

To: Members of the Oxfordshire Health & Wellbeing Board

Notice of a Meeting of the Oxfordshire Health & Wellbeing Board

**Thursday, 4 December 2025 at 2.00 pm
Room 2&3 - County Hall, New Road, Oxford OX1 1ND**

If you wish to view proceedings online, please click on this [Live Stream Link](#).



Martin Reeves
Chief Executive

November 2025

Contact Officer: **Democratic Services /Omid Nouri**
Email: committees.democraticservices@oxfordshire.gov.uk/
omid.nouri@oxfordshire.gov.uk

Membership

Chair – Cllr Liz Leffman (Leader, Oxfordshire County Council)
Vice Chair – Professor Sir Jonathan Montgomery (Chair, Oxford University Hospitals NHS Foundation Trust)

Board Members:

Ansaf Azhar	Director of Public Health & Communities, Oxfordshire County Council
Councillor Tim Bearder	Cabinet Member for Adults, Oxfordshire County Council
Michelle Brennan	GP Representative
Councillor Rachel Crouch	West Oxfordshire District Council
Councillor Rob Pattenden	Cherwell District Council
Councillor Georgina Heritage	South Oxfordshire District Council
Karen Fuller	Director of Adult Social Care, Oxfordshire County Council
Councillor Sean Gaul	Cabinet Member for Children and Young People, Oxfordshire Co County Council
Caroline Green	Chief Executive, Oxford City Council (District Representative)
Councillor Kate Gregory	Cabinet Member for Public Health and Inequalities, Oxfordshire County Council
Lisa Lyons	Director of Children's Services, Oxfordshire County Council
Grant MacDonald	Interim Chief Executive, Oxford Health NHS Foundation Trust

County Hall, New Road, Oxford, OX1 1ND

www.oxfordshire.gov.uk Media Enquiries 01865 323870

Councillor Helen Pighills	Vale of White Horse District Council
David Radbourne	Regional Director Strategy and Transformation, NHS England
Councillor Chewe Munkonge	Oxford City Council
Barbara Shaw	Chair, Healthwatch Oxfordshire
Matthew Tait	Chief Delivery Officer, BOB ICB

Notes:• *Date of next meeting: 12 March 2026*

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

AGENDA

1. **Welcome by Chair**
2. **Apologies for Absence and Temporary Appointments**
3. **Declarations of Interest - see guidance note below**
4. **Petitions and Public Address**

Members of the public who wish to speak on an item on the agenda at this meeting, or present a petition, can attend the meeting in person or 'virtually' through an online connection.

Requests to present a petition must be submitted no later than 9am ten working days before the meeting.

Requests to speak must be submitted no later than 9am three working days before the meeting (Monday 01 December 2025).

Requests should be submitted to omid.nouri@oxfordshire.gov.uk AND committeesdemocraticservices@oxfordshire.gov.uk

If you are speaking 'virtually', you may submit a written statement of your presentation to ensure that if the technology fails, then your views can still be taken into account. A written copy of your statement can be provided no later than 9am on the day of the meeting. Written submissions should be no longer than 1 A4 sheet."

5. **Note of Decisions/Minutes of Last Meeting (Pages 1 - 16)**

To **APPROVE** the Note of Decisions/Minutes of the meetings held on 8 September 2025 and 25 September 2025 and to receive information arising from them.

6. **Marmot Place Update (Verbal Update)**

The Board is asked to receive and **NOTE** the update on the Marmot Place programme of work.

7. **Prevention of Homelessness Director's Group Update (Pages 17 - 24)**

The Board is asked to receive and **NOTE** the Prevention of Homelessness Director's Group Update.

The report submitted for this item sets out countywide progress over the last six months and priorities in tackling homelessness and rough sleeping across Oxfordshire. It

highlights the work being driven by the Prevention of Homelessness Directors Group (PHDG) as the strategic leadership forum for housing, health, and social care partners working together to tackle homelessness. PHDG has been focused on five key priorities over the last six months, aligned to the Countywide Strategy:

1. Agreeing the future of the Countywide Homelessness and Rough Sleeping Strategy.
2. Improving collaboration between statutory services.
3. Addressing affordable housing supply challenges.
4. Exploring further joined up commissioning of Mental Health and Adult Homeless Pathways.
5. The transformation of the Oxfordshire Homelessness Alliance.

8. Health and Wellbeing Strategy Update- Building Blocks of Health (Housing- Housing Health Needs Assessment & Metric Review) (Pages 25 - 40)

The Health and Wellbeing Board is **RECOMMENDED** to:

1. **NOTE** and **APPROVE** the approach set out in this report for the monitoring and delivery of the Healthy Homes priority of the Health and Wellbeing Strategy.
2. Provide the leadership, governance and accountability across all four of the Healthy Homes ambitions.

9. Oxfordshire Neighbourhood Health Plan (Pages 41 - 44)

The Board is asked to **NOTE** and **AGREE**:

1. How Oxfordshire is organising itself to progress Neighbourhood Health and Care.
2. Ongoing work to develop a Neighbourhood Health and Care plan in line with changes around national timescales and associated anticipated future responsibilities of Health and Wellbeing Boards.

10. Community Insight Profile: Bicester West (Pages 45 - 54)

The Oxfordshire Health and Wellbeing Board is **RECOMMENDED** to:

1. Use the findings and rich insight contained within the Community Insight Profile for Bicester West and their relevance to the Marmot Place programme of work to inform service delivery plans of partner organisations on the Board.
2. **SUPPORT** the legacy of the programme including the work of the Community Health Development Officers.

3. **NOTE** the culmination of the Public Health led programme of work to develop Community Insight Profiles for priority areas across the county

The report submitted for this item provides the following information:

- a) Introduces the fourteenth Community Insight Profile that has been funded by Oxfordshire County Council Public Health, focusing on Bicester West. It marks the culmination of a programme designed to deepen our understanding of local communities and inform place-based approaches to improving health and wellbeing.
- b) Reflects on key learning from the coordination of the Community Insight Profile programme. It highlights how the programme has evolved over time, strengthened local partnerships, and supported local more targeted and responsive service planning.
- c) Outlines the legacy of the programme, including the establishment of Community Health Development Officers, the allocation of grant funding to support local initiatives, and the early signs of impact these investments are beginning to yield.

11. Oxfordshire Safeguarding Adults Board Annual Report (2024-25) (Pages 55 - 84)

The Health & Wellbeing Board is **RECOMMENDED** to **NOTE** the findings of the Oxfordshire Safeguarding Adults Board (OSAB) Annual Report 2024-25.

There are TWO documents attached to this item:

1. A Cover Report for the OSAB Annual Report.
2. Annex 1: The full OSAB Annual Report 2024-2025.

12. Oxfordshire Safeguarding Children's Board Annual Report (2024-2025) (Pages 85 - 116)

The Health & Wellbeing Board is **RECOMMENDED** to **NOTE** the findings of the Oxfordshire Safeguarding Children's Board (OSCB) Annual Report 2024-25.

There are TWO documents attached to this item:

1. A Cover Report for the OSCB Annual Report.
2. Annex 1: The full OSCB Annual Report 2024-2025.

13. Report from Healthwatch Oxfordshire (Pages 117 - 126)

To receive and **NOTE** the Healthwatch Oxfordshire Report on patient views and experiences of Oxfordshire health and care services.

14. Reports from Partnership Boards (Pages 127 - 130)

To receive and **NOTE** updates from Partnership Boards.

1. Oxfordshire Place-Based Partnership (Written Update).
2. Health Improvement Board (Verbal Update).
3. Children's Trust (Verbal Update).

15. Forward Work Programme (Pages 131 - 132)

The Board is asked to **NOTE** the forward work programme.

Councillors declaring interests

General duty

You must declare any disclosable pecuniary interests when the meeting reaches the item on the agenda headed 'Declarations of Interest' or as soon as it becomes apparent to you.

What is a disclosable pecuniary interest?

Disclosable pecuniary interests relate to your employment; sponsorship (i.e. payment for expenses incurred by you in carrying out your duties as a councillor or towards your election expenses); contracts; land in the Council's area; licenses for land in the Council's area; corporate tenancies; and securities. These declarations must be recorded in each councillor's Register of Interests which is publicly available on the Council's website.

Disclosable pecuniary interests that must be declared are not only those of the member her or himself but also those member's spouse, civil partner or person they are living with as husband or wife or as if they were civil partners.

Declaring an interest

Where any matter disclosed in your Register of Interests is being considered at a meeting, you must declare that you have an interest. You should also disclose the nature as well as the existence of the interest. If you have a disclosable pecuniary interest, after having declared it at the meeting you must not participate in discussion or voting on the item and must withdraw from the meeting whilst the matter is discussed.

Members' Code of Conduct and public perception

Even if you do not have a disclosable pecuniary interest in a matter, the Members' Code of Conduct says that a member 'must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself' and that 'you must not place yourself in situations where your honesty and integrity may be questioned'.

Members Code – Other registrable interests

Where a matter arises at a meeting which directly relates to the financial interest or wellbeing of one of your other registerable interests then you must declare an interest. You must not participate in discussion or voting on the item and you must withdraw from the meeting whilst the matter is discussed.

Wellbeing can be described as a condition of contentedness, healthiness and happiness; anything that could be said to affect a person's quality of life, either positively or negatively, is likely to affect their wellbeing.

Other registrable interests include:

- a) Any unpaid directorships
- b) Any body of which you are a member or are in a position of general control or management and to which you are nominated or appointed by your authority.

- c) Any body (i) exercising functions of a public nature (ii) directed to charitable purposes or (iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union) of which you are a member or in a position of general control or management.

Members Code – Non-registrable interests

Where a matter arises at a meeting which directly relates to your financial interest or wellbeing (and does not fall under disclosable pecuniary interests), or the financial interest or wellbeing of a relative or close associate, you must declare the interest.

Where a matter arises at a meeting which affects your own financial interest or wellbeing, a financial interest or wellbeing of a relative or close associate or a financial interest or wellbeing of a body included under other registrable interests, then you must declare the interest.

In order to determine whether you can remain in the meeting after disclosing your interest the following test should be applied:

Where a matter affects the financial interest or well-being:

- a) to a greater extent than it affects the financial interests of the majority of inhabitants of the ward affected by the decision and;
- b) a reasonable member of the public knowing all the facts would believe that it would affect your view of the wider public interest.

You may speak on the matter only if members of the public are also allowed to speak at the meeting. Otherwise you must not take part in any discussion or vote on the matter and must not remain in the room unless you have been granted a dispensation.