creating jobs for people with disabilities	CEO2-3	Organisational Development	Т	-4.6	0.0	0.0	0.0
			SCS1-4E	Employment Services	Т	0.0	4.6	0.0	0.0
	Nov	Virement of budget to fund salary subsidy for vulnerable	CEO2-3	Organisational Development	Т	-4.5	0.0	0.0	0.0
		Social Care apprentices	EE5-4	Human Resources	Т	0.0	4.5	0.0	0.0
	Dec	Part funding for hate crime/minorities post	CEO5-2	Grants	Т	-22.0	0.0	0.0	0.0
			SCS2-3	Safer Communities	Т	0.0	22.0	0.0	
		Reallocations following Quarter 2 review of Learning and	CEO1-1	Chief Executive's Personal Office	Т	0.0	20.0	0.0	0.0
		Development budgets	EE5-4	Human Resources	Т	-132.1	112.1	0.0	0.0
	Jan	CFB063 Disaster Recovery additional resource from	CEO1-2	Change Fund	Т	-34.0	0.0	0.0	0.0
		Change Fund	EE3-1	Corporate Property	Т	0.0	34.0	0.0	
		CFB068 Councillors upgrade to Windows 7 & Microsoft	CEO1-2	Change Fund	Т	-25.0	0.0	0.0	
		2010	CEO4-5	Members' Services	Т	0.0	25.0	0.0	
		Grant Reallocation	CEF2-21	Placement & Care Costs	Т	0.0	4.0	0.0	
			CEF2-22	Family Placement	Т	0.0	3.0	0.0	-3.0
			CEF2-23	Children Looked After (Including Asylum)	Т	0.0	4.0		
			CEF2-32	Family Support	Т	0.0	7.0		
			CEF2-33	Assessment	Т	0.0	4.3		
			CEF2-4	Safeguarding & Quality Assurance	Т	0.0	1.0		
			CEF2-5	Services for Disabled Children	Т	0.0	3.0		
			EE5-4	Human Resources	Т	-26.3	0.0	26.3	
Grand Total						-7,743.0	8,296.1	209.2	-762.

	Redundancy Costs 2010/11										
Directorate		Funded by	Directorate	-	Fi	unded by Effic	iency Reserve		Total		
	Actual Payments made to individuals in year		Estimated Provision	Total	Actual Payments made to individuals in year	Known payments accrued for in year	Estimated Provision	Total			
	£m	£m	£m	£m	£m	£m	£m	£m	£m		
Children, Education & Families - National Strategies & EDAS - Business Strategy - Student Support - Other	0.030	1.255	1.958	1.255 1.958 0.030 0.093				0.000 0.000 0.000 0.000	3.336		
Social & Community Services - Restructure of Adult Social Care - Cultural & Community Development - Community Safety		0.015		0.000 0.015 0.000	0.049		2.917	3.514 0.049 0.067	3.645		
Oxfordshire Customer Services	0.282			0.282	0.287			0.287	0.569		
Chief Executive's Office	0.564			0.564				0.000	0.564		
Environment & Economy	0.170	0.338		0.508	0.182			0.182	0.690		
Total	1.046	1.701	1.958	4.705	1.053	0.129	2.917	4.099	8.804		

		Redundancy Costs 2011/12										
Directorate		Funded by	Directorate		F	unded by Effic	iency Reserve		Total			
	Actual Funded by Directorate	Actual costs relating to 2010/11 accrual	Actual costs charged against 2010/11 Provision	Total	Actual Payments made to individuals in year	Actual costs relating to 2010/11 accrual	Actual costs charged against 2010/11 Provision	Total Funded				
	£m	£m	£m	£m	£m	£m	£m	£m	£m			
Children, Education & Families - National Strategies & EDAS - Business Strategy - Student Support -Other		1.089	1.160	1.089 0.000 0.000 1.160				0.000 0.000 0.000 0.000	2.249			
Social & Community Services - Restructure of Adult Social Care - Cultural & Community Development - Community Safety	0.467 0.068 0.003	0.015		0.467 0.083 0.003		0.049	1.205	1.364 0.000 0.000	1.917			
Oxfordshire Customer Services	0.051			0.051				0.000	0.051			
Chief Executive's Office				0.000				0.000	0.000			
Environment & Economy	0.077	0.338		0.415				0.000	0.415			
Total	0.666	1.442	1.160	3.268	0.110	0.049	1.205	1.364	4.632			

CA6

#### December Financial Monitoring and Business Strategy Delivery Report CABINET - 14 February 2012 EARMARKED RESERVES

2011/12				November 2011	Change in		
Earmarked Reserves	Balance at	Move		Balance at	Balance at	Closing	
	1 April	Contributions	Contributions to Reserve	31 March 2012	31 March 2012	Balance	Commontony
	2011 £000	from Reserve £000	£000	£000	£000	Forecast £000	Commentary
Children, Education & Families							
Primary	12,583			12,583	12,583	0	
Secondary	7,698			7,698	7,698	0	
Special	1,288	0	0	1,288	1,288	0	
Sub-total schools' revenue reserves	21,569	U	U	21,569	21,569	U	
School Loans	-1,187	-449	311	-1,325	-1,325	0	
Total schools' reserves	20,382	-449		20,244	20,244	0	
Schools' Contingency	-14			-14	-14	0	
Schools' Partnerships	290			290	290	0	
Schools' Insurance	265			265	265	0	
Youth Management Committee	308	-188		120	120	0	To be used in 2012/13
Supply Cover	260			260	260	0	
Oxfordshire Rural Children's Centres	18			18	18	0	
Safeguarding Board	122	-49	154	122 244	122 244	0	Contribution from hubs and Riverside satellite
Early Intervention Service Equipment Reserve (previously called Youth Support Service - computer system)	139	-49	154	244	244	0	Contribution from hubs and Riverside satellite
(previously called Youth Support Service - computer system) Residential Centres	95	-65		30	30	0	
Youth Offending Service	95 147	-03		0	0	0	To fund 4.5 FTE members of staff for the year
Joint Use Reserve	147	-147		171	171	0	To fund 4.5 TTE members of star for the year
ICT Service			66	66	66	0	
Governor Services			25	25	25	Ő	
Foster Carer Loans			34	34	34	0	
ICT Projects			727	727	519	208	Includes £208k for Framework-i projects
Staff Training & Development			220	220	220	0	
Academies Conversion Support			600	600	0	600	Request for new reserve
School amalgamations			140	140	0	140	Request for new reserve
CEF Directorate Total	22,183	-898	2,277	23,562	22,614	948	
	22,100	000	2,211	20,002	22,014	540	
Social & Community Services							
Cultural Services General	69		59	128	128	0	
ICT/Digitisation projects	851		132	983	983	0	Provision for updating of software/hardware to maintain an effective library management system.
Vehicle Renewals	107		52	159	159	0	
Donations	25	-1		24	24	0	Liffer the of Minter December for the r
Older People Pooled Budget and Learning Disabilities Pooled Budget	1,424	-1,424		0	0	0	Utilisation of Winter Pressures funding.
Reserve OSJ Client Income Reserve	64			64	64	0	
Personal Budgets	64 188			188	188	0	
S117 Reserve	23			23	23	0	
	25			25	25	0	
Fire & Rescue							
Securing Water Supplies	27			27	27	0	
Protective Clothing	39		51	90	90	0	
Breathing Apparatus Equipment	217		10	227	227	0	
Communications Fund	84		20	104	104	0	
Vehicles	457	-1,120	870	207	207	0	
	160	-130		30	30	0	
Rescue Equipment	26			26	26	0	
Fire Control	377		201	578	578	0	
Fire Link	139			139	139	0	
New Dimensions	25		25	50	50	0	
Emergency Planning							
	10			42	42	0	
Vehicle Renewals	42			42	42		

#### December Financial Monitoring and Business Strategy Delivery Report CABINET - 14 February 2012 EARMARKED RESERVES

	2011/12			November 2011	Change in				
Earmarked Reserves	Balance at	Move		Balance at	Balance at	Closing			
	1 April	Contributions	Contributions to	31 March 2012	31 March 2012	Balance			
	2011 £000	from Reserve £000	Reserve £000	£000	£000	Forecast £000	Commentary		
Trading Standards	2000	2000	2000	2000	2000	2000			
Vehicles Replacement Reserve	7			7	7	0			
Trading Standards Reserve	12			12	12	0			
Gypsy & Traveller Services - Site Refurbishment	198	-136		62	62	0	Works should be completed in 2011/12.		
SCS Directorate Total	4,561	-2,811	1,420	3,170	3,170	0			
Environment & Economy Countryside Ascot Park	18			18	18	0			
Carbon Reduction	60			60	60	0			
				129	129	0			
SALIX Repayments	129			129	129	0			
Highways Winter Maintenance	18 13			18	13	0			
Dix Pit WRC Development				13	13	0			
Oxfordshire Waste Partnership Joint Reserve	121			121 250		0			
Transport	250				250	0			
Tourism Signs	102			102	102	0			
On Street Car Parking	1,093			1,093	2,019	-926	Anticipated to have a net nil movement to/from reserve, but it is dependent on the new charges. We could see a contribution to reserve by the end of the year.		
Dix Pit Engineering Works	866	-322	167	711	711	0	Used to fund construction of cell 3K, Dix Pit		
Waste Management	1,913	-2,070	1.937	1,780	1,780	0	Used to support the bid & planning costs of the Waste Treatment Project		
Landfill Allowance Trading Scheme	327	-2,070	1,357	327	327	0	osed to support the bid a planning costs of the waste freatment in oject		
Vehicle Renewals	61			61	61	0			
Capital Salaries transfer	53			53	53	0			
Property Disposal Costs	115			115	115	0			
				113	113	0			
Developer Funding (Revenue)	191	-75		143	191	0			
West End Partnership	218	-75		143	143	0			
Oxfordshire Customer Services									
Development Reserve	472	-472		0	0	0	Used to fund projects which will contribute to the business strategy		
Money Management Reserve	40			40	40	0	Contingency in case of an overspend if income received is less than budget		
Oxfordshire - Buckinghamshire partnership	332	-332		0	0	0	To be spent by the partnership		
Food with Thought / QCS Cleaning	1,409	-526	300	1,183	1,409	-226	To be used to invest in the business plus a contingency for unforseen costs		
Customer Service Centre Reserve	1,883	-50		1,833	1,833	0	Project funding		
Schools ICT	10	-10		0	0	0	, 5		
EE Directorate Total	9,694	-3,857	2,404	8,241	9,393	-1,152			
Chief Executive's Office									
Change Fund	869	-636	308	541	491	50	See paragraph 10 of the CEO report		
CIPFA Trainees	36			36	36	0	This provides cover for any unbudgeted CIPFA trainee costs - pay costs fluctuate according to the		
Courseil Flastiana	007		100	222	222	~	qualification level that the current trainees have reached.		
Council Elections FMSIS Audit	207 27	-27	126	333 0	333	0	This will be used for the 2013 election To be used for school audits		
Registration Service	27 180	-27	220	400	400	0	To be used for refurbishing the Registration buildings and facilities		
Registration Service	160		220	400	400	0	To be used for refurbishing the Registration buildings and facilities		
CEO Directorate Total	1,319	-663	654	1,310	1,260	50			
Corporate									
Insurance Reserve	6,249	-2,400		3,849	3,849	0			
Carry Forward Reserve	9.891	-2,400	5.569	5,569	4,730	839			
Capital Reserve	16,579	-3,091	5,505	16,579	16,579	0.09			
Rolling Fund Reserve	10,579		491	491	10,379	491	New Reserve for the establishment of the Rolling Fund in Capital		
Other Reserves	4		491	-1	-1	491	ואפיש תכשבועב וטו נווש ששנמטושוווושוו טו נווש תטווווט דעווט ווו כמטונמו		
LABGI Reserve	496			496	-1 272	224			
Budget Reserve - Agreed 2009	496 6,107	-6,107	4,361	496	4,361	224			
Efficiency Reserve	6.107 3,776	-6,107	4,361 6,670	4,361 9,857	4,361 9,857	0			
Prudential Borrowing Reserve	3,776	-589	6,670 1,250		9,857 5,135	0			
Corporate Total	3,885 46,982	-18,987	1,250	5,135 <b>46,336</b>	5,135 44,782	1,554			
	40,302	-10,307	10,541	40,000	44,702	1,534			
Total	84,739	-27,216	25,096	82,619	81,219	1,400			
	. ,	,	.,	. ,	-	,			

# CA6

# December Financial Monitoring and Business Strategy Delivery Report CABINET - 14 February 2012 Forecast Revenue Balances

Date		Forecast	2011/12	Budget 2011/12
		£m	£m	£m
	Provisional outturn 2010/11	14.059		13.056
	Local Area Agreement (LAA) Performance Reward Grant	0.678		
	County Fund Balance		14.737	13.056
	Planned Contribution to Balances		1.619	1.619
	Original forecast outturn position 2010/11		16.356	14.675
	Additions			
Dec-11	Asylum fortuitous 2010/11 grant income returned to balances	0.068		
		_	0.068	0.000
.lul-11	Calls on balances deducted Foster Care Loan	-0.012		
	Skills LAA Reward Grant	-0.339		
	PRG for Broadband project	-0.116		
Aug-11	PRG for OCVA (Oxfordshire Community Voluntary Association)	-0.107		
Aua-11	& ORCC (Oxfordshire Rural Community Council) PRG for District Council Partnerships	-0.116		
- 5	Total calls on balances	_	-0.690	2.000
			-0.090	-2.000
	Net Forecast Balances		15.734	12.675
	Total budget requirement		408.616	408.616
	Provisional balances as a % of budget requirement		3.85%	3.10%
	Net ForecastBalances		15.734	
	Calls on balances agreed but not actioned			
			0.000	
	Calls on balances requested in this report			
		_	0.000	
	Revised Forecast Outturn position		15.734	

# Pooled Budgets

### Older People, Physical Disabilities and Equipment Pool

Original Budget	Latest Budget		Forecast Variance December 2011	Forecast Variance November 2011	Change in Variance
£m	£m		£m	£m	£m
2.111	6.111	Council Elements	2.111	2.111	2111
10 717	50.070	Older People	1.045	0.000	0.070
48.717 31.571		Care Homes Community Support Purchasing Budget	+1.015 -1.863	+0.639 -1.402	-0.376
80.288		Total Older People	-1.863	-1.402 -0.763	-0.461 - <b>0.085</b>
		Physical Disabilities			
2.546		Care Homes	+0.513	+0.524	-0.011
4.334		Community Support Purchasing Budget	+1.184		-0.025
6.880	6.916	Total Physical Disabilities	+1.697	+1.733	-0.036
0.910	1.085	Equipment	+0.331	+0.272	+0.059
88.078	85.668	Total Council Elements	+1.180	+1.242	-0.062
		PCT Elements			
26.809	24.843	Older People	+1.250	+1.067	+0.183
4.047	6.274	Physical Disabilities	+0.041	+0.117	-0.076
0.312		Equipment	+0.146		-0.014
31.168	31.667	Total PCT Elements	+1.437	+1.344	+0.093
119.246	117.335	Total Older People, Physical Disabilities and Equipment Pool	+2.617	+2.586	+0.031

#### Learning Disabilities Pool

Original Budget	Latest Budget		Forecast Variance December 2011	Forecast Variance November 2011	Change in Variance	
£m	£m		£m	£m	£m	
		Council Elements				
52.423		Personal Budgets	+0.028		-0.054	
12.190		Other Services	-0.172		-0.090	
64.613	62.883	Total Council Elements	-0.144	+0.000	-0.144	
11.866	11.959	Total PCT Elements	-0.027	+0.000	-0.027	
76.479	74.842	Total Learning Disabilities Pool	-0.171	+0.000	-0.171	

Annex 6

## Government Grant Details - 2011/12

Directorate	Budget Book	In year Adjustments/ New Allocations previously reported	In year Adjustments/ New Allocations reported this month	Latest Allocation
	£m	£m		£m
Children, Education & Families				
Dedicated Schools Grant				
2011/12 Allocation	386.803			379.815
2010/11 Allocation		2.692		2.692
Pupil Premium	3.400			4.617
Young People Learning Agency – Sixth Form Funding	27.608			27.608
Young People Learning Agency – SEN	0.491			0.491
Additional Grant - Phonics, Physical Education, Maths & Science Teachers (MAST) and New Opportunties		0.340		0.340
Music	0.640	0.064		0.704
Youth Justice Board		0.924		0.924
Intensive Interventions Programme (DfE)		0.140		0.140
Intensive Interventions Programme (DfE) Sector Advisors		0.015		0.015
Children's Centres Payment by Results Pilot		0.075		0.075
Asylum (UASC & Post 18)		1.328		1.328
Total Children, Education & Families	418.942	-0.193	0	418.749
Social & Community Services				
Workstep Grant		0.275		0.275
Total Social & Community Services	0			0.275
Environment & Economy				
Skills Funding Agency - Adult Education	3.803			3.803
Natural England	5.005	0.221		0.221
Supporting Community Transport Grant	0	0.221	0.280	0.221
Young People's Learning Agency - Young Apprentice		0.033		0.230
Total Environment & Economy	3.803			4.337
	5.005	0.234	0.200	4.557
<u>Strategic Measures</u>				
Early Intervention Grant	21.329			21.423
Learning Disabilities & Health Reform Grant	19.224			19.224
Fire Revenue Grant	0.183			0.183
Community Safety Fund	0.563			0.567
Lead Local Flood Authority	0.158			0.158
Extended Rights to Free Travel		0.630		0.630
New Homes Bonus	0	0.491		0.491
Council Tax Freeze Grant	7.063	0.004		7.067
Total Strategic Measures	48.520	1.223	0	49.743
Total Grants	471.265	1.559	0.280	473.104

Annex 7

Oxfordshire County Council's Treasury Management Lending List as at 26 January 2012

Counterparty Name		Lending Limits					
Counterparty Name	Standard Limit	Group Limit	Group	Period Limit			
	£	£					
PENSION FUND Call Accounts / Money Market Funds							
Santander UK plc - PF A/c	50% Pension Fund Portfolio			1 mth			
Lloyds TSB Bank plc - Callable Deposit A/c (OXFORDCCPEN)	50% Pension Fund Portfolio			3 mths			
Royal Bank of Scotland Liquidity Select A/c	50% Pension Fund Portfolio			O/N			
Ignis Sterling Liquidity Fund - (Pension Fund)	50% Pension Fund Portfolio			6 mths			
Call Accounts / Money Market Funds							
Santander UK plc - Main A/c	5,000,000	5,000,000	а	1 mth			
Lloyds TSB Bank plc - Callable Deposit A/c	5.000.000	5.000.000	b	3 mths			
Royal Bank of Scotland - Call A/c	5,000,000	-,,		O/N			
Goldman Sachs Sterling Liquid Reserves Fund	25,000,000			6 mths			
Deutsche Managed Sterling Fund	25,000,000			6 mths			
Prime Rate	9,000,000			6 mths			
Ignis Sterling Liquidity Fund - (County Council)	25,000,000			6 mths			
Money Market Deposits							
Santander UK plc Time Deposit Facility	5,000,000	5,000,000	а	1 mth			
Bank of Montreal	20,000,000	· · ·		3 mths			
Bank of Nova Scotia	20,000,000			3 mths			
Bank of Scotland Plc	5,000,000	5,000,000	b	3 mths			
Barclays Bank Plc	5,000,000			1 mth			
Canadian Imperial Bank of Commerce	20,000,000			3 mths			
Commonwealth Bank of Australia	25,000,000			3 mths			
Debt Management Account Deposit Facility	100% Portfolio			6 mths			
English, Welsh and Scottish Local Authorities	25,000,000			3 years			
HSBC Bank plc	20,000,000			3 mths			
JP Morgan Chase Bank	20,000,000			3 mths			
Lloyds TSB Bank plc	5,000,000	5,000,000	b	3 mths			
National Australia Bank	20,000,000			3 mths			
National Bank of Canada	10,000,000			3 mths			
Royal Bank of Canada	25,000,000			3 mths			
Royal Bank of Scotland	5,000,000			O/N			
Standard Chartered Bank	20,000,000			3 mths			
Toronto-Dominion Bank	20,000,000			3 mths			