

May Financial Monitoring Report  
CABINET - 16 September 2008  
Budget Monitoring

Ref	Directorate	BUDGET 2008/09					Outturn Forecast Year end Spend/Income £000 (8)	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) July 2009 £000 (10)	Actual Expenditure (Net) July 2009 £000 (11)	Variation to Budget July 2009 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator (13)
		Original Budget £000 (3)	Brought Forward from 2007/08 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)						
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
	<b>Children, Young People &amp; Families</b>											
	Gross Expenditure	487,141	0	-1,521	0	485,620	487,229	1,609	161,543	176,056	14,513	G
	Gross Income	-407,589	0	12,687	0	-394,902	-394,902	0	-132,535	-167,245	-34,710	G
	Net Expenditure	79,552	0	11,166	0	90,718	92,327	1,609	29,008	8,811	-20,197	A
	<b>Social &amp; Community Services</b>											
	Gross Expenditure	198,616	0	3,443	0	202,059	203,189	1,130	70,894	66,010	-4,884	G
	Gross Income	-47,450	0	2,268	0	-45,182	-45,713	-531	-18,576	-17,052	1,524	A
	Net Expenditure	151,166	0	5,711	0	156,877	157,476	599	52,318	48,958	-3,360	G
	<b>Supporting People</b>											
	Gross Expenditure	18,272	0	-5,119	48	13,201	13,201	0	4,601	5,112	511	G
	Gross Income	-18,320	0	5,525	0	-12,795	-12,795	0	-4,265	-6,068	-1,803	G
	Net Expenditure	-48	0	406	48	406	406	0	336	-956	-1,292	G
	<b>Environment &amp; Economy</b>											
	Gross Expenditure	89,911	0	875	0	90,786	90,850	64	30,262	25,822	-4,440	G
	Gross Income	-29,461	0	3,259	0	-26,202	-25,547	655	-8,734	-8,823	-89	A
	Net Expenditure	60,450	0	4,134	0	64,584	65,303	719	21,528	16,999	-4,529	A
	<b>Community Safety &amp; Shared Services</b>											
	Gross Expenditure	36,156	0	7,333	11	43,500	43,600	100	14,500	13,997	-503	G
	Gross Income	-1,928	0	-1,824	0	-3,752	-3,752	0	-1,251	-2,150	-899	G
	Net Expenditure	34,228	0	5,509	11	39,748	39,848	100	13,249	11,847	-1,402	G
	<b>Corporate Core</b>											
	Gross Expenditure	36,068	0	-1,231	0	34,837	35,145	308	11,613	14,292	2,679	G
	Gross Income	-23,556	0	195	0	-23,361	-23,361	0	-7,788	-11,792	-4,004	G
	Net Expenditure	12,512	0	-1,036	0	11,476	11,784	308	3,825	2,500	-1,325	A
	Less recharges to other Directorates	-29,539	0	0	0	-29,539	-29,539	0	-3,114	0	3,114	G
		29,539	0	0	0	29,539	29,539	0	3,114	0	-3,114	G
	<b>Directorate Expenditure Total</b>	836,625	0	3,780	59	840,464	843,675	3,211	290,299	301,289	10,990	G
	<b>Directorate Income Total</b>	-498,765	0	22,110	0	-476,655	-476,531	124	-170,035	-213,130	-43,095	G
	<b>Directorate Total Net</b>	337,860	0	25,890	59	363,809	367,144	3,335	120,264	88,159	-32,105	G

Less: City Schools Reorganisation  
In-Year Directorate Variation

-1,369  
**1,966**

Contributions to/from reserves	862				862	-2,473	-3,335
Contribution to/from balances	-4,781				-4,781	1,105	5,886
Capital Financing	36,541				36,541	36,541	0
Interest on Balances	-4,935				-4,935	-4,935	0
<b>Strategic Measures Budget</b>	<b>27,687</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,687</b>	<b>30,238</b>	<b>2,551</b>
<b>Budget Requirement</b>	<b>365,547</b>	<b>0</b>	<b>25,890</b>	<b>59</b>	<b>391,496</b>	<b>397,382</b>	<b>5,886</b>

<b>Increase or decrease in County Fund</b>	-2,680
* This is a combined position as any Directorate over or under spend at the year-end has been included in the County Fund Balance	
<b>Combined position - Budget Requirement and movement on County Fund Balance</b>	394,702

Revenue Support Grant	12,611				12,611	12,611	0
Business rates	90,590				90,590	90,590	0
Council Tax	262,346				262,346	262,346	0
Other Income (e.g. LABGI)					0		0
<b>External Financing</b>	<b>365,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>365,547</b>	<b>365,547</b>	<b>0</b>

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

Ref	Division of Service	BUDGET 2008/09					Outturn Forecast Year end Spend/Income	Projected Year End Variation	Profiled Budget (Net) July 2009	Actual Expenditure (Net) July 2009	Variation to Budget July 2009	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2007/08 Surplus + Deficit -	Virements to Date	Supplementary Estimates to date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
<b>CY1</b>	<b>Young People and Access to Education</b>											
	Gross Expenditure	60,491		248		60,739	60,739	0	19,948	15,747	-4,201	G
	Gross Income	-28,431		7,087		-21,344	-21,344	0	-6,948	-1,821	5,127	G
		32,060	0	7,335	0	39,395	39,395	0	13,000	13,926	926	G
<b>CY2</b>	<b>Children and Families</b>											
	Gross Expenditure	57,261		300		57,561	57,711	150	18,989	20,801	1,812	G
	Gross Income	-30,013		-165		-30,178	-30,178	0	-11,021	-4,746	6,275	G
		27,248	0	135	0	27,383	27,533	150	7,968	16,055	8,087	G
<b>CY3</b>	<b>Raising Achievement Service</b>											
	Gross Expenditure	41,653		243		41,896	41,896	0	11,060	23,943	12,883	G
	Gross Income	-36,608		4,318		-32,290	-32,290	0	-7,958	-15,370	-7,412	G
		5,045	0	4,561	0	9,606	9,606	0	3,102	8,573	5,471	G
<b>CY4</b>	<b>Commissioning, Strategy and Locality Development</b>											
	Gross Expenditure	23,400		-2,312		21,088	21,178	90	7,213	6,509	-704	G
	Gross Income	-8,789		1,447		-7,342	-7,342	0	-2,470	-99,003	-96,533	G
		14,611	0	-865	0	13,746	13,836	90	4,743	-92,494	-97,237	G
	<i>Subtotal Non Delegated Budgets</i>	78,964	0	11,166	0	90,130	90,370	240	28,813	-53,940	-82,753	G
<b>CY5</b>	<b>Schools</b>											
	Gross Expenditure	313,000				313,000	314,369	1,369	104,333	109,056	4,723	G
	Gross Income	-312,412				-312,412	-312,412	0	-104,138	-46,305	57,833	G
	Less City Schools Reorganisation					0	0	0	0	0	0	
		588	0	0	0	588	1,957	1,369	195	62,751	62,556	R
	Less recharges within directorate	-8,664				-8,664	-8,664	0			0	G
		8,664				8,664	8,664	0			0	G
	<b>Directorate Total Expenditure</b>	<b>487,141</b>	<b>0</b>	<b>-1,521</b>	<b>0</b>	<b>485,620</b>	<b>487,229</b>	<b>1,609</b>	<b>161,543</b>	<b>176,056</b>	<b>14,513</b>	<b>G</b>
	<b>Directorate Total Income</b>	<b>-407,589</b>	<b>0</b>	<b>12,687</b>	<b>0</b>	<b>-394,902</b>	<b>-394,902</b>	<b>0</b>	<b>-132,535</b>	<b>-167,245</b>	<b>-34,710</b>	<b>G</b>
	<b>Directorate Total</b>	<b>79,552</b>	<b>0</b>	<b>11,166</b>	<b>0</b>	<b>90,718</b>	<b>92,327</b>	<b>1,609</b>	<b>29,008</b>	<b>8,811</b>	<b>-20,197</b>	<b>A</b>

Less: City Schools Reorganisation  
In-Year Directorate Variation

-1,369  
240

**DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)**

CY1	Young People & Access to Education	14,650				14,650	14,650	0
CY2	Children and Families	16,670				16,670	16,670	0
CY3	Raising Achievement Service	1,696				1,696	1,696	0
CY4	Commissioning, Strategy & Locality Development	4,428				4,428	4,428	0
CY5	Schools	270,840			1,351	272,191	272,191	0
<b>Total Gross</b>		<b>308,284</b>	<b>0</b>	<b>0</b>	<b>1,351</b>	<b>309,635</b>	<b>309,635</b>	<b>0</b>

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

Ref	Division of Service	BUDGET 2008/09					Outturn Forecast Year end Outturn	Projected Year End Variation	Profiled Budget (Net) July 2009	Actual Expenditure (Net) July 2009	Variation to Budget July 2009	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2007/08 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
SC1	<b>Community Services</b>											
	Gross Expenditure	22,389		-120		22,269	22,383	114	7,276	7,028	-248	G
	Gross Income	-10,139		10		-10,129	-10,129	0	-3,223	-3,512	-289	G
		12,250	0	-110	0	12,140	12,254	114	4,053	3,516	-537	G
SC2	<b>Social Care for Adults</b>											
	Gross Expenditure	164,436		5,155		169,591	170,322	731	56,545	51,650	-4,895	G
	Gross Income	-44,076		672		-43,404	-43,935	-531	-14,440	-12,628	1,812	A
		120,360	0	5,827	0	126,187	126,387	200	42,105	39,022	-3,083	G
SC3	<b>Major Projects (excl Supporting People)</b>											
	Gross Expenditure	442		-60		382	382	0	126	107	-19	G
	Gross Income	0		0		0	0	0	0	0	0	
		442	0	-60	0	382	382	0	126	107	-19	G
SC4	<b>Strategy and Transformation</b>											
	Gross Expenditure	22,880		-1,532		21,348	21,633	285	6,947	7,225	278	A
	Gross Income	-4,766		1,586		-3,180	-3,180	0	-913	-912	1	G
		18,114	0	54	0	18,168	18,453	285	6,034	6,313	279	A
	Less recharges within directorate	-11,531				-11,531	-11,531	0			0	G
		11,531				11,531	11,531	0			0	G
	<b>Directorate Total Expenditure</b>	<b>198,616</b>	<b>0</b>	<b>3,443</b>	<b>0</b>	<b>202,059</b>	<b>203,189</b>	<b>1,130</b>	<b>70,894</b>	<b>66,010</b>	<b>-4,884</b>	<b>G</b>
	<b>Directorate Total Income</b>	<b>-47,450</b>	<b>0</b>	<b>2,268</b>	<b>0</b>	<b>-45,182</b>	<b>-45,713</b>	<b>-531</b>	<b>-18,576</b>	<b>-17,052</b>	<b>1,524</b>	<b>A</b>
	<b>Directorate Sub-Total</b>	<b>151,166</b>	<b>0</b>	<b>5,711</b>	<b>0</b>	<b>156,877</b>	<b>157,476</b>	<b>599</b>	<b>52,318</b>	<b>48,958</b>	<b>-3,360</b>	<b>G</b>
SC3.4	<b>Supporting People</b>											
	Gross Expenditure	18,272		-5,119	48	13,201	13,201	0	4,601	5,112	511	G
	Gross Income	-18,320		5,525	48	-12,795	-12,795	0	-4,265	-6,068	-1,803	G
		-48	0	406	48	406	406	0	336	-956	-1,292	G
	<b>Directorate Total</b>	<b>151,118</b>	<b>0</b>	<b>6,117</b>	<b>48</b>	<b>157,283</b>	<b>157,882</b>	<b>599</b>	<b>52,654</b>	<b>48,002</b>	<b>-4,652</b>	<b>G</b>

**Pooled Budget Memorandum Accounts**

	OCC Contribution	Health Contribution	Gross Budget	Brought Forward from 2007/08	Net Budget	Forecast Outturn	Projected year-end variation	Projected variation OCC	Projected variation PCT
Older People's Pooled Budgets	50,436	19,014	69,450	2,374	2,374	1,440	-934	21	-955
Physical Disabilities Pooled Budget	6,521	3,227	9,748		0	33	33	5	28
Equipment Pooled Budget	1,272	308	1,580		0	328	328	328	0
Older People's, Physical Disabilities and Equipment Pooled Budget	58,229	22,549	80,778	2,374	2,374	1,801	-573	354	-927
Learning Disabilities Pooled Budget	40,250	29,705	69,955	161	161	1,454	1,293	943	350

Note: Contributions to the pool are shown within gross expenditure figures above for the relevant division of service

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

Ref	Directorate	BUDGET 2008/09					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) July 2009	Actual Expenditure (Net) July 2009	Variation to Budget July 2009	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2007/08 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	underspend - overspend + £000 (12)	(13)
<b>EE1</b>	<b>Transport</b>											
	Gross Expenditure	46,935		1,138		48,073	48,098	25	16,024	13,388	-2,636	G
	Gross Income	-12,949		3,487		-9,462	-9,084	378	-3,154	-1,902	1,252	A
	Net Expenditure	33,986	0	4,625	0	38,611	39,014	403	12,870	11,486	-1,384	A
<b>EE2</b>	<b>Sustainable Development</b>											
	Gross Expenditure	25,137		-4		25,133	25,057	-76	8,378	5,862	-2,516	G
	Gross Income	-2,774		-163		-2,937	-2,794	143	-979	-2,053	-1,074	A
	Net Expenditure	22,363	0	-167	0	22,196	22,263	67	7,399	3,809	-3,590	G
<b>EE3</b>	<b>Property Services</b>											
	Gross Expenditure	18,149		70		18,219	18,334	115	6,073	5,271	-802	G
	Gross Income	-18,279		-70		-18,349	-18,215	134	-6,116	-4,865	1,251	G
	Net Expenditure	-130	0	0	0	-130	119	249	-43	406	449	R
<b>EE4</b>	<b>Business Support</b>											
	Gross Expenditure	4,347		-329		4,018	4,018	0	1,339	1,301	-38	G
	Gross Income	-116		5		-111	-111	0	-37	-3	34	G
	Net Expenditure	4,231	0	-324	0	3,907	3,907	0	1,302	1,298	-4	G
	Less recharges within directorate	-4,657				-4,657	-4,657	0	-1,552		1,552	G
		4,657				4,657	4,657	0	1,552		-1,552	G
	<b>Directorate Expenditure Total</b>	<b>89,911</b>	<b>0</b>	<b>875</b>	<b>0</b>	<b>90,786</b>	<b>90,850</b>	<b>64</b>	<b>30,262</b>	<b>25,822</b>	<b>-4,440</b>	<b>G</b>
	<b>Directorate Income Total</b>	<b>-29,461</b>	<b>0</b>	<b>3,259</b>	<b>0</b>	<b>-26,202</b>	<b>-25,547</b>	<b>655</b>	<b>-8,734</b>	<b>-8,823</b>	<b>-89</b>	<b>A</b>
	<b>Directorate Total Net</b>	<b>60,450</b>	<b>0</b>	<b>4,134</b>	<b>0</b>	<b>64,584</b>	<b>65,303</b>	<b>719</b>	<b>21,528</b>	<b>16,999</b>	<b>-4,529</b>	<b>A</b>

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

Ref	Directorate	BUDGET 2008/09					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) July 2009	Actual Expenditure (Net) July 2009	Variation to Budget  July 2009	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2007/08 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
<b>CS1</b>	<b>Fire &amp; Rescue Service</b>											
	Gross Expenditure	23,086		-119	11	22,978	23,078	100	7,659	7,057	-602	G
	Gross Income	-511		13		-498	-498	0	-166	-485	-319	G
	Net Expenditure	22,575	0	-106	11	22,480	22,580	100	7,493	6,572	-921	G
<b>CS2</b>	<b>Emergency Planning Service</b>											
	Gross Expenditure	362				362	362	0	121	75	-46	G
	Gross Income	0				0		0		1	1	
	Net Expenditure	362	0	0	0	362	362	0	121	76	-45	G
<b>CS3</b>	<b>Safer Communities Unit</b>											
	Gross Expenditure	278		652		930	930	0	310	347	37	G
	Gross Income	-72				-72	-72	0	-24	-19	5	G
	Net Expenditure	206	0	652	0	858	858	0	286	328	42	G
<b>CS4</b>	<b>Traveller Sites</b>											
	Gross Expenditure	462				462	462	0	154	217	63	G
	Gross Income	-279				-279	-279	0	-93	-232	-139	G
	Net Expenditure	183	0	0	0	183	183	0	61	-15	-76	G
<b>CS5</b>	<b>Trading Standards</b>											
	Gross Expenditure	2,388				2,388	2,388	0	796	945	149	G
	Gross Income	-209		-13		-222	-222	0	-74	-113	-39	G
	Net Expenditure	2,179	0	-13	0	2,166	2,166	0	722	832	110	G
<b>CS6</b>	<b>Shared Services</b>											
	Gross Expenditure	9,601		6,800		16,401	16,401	0	5,467	5,356	-111	G
	Gross Income	-878		-1,824		-2,702	-2,702	0	-901	-1,302	-401	G
	Net Expenditure	8,723	0	4,976	0	13,699	13,699	0	4,566	4,054	-512	G
	Less recharges within directorate	-21				-21	-21	0	-7		7	G
		21				21	21	0	7		-7	G
	<b>Directorate Expenditure Total</b>	<b>36,156</b>	<b>0</b>	<b>7,333</b>	<b>11</b>	<b>43,500</b>	<b>43,600</b>	<b>100</b>	<b>14,500</b>	<b>13,997</b>	<b>-503</b>	<b>G</b>
	<b>Directorate Income Total</b>	<b>-1,928</b>	<b>0</b>	<b>-1,824</b>	<b>0</b>	<b>-3,752</b>	<b>-3,752</b>	<b>0</b>	<b>-1,251</b>	<b>-2,150</b>	<b>-899</b>	<b>G</b>
	<b>Directorate Total Net</b>	<b>34,228</b>	<b>0</b>	<b>5,509</b>	<b>11</b>	<b>39,748</b>	<b>39,848</b>	<b>100</b>	<b>13,249</b>	<b>11,847</b>	<b>-1,402</b>	<b>G</b>

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

**CORPORATE CORE**  
**CABINET - 16 September 2008**  
**Budget Monitoring**

Annex 1e

2

Ref	Directorate	BUDGET 2008/09					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) July 2009	Actual Expenditure (Net) July 2009	Variation to Budget July 2009	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2007/08 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
<b>CC1</b>	<b>Business Support</b>											
	Gross Expenditure	1,782		-125		1,657	1,657	0	552	515	-37	G
	Gross Income	-128				-128	-128	0	-43	-42	1	G
	Net Expenditure	1,654	0	-125	0	1,529	1,529	0	509	473	-36	G
<b>CC2</b>	<b>Strategy - Legal &amp; Democratic Services</b>											
	Gross Expenditure	5,435		-51		5,384	5,384	0	1,795	2,183	388	G
	Gross Income	-2,034				-2,034	-2,034	0	-678	-873	-195	G
	Net Expenditure	3,401	0	-51	0	3,350	3,350	0	1,117	1,310	193	G
<b>CC3</b>	<b>Strategy - Partnerships</b>											
	Gross Expenditure	674		259		933	933	0	311	267	-44	G
	Gross Income	-486				-486	-486	0	-162	-165	-3	G
	Net Expenditure	188	0	259	0	447	447	0	149	102	-47	G
<b>CC4</b>	<b>Strategy - Corporate Performance</b>											
	Gross Expenditure	487		236		723	723	0	241	214	-27	G
	Gross Income	-276		-32		-308	-308	0	-103	-241	-138	G
	Net Expenditure	211	0	204	0	415	415	0	138	-27	-165	G
<b>CC5</b>	<b>Change Fund</b>											
	Gross Expenditure	501		-1,734		-1,233	-1,233	0	-411	0	411	G
	Gross Income	0				0	0	0	0	0	0	G
	Net Expenditure	501	0	-1,734	0	-1,233	-1,233	0	-411	0	411	G
<b>CC6</b>	<b>Change - ICT</b>											
	Gross Expenditure	19,489		563		20,052	20,052	0	6,684	7,522	838	G
	Gross Income	-16,084		4		-16,080	-16,080	0	-5,360	-7,414	-2,054	G
	Net Expenditure	3,405	0	567	0	3,972	3,972	0	1,324	108	-1,216	G
<b>CC7</b>	<b>Change - Strategic HR &amp; Organisational Development</b>											
	Gross Expenditure	2,040		144		2,184	2,184	0	728	721	-7	G
	Gross Income	-2,037				-2,037	-2,037	0	-679	-731	-52	G
	Net Expenditure	3	0	144	0	147	147	0	49	-10	-59	G

Ref	Directorate	BUDGET 2008/09					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profiled Budget (Net) July 2009	Actual Expenditure (Net) July 2009	Variation to Budget July 2009	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2007/08 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
		£000	£000	£000	£000	£000						
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>CC8</b>	<b>Corporate Change</b>											
	Gross Expenditure	253		96		349	349	0	116	206	90	G
	Gross Income	-247				-247	-247	0	-82	-217	-135	G
	Net Expenditure	6	0	96	0	102	102	0	34	-11	-45	G
<b>CC9</b>	<b>Communications &amp; Marketing</b>											
	Gross Expenditure	1,759		-40		1,719	2,027	308	573	459	-114	R
	Gross Income	-1,502		153		-1,349	-1,349	0	-450	-354	96	G
	Net Expenditure	257	0	113	0	370	678	308	123	105	-18	R
<b>CC10</b>	<b>Finance &amp; Procurement</b>											
	Gross Expenditure	4,325		-926		3,399	3,399	0	1,133	921	-212	G
	Gross Income	-4,769		70		-4,699	-4,699	0	-1,566	-1,535	31	G
	Net Expenditure	-444	0	-856	0	-1,300	-1,300	0	-433	-614	-181	G
<b>CC11</b>	<b>Corporate &amp; Democratic Core</b>											
	Gross Expenditure	3,338				3,338	3,338	0	1,113	1090	-23	G
	Gross Income	0				0	0	0	0	0	0	G
	Net Expenditure	3,338	0	0	0	3,338	3,338	0	1,113	1,090	-23	G
<b>CC13</b>	<b>Customer First</b>											
	Gross Expenditure	651		347		998	998	0	333	194	-139	G
	Gross Income	-659				-659	-659	0	-220	-220	0	G
	Net Expenditure	-8	0	347	0	339	339	0	113	-26	-139	G
	Less recharges within directorate	-4,666				-4,666	-4,666	0	-1,555		1,555	G
		4,666				4,666	4,666	0	1,555		-1,555	G
	<b>Directorate Expenditure Total</b>	<b>36,068</b>	<b>0</b>	<b>-1,231</b>	<b>0</b>	<b>34,837</b>	<b>35,145</b>	<b>308</b>	<b>11,613</b>	<b>14,292</b>	<b>2,679</b>	<b>G</b>
	<b>Directorate Income Total</b>	<b>-23,556</b>	<b>0</b>	<b>195</b>	<b>0</b>	<b>-23,361</b>	<b>-23,361</b>	<b>0</b>	<b>-7,788</b>	<b>-11,792</b>	<b>-4,004</b>	<b>G</b>
	<b>Directorate Total Net</b>	<b>12,512</b>	<b>0</b>	<b>-1,036</b>	<b>0</b>	<b>11,476</b>	<b>11,784</b>	<b>308</b>	<b>3,825</b>	<b>2,500</b>	<b>-1,325</b>	<b>A</b>

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

Shared Services: Cash Flow Forecast (2007/08 Prices)

	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	Total £000
<b>Latest Position (2008/09 prices)</b>										
Budget Savings	0	1,271	3,089	4,410	4,560	4,560	4,560	4,560	4,560	31,570
Project Costs	1,157	2,443	2,145	305						6,050
Additional Operating Costs	296	1,118	1,595	1,695	2,361	1,870	1,820	1,820	1,820	14,395
Net Saving / (Cost)	-1,453	-2,290	-651	2,410	2,199	2,690	2,740	2,740	2,740	11,125
Cumulative Net Saving / (Cost)	-1,453	-3,743	-4,394	-1,984	215	2,905	5,645	8,385	11,125	

	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	2011/12 £000	2012/13 £000	2013/14 £000	2014/15* £000	Total £000	Total 2008/09 Prices
<b>Budget Savings - Business Case (2005/06 prices)</b>											
Budget Savings	724	2,592	3,808	4,001	4,001	4,001	4,001	4,001		27,129	29,215
Project Costs	4,303	1,693	54							6,050	6,050
Additional Operating Costs	806	1,483	1,572	1,569	1,569	1,569	1,569	1,569		11,706	12,466
Net Saving / (Cost)	-4,385	-584	2,182	2,432	2,432	2,432	2,432	2,432		9,373	10,699
Cumulative Net Saving / (Cost)	-4,385	-4,969	-2,787	-355	2,077	4,509	6,941	9,373			

<b>Variance</b>	<b>2,932</b>	<b>1,226</b>	<b>-1,607</b>	<b>-1,629</b>	<b>-1,862</b>	<b>-1,604</b>	<b>-1,296</b>	<b>-988</b>	<b>11,125</b>	
-----------------	--------------	--------------	---------------	---------------	---------------	---------------	---------------	-------------	---------------	--

<b>Original Business Case (revised 2008/09 prices)</b>									10,699	10,699
<b>Variance at comparable prices (2008/09 prices)</b>									-2,314	426

On-going annual savings of £2.731m, compared to business case (at 2008/09 prices) of £2.629m  
Savings per Business Case achieved by Jan 2015, target March 2014

\* original business case only went up to 2013/14

**May Financial Monitoring Report**  
**CABINET - 16 September 2008**

Annex 2a

**Virements**

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring	Date	Ref	Service Area	Permanent/ Temporary	Details	From £000	To £000
<b><u>VIREMENTS RECOMMENDED THIS REPORT</u></b>							
<b>Intradirectorate Virements</b>							
<b>Children, Young People &amp; Families</b>							
		CYPF1-11D	Home to School Transport	P	Budget to cover day to day running costs of Home Support vehicle.	4	4
		CYPF1-14E	Care Service				
		CYPF4-72	SPS Management	P	Budget relating to an historical YOS recharge budget.	2	
		CYPF1-51	Youth Offending Service				2
		CYPF1-24	Children's Rights & Participation	P	Service is now part of Commissioning, Strategy & Localities Development	574	
		CYPF4-75b	Children's Rights & Participation	P	Childrens Rights budget - update to reflect funding available for the year		574
		CYPF4-75b	Children's Rights & Participation	T	Childrens Disability service funding for Disability Forum (recharge within directorate)		15
		CYPF4-75b	Children's Rights & Participation	T	Play budget - update to reflect funding available for year		212
		CYPF4-75b	Children's Rights & Participation	T	Play Builder revenue grant		-12
		CYPF3-24	Extended Schools		Sure Start funding agreed (recharge within directorate)		-100
		CYPF1-26	Locality Working	P	Funding for the Play budget	100	
		CYPF4-75c	Locality Working		Service is now part of Commissioning, Strategy & Localities Development	121	121
		CYPF1-11B	Home to School Transport	P	Budget for Children looked after from Home to School Transport	248	248
		CYPF2-14A	Children Looked After				
		CYPF1-11D	Home to School Transport		Additional Requirement required to SCS to cover abnormal fuel costs	20	
		STRPTRA	Transport SM	P	Additional Requirement required from ITU to cover abnormal costs		10
		STRPTRA	Transport SM		Additional Requirement required from ITU to cover abnormal costs		10
		EE	Primary ISB				169
		EE	Secondary ISB			1,547	
		EE	Special ISB	P	Correction of ISB/Schools Contingency Budgets		450
		CYPF4-8	DSG Income			263	
		CYPF5-2	Schools Contingency				1,191
		CYPF5-2	Schools Contingency	P	Transfer of remaining 5/12's of Ormerod Budget from Contingency	319	319
		CYPF1-13B	SENSS PD- Early Years				
		CYPF1-12	Integration Fund	P	Funding included as part of ISB	368	368
		CYPF5-2	Schools Contingency				
		CYPF4-1	Planning & Communication	T	Change Fund budget for CYPF Restructuring	56	56
		CYPF4-7	Central Costs				
		CYPF5-2	Schools contingency	T	Budget to cover early years from schools contingency	778	
		CYPF2-21A	Early years & childcare service	T	Budget to cover early years from schools contingency		778
		CYPF5-2	Schools contingency	T	DSG income budget to cover early years from schools contingency	-778	
		CYPF2-21A	Early years & childcare service	T	DSG income budget to cover early years from schools contingency		-778
<b>Social &amp; Community Services</b>							
	Jul-08	SC4_1C	Facilities Management	P	Realignment of budgetary responsibility following restructuring	10	
	Jul-08	SC4_3	Directorate Leadership Team	P	Realignment of budgetary responsibility following restructuring		10
	Jul-08	SC4_2C	Contracts	P	Realignment of budgetary responsibility following restructuring	10	
	Jul-08	SC4_1C	Facilities Management	P	Realignment of budgetary responsibility following restructuring		10
	Jul-08	SC4_2C	Contracts	P	Realignment of budgetary responsibility following restructuring	45	
	Jul-08	SC3_2	Major Projects	P	Realignment of budgetary responsibility following restructuring		45
	Jul-08	SC3_2	Major Projects	P	Realignment of budgetary responsibility following restructuring	217	
	Jul-08	SC4_2C	Contracts	P	Realignment of budgetary responsibility following restructuring		217
	Jul-08	SC4_2A	Strategy	P	Realignment of budgetary responsibility following restructuring	22	
	Jul-08	SC4_3	Directorate Leadership Team	P	Realignment of budgetary responsibility following restructuring		22
	Jul-08	SC4_1A	Recharges	P	Social Care Apprenticeships - create income and expenditure budgets		347
	Jul-08	SC4_1A	Recharges	P			-347
	Jul-08	SC4_2A	Strategy	P	Transfer of Community Development Workers		82
	Jul-08	SC2_3A	Contribution to Mental Health Pooled Budget	P	Transfer of Community Development Workers	82	
	Jul-08	SC2_1E	Adult Family Placement	P	Realignment of budgetary responsibility following restructuring	51	
	Jul-08	SC2_4B	Care Management (Learning Disabilities)	P	Realignment of budgetary responsibility following restructuring		51
	Jul-08	SC4_2A	Strategy	P	Realignment of budgetary responsibility following restructuring	68	
	Jul-08	SC2_1i	One off Funding - Projects	P	Realignment of budgetary responsibility following restructuring		68
	Jul-08	SC2_4B	Internal Supported Living	P	Reduce recharge to pool from internal supported living and transfer budget within pool to external supported Living to meet demographic needs	-160	
	Jul-08	SC2_4B	Internal Supported Living	P		160	

Paragraph ref in Monitoring	Date	Ref	Service Area	Permanent/Temporary	Details	From £000	To £000
	Jul-08	SC2_4F	Contribution to Pooled Budget	P	Increase budget for independent living fund income to reflect current funding levels		232
	Jul-08	SC2_4F	Contribution to Pooled Budget	P			-232
	Jul-08	SC2_4F	Contribution to Pooled Budget	P	Delete budget for supporting people income as no longer required due to transfer of all supporting people funding to LD	172	
	Jul-08	SC2_4F	Contribution to Pooled Budget	P		-172	
	Jul-08	CS1.3	<b>Community Safety &amp; Shared Services</b> Fire & Rescue Service - Administrative Support	P	Contribution to the extension of casual bank	2	
		CS6.1.1	Shared Services - Management Team	P		2	
		CS6.1.4	Shared Services - Human Resources	P			4
	Jul-08	CS1.3	Fire & Rescue Service - Administrative Support	P	Contribution to Staff Care Service	1	
		CS5	Trading Standards	P		1	
		CS6.1.1	Shared Services - Management Team	P		6	
		CS6.1.4	Shared Services - Human Resources	P			8
	Jul-08	CC1	<b>Corporate Core</b> Corporate Core Management & Admin	P	Create Head Of Strategy Budget	150	
	Jul-08	CC4	Policy Unit (formerly Corporate Performance)	P	Create Head Of Strategy Budget		150
	Jul-08	CC3.3	Partnerships: Communities Team	P	Transfer of posts to CC2.2 and CC3.4	92	
	Jul-08	CC2.2	Democratic Services	P	Transfer of post from CC3.3		45
	Jul-08	CC3.4	Partnerships : Oxfordshire Partnership	P	Transfer of post from CC3.3		47
	Jul-08	CC3.4	Partnerships : Oxfordshire Partnership	P	Permanent virement to manage pressures in pay budget	25	
	Jul-08	CC3.4	Partnerships : Oxfordshire Partnership	P	Permanent virement to manage pressures in pay budget		25
	Jul-08	CC10.1	Finance & Procurement - Corporate Finance	P	Restructuring of Finance & Procurement Budget	101	
		CC10.10	Finance & Procurement - F&P General	P			101
					<b>Total Intradirectorate Virements Recommended</b>	<b>4,507</b>	<b>4,507</b>
					<b>Interdirectorate Virements</b>		
	Jul-08	EE4.1	Business Improvement	P	Contribution to Staff Care Service	7	
		CS6.1.4	Shared Services - Human Resources	P			7
	Jul-08	CYPF2-51	CYPF	P	Contribution to the extension of casual bank	7	
		EE4.1	Business Improvement	P		4	
		CC1	Corporate Core	P		3	
		CS6.1.4	Shared Services - Human Resources	P			14
	Jul-08	CYPF3-13	CYPF	P	Transfer of INSET team to Shared Services	68	
		CS6.1.4	Shared Services - Human Resources	P			68
	Jul-08	CS6.1.4	Shared Services - Human Resources	P	Transfer of Health & Safety post responsible for monitoring the Mouchel Parkman programmes of work to Property Services	12	
		EE3.1.2	Property Services - Operational Asset Management	P			12
	Jul-08	CC10.10	Finance & Procurement - F&P General	P	Transfer of budget relating to Payroll Control to Shared Services	10	
		CS6.1.2	Community Safety - Shared Services				10
					<b>Total Interdirectorate Virements Recommended</b>	<b>111</b>	<b>111</b>
					<b>TOTAL VIREMENTS RECOMMENDED THIS REPORT</b>	<b>4,618</b>	<b>4,618</b>

**Note:** Negative amounts denote Income budget.

Virements

SUMMARY OF VIREMENTS - VIREMENTS PREVIOUSLY REPORTED AND TEMPORARY/PERMANENT VIREMENTS TO NOTE THIS REPORT

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/Temporary	Details	From	To
						£000	£000
<b>VIREMENTS PREVIOUSLY REPORTED</b>							
<b>Intradirectorate Virements</b>							
<b>Social &amp; Community Services</b>							
Mar-08	SC4_2a	SC4_2a	Strategy	P	Create income budget for Local Involvement Networks grant		-222
Mar-08	SC2_2D	SC4_2a	Strategy	P	Set up new First Response Teams	935	222
Dec-07	SC2_2G	SC4_2c	Internal Home Support	P	Miscoding of a reduction in the budget for legal recharges:	23	935
	SC2_2b	SC4_2c	Contracts Team	P	Agreed in December 2008 as permanent but processed as temporary.	11	
	SC4_3a	SC4_3a	Older People Care Management Teams	P		58	
	SC4_3a	SC4_3a	Central Recharges	P			92
	SC4_3a	SC4_3a	Directorate Management Team	P			
Apr-08	SC1_3b	SC4_3	Community Services	P	Transfer of budget for Head of Service and PA to Directorate	155	
Apr-08	SC2_2b	SC2_2g	Strategy & Transformation	P	Leadership team cost centre		155
Apr-08	SC2_2b	SC2_2g	Care Management	P	Move Care Management budget to newly created First	111	
Apr-08	SC2_2b	SC2_2g	Integrated Care Services	P	Response Teams		111
<b>Environment &amp; Economy</b>							
Mar-08	EE2.3	EE2.3	SPED	P	Reduction in 3rd party funded expenditure	23	
Mar-08	EE2.3	EE2.3	SPED	P	Reduction in 3rd party funding		23
Mar-08	EE2.4	EE2.4	Waste Management	P	Making previous years restructuring virements permanent	304	
Mar-08	EE2.4	EE2.4	Waste Management	P			304
Mar-08	EE3.1.2	EE3.1.3	Operational Asset Management	P	Transfer of Facilities Management budget	80	
Mar-08	EE3.1.3	EE3.1.3	Strategic Asset Management	P			80
<b>Community Safety &amp; Shared Services</b>							
Mar-08	CS1.2	CS5	Service Delivery Management	P	Petroleum & Explosives licences OFRS to Trading Standards	-13	
Mar-08	CS1.3	CS1.3	Trading Standards	P	Move budget due to change of CC Manager	42	-13
Mar-08	CS1.5	CS1.5	Admin Support	P			42
Mar-08	CS1.5	CS1.5	Performance & Development	P	Transfer of F10000 to Technical Support	402	
Mar-08	CS1.4	CS1.3	Performance & Development	P			402
Mar-08	CS1.3	CS6.1	Technical Support	P	Transfer of budget to Shared Services, Finance &	119	
Mar-08	CS6.1	CS6.2	Admin Support	P	Management Accountancy		10
Mar-08	CS6.2	CS6.2	Shared Services - Savings	P			109
Mar-08	CS6.2	CS6.2	Shared Services - FMA	P			
Apr-08	CS6.1.4	CS6.1.4	Shared Services - Human Resources	P	Removes CRB Income budget	15	
Apr-08	CS6.1.4	CS6.1.4	(Expenditure)	P			15
Apr-08	CS6.1.4	CS6.1.4	Shared Services - Human Resources	P			
Apr-08	CS6.1.2	CS6.2	Shared Services - Financial Services	P	Transfer between Income Team budget and savings	56	
Apr-08	CS6.2	CS6.2	Shared Services - Savings	P			56
Apr-08	CS6.1.2	CS6.1.2	Shared Services - Financial Services (Income)	P	Creation of Income and Expenditure budgets for the posts	88	
Apr-08	CS6.1.2	CS6.1.2	Shared Services - Financial Services	P	within the Income Team that are funded by S&CS income		88
Apr-08	CS6.1.2	CS6.1.2	(Expenditure)	P	generation.		
Apr-08	CS6.2	CS6.1.1	Shared Services - Savings	P	Transfer of budget to FMA and management team.	98	
Apr-08	CS6.1.1	CS6.1.3	Shared Services Management Team	P			94
Apr-08	CS6.1.3	CS6.1.3	Shared Services - FMA	P			4
Apr-08	CS6.1.3	CS6.2	Shared Services - FMA	P	Income budgets for FMA teams	243	
Apr-08	CS6.2	CS6.2	Shared Services - Savings	P			243
Apr-08	CS6.1.4	CS6.2	Shared Services - Human Resources	P	Fire CTU budget to savings	89	
Apr-08	CS6.2	CS6.2	Shared Services - Savings	P			89
Apr-08	CS6.1.4	CS6.2	Shared Services - Human Resources	P	Correction of Recruitment & Retention staffing budget	18	
Apr-08	CS6.2	CS6.2	Shared Services - Savings	P			18
Apr-08	CS6.1.2	CS6.1.2	Shared Services - Financial Services (Income)	P	Increase income (recharge) and expenditure budgets for	205	
Apr-08	CS6.1.2	CS6.1.2	Shared Services - Financial Services	P	Pension Administration		205
Apr-08	CS6.1.2	CS6.1.2	(Expenditure)	P			
Apr-08	CS6.2	CS6.1.1	Shared Services - Savings	P	Transfer of FMA budget relating to the overhead costs of	96	
Apr-08	CS6.1.1	CS6.1.1	Shared Services Management Team	P	Shared Services		96
<b>Corporate Core</b>							
Apr-08	CC1	CC3.4	Business Support	P	Transfer of delivering LAA2 Budget:	250	
Apr-08	CC3.4	CC3.5	Partnerships : Communities	P	Support for voluntary sector		100
Apr-08	CC3.5	CC9.1	Partnership : Oxfordshire Partnership	P	Localism		100
Apr-08	CC9.1	CC9.1	Communication & Marketing	P	Sustaining the Oxon Magazine		50
Apr-08	CC10.10	CC10.10	Finance & Procurement - Finance Admin &	P	Correction of recharge budgets	2	
Apr-08	CC10.10	CC10.10	Support (Expenditure)	P			3
Apr-08	CC10.10	CC10.2	Finance & Procurement - Finance Admin &	P			
Apr-08	CC10.2	CC6.1	Support (Income)	P			
Apr-08	CC6.1	CC6.10	Pension Investment	P		1	
Apr-08	CC6.10	CC6.10	ICT - Personnel	P		4	
Apr-08	CC6.10	CC6.10	ICT - Service Recharges	P			4
Jun-08	CC5	CC6.2	Change Fund	T	Change Fund	24	
Jun-08	CC6.2	CC6.2	ICT - Operations	T	CFB004 - Joint working proposal for city/county payroll		24

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/Temporary	Details	From	To
						£000	£000
	Jun-08	CC5 CC6.2	Change Fund ICT - Operations	T	Change Fund CFB005 - Joint working proposal for city/county ICT services	22	22
	Jun-08	CC5 CC8.1	Change Fund Corporate Change	T	Change Fund CFB006 - Corporate BPR resource	46	46
	Jun-08	CC5 CC6.2	Change Fund ICT - Operations	T	Change Fund CFB017 - EDRMS training	71	71
	Jun-08	CC5 CC4.1	Change Fund Corporate Performance	T	Change Fund CFB023 - Performance management system	60	60
	Jun-08	CC5 CC9.1	Change Fund Communications & Marketing	T	Change Fund CFB030 - Strat external relations: improved comms	100	100
	Jun-08	CC5 CC13.1	Change Fund Customer First	T	Change Fund CFB031 - 21st century customer	140	140
	Jun-08	CC5 CC3.5	Change Fund Partnerships : Oxfordshire Partnership	T	Change Fund CFB034 - Effective partnership governance	4	4
	Jun-08	CC5 CC3.4	Change Fund Partnerships : Communities Team	T	Change Fund CFB035 - Improving the effectiveness of VCS partnership	40	40
	Jun-08	CC5 CC3.5	Change Fund Partnerships : Oxfordshire Partnership	T	Change Fund CFB036 - Localism - Providing local info about services on website	6	6
	Jun-08	CC5 CC13.1	Change Fund Customer First	T	Change Fund CFB041 - External campaigns	50	50
	Jun-08	CC5 CC1	Change Fund Business Support	T	Change Fund CFB042 - Cabinet support	35	35
	Jun-08	CC5 CC8.1	Change Fund Corporate Change	T	Change Fund CFB043 - Change advisor	50	50
	Jun-08	CC5 CC13.1	Change Fund Customer First	T	Change Fund CFB045 - Staff and organisational directory	120	120
	Jun-08	CC5 CC1	Change Fund Business Support	T	Change Fund CFB047 - Communications - interim management	100	100
	Jun-08	CC5 CC6.8	Change Fund ICT - SAP Competency Centre	T	Change Fund CFB048 - SAP for schools	202	202
	Jun-08	CC5 CC1	Change Fund Business Support	T	Change Fund CFB050 - Communications consultancy	50	50
	Jun-08	CC5 CC3.1	Change Fund Partnerships : Partnership Working	T	Change Fund CFB051 - Partnership project management	10	10
	Jun-08	CC5 CC13.2	Change Fund Customer First : Ask Oxfordshire	T	Change Fund CFB052 - Ask Oxfordshire	40	40
					<b>Total Intradirectorate Virements</b>	<b>4,585</b>	<b>4,585</b>
			<b>Interdirectorate Virements</b>				
	Mar-08	CYPF4-6	CYPF - Finance & Accounting	P	Finance & Management Accounting transfers to Shared Services	1,502	
		CYPF4-6	CYPF - Finance & Accounting		Finance & Management Accounting transfers to Shared Services	-211	
		SC4_1a	Human Resources		Financial & Management Accounting expenditure budgets to Shared Services	1,947	
		SC4_1a	Human Resources		Financial & Management Accounting income budgets to Shared Services	-32	
		EE4	Business Support - Finance		Finance & Management Accounting transfers to Shared Services	325	
		CC10.1	Finance & Procurement - Financial Planning		Finance & Management Accounting transfers to Shared Services	47	
		CC10.10	Finance & Procurement - Finance Mgmt & Admin		Finance & Management Accounting transfers to Shared Services	156	
		CC10.3	Finance & Procurement - Financial Accounting		Finance & Management Accounting transfers to Shared Services	510	
		CC10.3	Finance & Procurement - Financial Accounting		Debt Management & Income - transfers from directorates to Shared Services	77	
		CS6.1.2	Shared Services - Financial Services		Debt Management & Income - transfers from directorates to Shared Services		855
		CS6.1.3	Shared Services - FMA		Finance & Management Accounting transfers to Shared Services		3,156
		CS6.2	Shared Services - Savings		Finance & Management Accounting transfers to Shared Services		310
	Mar-08	CC10.3	Finance & Procurement - Financial Accounting	P	Income - transfers from directorates to Shared Services	-27	
		CS6.1.2	Shared Services - FMA		Income - transfers from directorates to Shared Services		-27

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/Temporary	Details	From	To
						£000	£000
	Mar-08	CYPF1-13A CYPF1-13C CYPF1-51 CYPF4-42 CYPF4-44 SC4_1a	CYPF - SENSS Head of Services CYPF - Hearing Support Services CYPF - Youth Offending Service CYPF - Early Retirement CYPF - Staff Learning & Development Human Resources	P	CYPF training budgets to L&D following transfer to SSC CYPF training budgets to L&D following transfer to SSC CYPF training budgets to L&D following transfer to SSC CYPF training budgets to L&D following transfer to SSC CYPF training budgets to L&D following transfer to SSC Learning & Development expenditure budgets to Shared Services	2 1 8 13 252 1,101	
		EE1.1 EE1.2 EE1.4 EE2.1 EE2.2 EE2.3 EE2.4 EE2.5 EE3.1 EE4 CC1 CC2.1 CC2.2 CC3.1 CC4.1 CC6.4 CC7.1 CC7.4 CC9.1 CC10.1	Transport Management Policy & Strategy Oxfordshire Highways Sustainable Development Management Planning Implementation SPED Waste Management Countryside Property Services Business Support Corporate Core Management & Admin Legal Services Democratic Services Partnerships - Equalities Corporate Performance ICT Personnel Corporate HR Organisational Development Communications & Media Finance & Procurement - Financial Planning		L&D transfers L&D transfers L&D transfers L&D transfers L&D transfers L&D transfers L&D transfers L&D transfers L&D transfers L&D transfers Directorate Training budgets Directorate Training budgets Directorate Training budgets Directorate Training budgets Directorate Training budgets Directorate Training budgets Directorate Training budgets Directorate Training budgets Directorate Training budgets Directorate Training budgets Directorate Training budgets	23 10 22 6 4 4 2 6 13 32 3 5 18 1 1 121 2 1 1 38	
		CC10.10 CC13.1 CS6.1.4 CS6.1.4 CS6.1.4	Finance & Procurement - Finance Mgmt & Admin Customer First Shared Services - HR Shared Services - HR Shared Services - HR		Directorate Training budgets Directorate Training budgets Directorate Training budgets L&D Employees (April - June 2007) SCS Apprenticeship Scheme (grant funded) SCS	1 3 1,240 331 123	
	Mar-08	SC4_1a	Human Resources	P	Learning & Development income budgets to Shared Services	-1,373	
		CS6.1.4	Shared Services - HR		Training grants and external funding from S&CS		-1,373
	Mar-08	CYPF4-41 CYPF4-43 CYPF4-46 CS6.1.4	CYPF - Staff Costs CYPF - Health & Safety (Personnel) CYPF - Recruitment & Retention Shared Services - HR	P	HR QuEST, CRB & Threshold income budgets transfer to SSC HR QuEST, CRB & Threshold income budgets transfer to SSC HR QuEST, CRB & Threshold income budgets transfer to SSC HR QuEST, CRB & Threshold income budgets transfer to SSC	-802 -254 -15 -1071	
	Mar-08	CC7.1 CS6.1.4	Corporate Core - HR Shared Services - HR	P	School HR team - transfer to Shared Services School HR team - transfer to Shared Services	155	155
	Mar-08	CYPF4-46 CS6.1.4	CYPF - Recruitment & Retention Shared Services - HR	P	CRB Check expenditure budget to Shared Services CRB Check expenditure budget to Shared Services	84	84
	Mar-08	CYPF4-44 SC4_1a	CYPF - Staff Learning & Development Human Resources	P	Removal of CYPF/SSC recharge budget following transfer into SCS Removal of CYPF/SSC recharge budget following transfer into SCS	444	444
	Mar-08	CS6.1.4 CYPF4-41	Shared Services - HR CYPF - Staff Costs	P	Correction of virement incorrectly moving GTP staff budgets to SSC Correction of virement incorrectly moving GTP staff budgets to SSC	80	80
	Mar-08	CC7.4 CS6.1.4	Corporate HR - OD Shared Services - L&D	T	Transfer from Talent Management to Shared Services L&D in line with the Council's learning and development priorities (shown incorrectly as a permanent virement in the previous report)	182	182
	Mar-08	CC2.2 CS6.1.4	Corporate Core - Democratic Services Shared Services - HR	P	Transfer of post to Shared Services Transfer of post to Shared Services	27	27
	Mar-08	CYPF4-72 CS6.2	CYPF - SPS Management Shared Services	P	50% of Strategy & Performance HoS post salary budget to Shared Services 50% Business Manager saving from CYPF to Shared Services	51	51
	Mar-08	CS6.2 CC6.8	Shared Services - Savings ICT - SAP Competency Centre	P	Contribution from Shared Services savings to the SAP Competency Centre for staffing and licences. Contribution from Shared Services savings to the SAP Competency Centre for staffing and licences.	371	371
	Apr-08	SC1_4 CY3.1	Adult Learning Schools Services	P	Transfer of responsibility for Playing for Success from CYPF	25	25
	Apr-08	SC1_6 EE3.1.2	Registration Service Operational Asset Management	P	Transfer of budget for rent of Banbury Register Office to Prop	10	10
	Apr-08	CS6.1.4 SC4_1a CC7.1 CC10.10 CC2.1 CC6.1	Shared Services - Human Resources Strategy & Transformation Strategic HR & OD Finance & Procurement - Finance Admin & Support Legal Services ICT - Personnel	P	Staff Care Service - Transfer of Staff Care Service Budget from Social & Community Services and the contribution for expanding service from Corporate Core	113 1 1 1 2	118

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/Temporary	Details	From	To
						£000	£000
	Apr-08	CS6.1.2 CC10.10	Shared Services - Financial Services Finance & Procurement - Finance Admin & Support	P	Correction of Pension and Insurance Recharge Budgets	4	4
	Apr-08	CS6.1.4 CY3.11	Shared Services - Human Resources Food with Thought/ Quest Cleaning Services	P	Transfer of QuEST Income budgets for Health and Safety and HR from CYP&F	-31	-31
	Apr-08	CS6.1.4 CY4.4	Shared Services - Human Resources Human Resources & Workforce Development	P	Transfer of Teacher Recruitment & Retention Budget and Payroll bank charge budgets from CYP&F	16	16
	Apr-08	SC2_1g CS6.1.3	Direct Payments Shared Services	P	Contribution to direct payments post	12	12
	Apr-08	CS6.1.4 SC4_1A	Shared Services - Learning & Development S&CS - Recharges	P	Correction of 08/09 L&D transfer. April-June budgets transferred twice in error	331	331
	Apr-08	SM	Strategic Measures	P	Transfer Area Based Grant income budgets to Strategic Measures		-23,244
		CY1.21	Psychological Service		Child & Adolescent Mental Health Grant	-678	
		CY1.14	Services for Disabled Children		Carers Grant (Children)	-363	
		CY1.24	Children's Rights & Participation		Children's Fund	-923	
		CY1.3	Youth Support Service		Connexions	-5,136	
		CY1.5	Youth Offending Service		Positive Activities for Young People	-103	
					Former Standards Fund:		
		CY3.2	Learning & Achievement		School Development Grant - LA element	-1,835	
		CY3.2	Learning & Achievement		Extended Schools Start Up costs	-925	
		CY3.2	Learning & Achievement		School Improvement Partners	-289	
		CY3.2	Learning & Achievement		Education Health Partnerships	-120	
		CY3.2	Learning & Achievement		School Intervention	-189	
		CY3.2	Learning & Achievement		Flexible 14-19 Partnership Funding	-159	
		CY3.2	Learning & Achievement		Secondary National Strategy - Behaviour & Att	-183	
		CY3.2	Learning & Achievement		Secondary National Strategy - Central Co-ordination	-268	
		CY3.2	Learning & Achievement		Primary National Strategy - Central Co-ordination	-319	
		CY1.3	Youth Support Service		Teenage Pregnancy	-164	
		SC1_3b	Management Policy & Performance		Carers Grant	-10	
		SC2_1	Services for all Client Groups		Carers Grant	-920	
		SC2_2	Older People		Carers Grant	-441	
		SC2_3	Integrated Mental Health Service		Carers Grant	-136	
		SC2_4	Learning Disabilities		Carers Grant	-137	
		SC4_2C	Contracts		Carers Grant	-18	
		SC2	Adult Social Care		CSCI	-7	
		SC2_3	Mental Health		Mental Capacity Advocacy Service	-140	
		SC2_1	Services for all Client Groups		Mental Health Grant	-78	
		SC2_2	Older People		Mental Health Grant	-17	
		SC2_3	Integrated Mental Health Service		Mental Health Grant	-1,132	
		SC4_1a	Recharges		Mental Health Grant	-27	
		SC2_1f	Services for all Client Groups		Preserved Rights	-43	
		SC2_2a	Older People		Preserved Rights	-294	
		SC2_2i	Physical Disabilities		Preserved Rights	-340	
		SC2_3d	Mental Health		Preserved Rights	-79	
		SC2_4f	Learning Disabilities		Preserved Rights	-2,137	
		SC3_4	Supporting People		Supporting People	-406	
		SC2_4	Learning Disabilities		Learning Disabilities Development Fund	-367	
		EE1.2	Policy & Strategy		Rural Bus Services Grant	-1,592	
		EE1.2	Policy & Strategy		School Travel Advisers Grant	-92	
		EE1.4	Oxfordshire Highways		Detrunking of Non-Core Routes	-1,662	
		EE1.2	Policy & Strategy		Road Safety Partnerships	-142	
		CS6.1.4	Shared Services - Human Resources		Adult Social Care Workforce	-1,373	
	Apr-08	SM	Strategic Measures	P	Changes in Area Based Grant income and expenditure budgets following final notification		-2,423
		CY1.21	Psychological Service		Child & Adolescent Mental Health Grant		23
		CY1.14	Services for Disabled Children		Carers Grant (Children)		54
		CY1.24	Children's Rights & Participation		Children's Fund		-54
		CY1.3	Youth Support Service		Connexions		-222
		CY1.5	Youth Offending Service		Positive Activities for Young People		75
		CY1.5	Youth Offending Service		Young People Substance Mis-Use		107
					Former Standards Fund:		
		CY3.2	Learning & Achievement		Choice Advisers		37
		CY3.2	Learning & Achievement		Extended Rights to Free Travel		179
		CY3.2	Learning & Achievement		Sustainable Travel		52
		CY1.3	Youth Support Service		Teenage Pregnancy		-4
		CY2.4	Safeguarding & Quality Assurance		Care Matters White Paper		246
		CY2.4	Safeguarding & Quality Assurance		Child Death Review Processes		54
		EE1.2	Policy & Strategy		Road Safety Partnerships		1,192
		CS3	Safer Communities		Safer Stronger Communities Fund		652
		CS6.1.4	Shared Services - Human Resources		Adult Social Care Workforce		-105
		CS6.1.4	Shared Services - Human Resources		Childrens Social Care Workforce		137
	May-08	SM SC4_2a	Strategic Measures Strategy (income)	P	Transfer of ABG income budget for Local Involvement Networks grant (corrected virement)	-222	-222
	Jun-08	CC5 CY4.12	Change Fund CYPF	T	Change Fund	56	
					CFB039 - Reorganisation into locality and area working		56
	Jun-08	CC5 CS6	Change Fund Community Safety - Shared Services	T	Change Fund	45	
					CFB027 - Job Finder Redeployment		45
					<b>Total Interdirectorate Virements</b>	<b>-17,942</b>	<b>-17,942</b>
					<b>TOTAL VIREMENTS PREVIOUSLY REPORTED</b>	<b>-13,357</b>	<b>-13,357</b>

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	From	To
						£000	£000
			<b>VIREMENTS ACTIONED THIS REPORT</b>				
			<b>Intradirectorate Virements</b>				
			<b>Children, Young People &amp; Families</b>				
	May-08	CYPF4-3 CYPF4-1	Organisational Development Planning & Communications	P	Budget for the Service Directory to be moved from the ChIP budget to the Communications budget	42	42
	May-08	CYPF4-3 CYPF4-3	Organisational Development Organisational Development	P	ICT funding introduced in 2006/7 included £21k for EMS on-line admissions. This work was completed in 2007/8 so	21	21
	May-08	CYPF4-3 CYPF4-3	Organisational Development Organisational Development	P	Information Management & Data budget to be included in the Organisational Development budget to reflect the spending of	12	12
	May-08	CYPF4-7 CYPF2-43	Strategy & Performance Central Costs Safeguarding Children	P	Correction of virement input in 2007/8 into V1 permanently as this was a temporary c/fwd of overspend from previous year.	-165	-165
	May-08	CYPF1-12A CYPF1-12B	Out of County Integration	P	Post 16 Special School Developments located in Out of County should be Integration	510	510
	May-08	CYPF1-12A CYPF1-14E	Out of County Care Services	P	Budget for employing joint education/social care behaviour support workers	90	90
	May-08	CYPF1-12A CYPF1-23A	Out of County Meadowbrook College	P	Funding for Next Steps Provision	82	82
	May-08	SC4_3 SC2_2l	Directorate Management Team Contribution to Physical Disabilities Pooled Budget	P	Loss of PCT Income Loss of income due to reduced number of residential clients	-50 -100	
		SC2_2a	Contribution to Older People's Pooled Budget		Increase residential income budget for older people to offset changes above		-150
	May-08	SC4_3 SC1_3b	Directorate Management Team Management Policy and Performance	P	Correct error in budget build process	20	20
	May-08	SC2_1i SC4_2a	One off Funded Projects Strategy	P	Transfers of responsibility following restructuring	5	5
	May-08	SC4_2a SC4_2c	Strategy Contracts	P	Transfers of responsibility following restructuring	30	30
	May-08	SC2_2C SC4_1A	External Home Support Recharges (Finance)	P	Transfers of responsibility for Protection of Property budget following transfer to shared services following restructuring	8	8
	May-08	SC2_2F SC2_2F	Day Centres Day Centres	P	Correct income budget by reducing expenditure Correct income budget by reducing expenditure	6 -6	
	May-08	SC2_2g SC2_2d	Integrated Care Internal Home Support	P	Correct budget allocations between First Response and Internal Home Care	433	433
	May-08	SC2_2a SC2_1b	Contribution to Older People's Pooled Budget Occupational Therapy	T	Use of surplus residential care income to fund expenditure pressures in Occupational Therapy Service		-280 280
	May-08	SC2_2g SC2_2d	Integrated Care Internal Home Support	P	Review of responsibility for 2008/09 budget investments:- Establish First Response Team	630	630
	May-08	SC3_2 SC4_2b	Major Projects Projects	P	Increase Workforce skills through training Review of Adult Social Care information system	60 215	
		SC2_1i	One Off Funded Projects		Improved provision of information and advice	150	
		SC2_1i	One Off Funded Projects		Rollout of Bicester model resource centre	250	
		SC4_2a	Strategy		Increase capacity in local communities	100	
		SC4_2a	Strategy		Feedback from users to inform development of services	65	
		SC4_3	Directorate Management Team		Review of responsibility for 2008/09 budget investments		840
	May-08	SC4_2a SC4_2a	Strategy (expenditure) Strategy (income)	P	Correction of previous virement - expenditure and income budget for Local Involvement Networks grant		-222 222
	May-08	SC3_4	Supporting People	P	Supporting People Grant funds for Learning Disabilities	5,119	5,119
	May-08	SC2_4f SC3_4	Contribution to LD Pooled Budget Supporting People	P	Clients to be routed through Learning Disabilities Pool Transfer of Supporting People funding to Learning Disabilities (Income)	-5,119	
	May-08	SC2_4f	Contribution to LD Pool	P	Transfer of Supporting People funding to Learning Disabilities (Income)		-5,119
	May-08	EE3.1.6 EE4.1	<b>Environment &amp; Economy</b> Property Services - Information & Support Business Improvement - Finance	P P	Staffing budget transfer Staffing budget transfer	33	33
	May-08	CC5 CC7.4	<b>Corporate Core</b> Change Fund Strategic HR &OD - Talent Management/Organisational Development	T	Change Fund bid ref CFB032 One Oxfordshire (inc CFB029). Step change in building our capacity to deliver success and building workforce for the future.	428	428
	May-08	CC1 CC7.4	Business Support Strategic HR &OD - Talent Management/Organisational Development	P	National Graduate Trainee programme	57	57
	May-08	CC10.8 CC10.1	Finance & Procurement - Internal Audit Finance & Procurement - Corporate Finance	P	Transfer of PA Budgets within Finance & Procurement	25 28	
		CC10.10	Finance & Procurement - Finance General				53
	May-08	CC10.3 CC10.1	Finance & Procurement - Financial Accounting Finance & Procurement - Corporate Finance	P	Transfer of CIPFA Trainee Budget	26	26

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/Temporary	Details	From	To
						£000	£000
	May-08	CC10.8 CC10.1	Finance & Procurement - Internal Audit Finance & Procurement - Corporate Finance	P	Creation of CIPFA Trainee Recharge Budget	35	35
	May-08	CC10.1 CC10.1	Finance & Procurement - Corporate Finance (Income) Finance & Procurement - Corporate Finance (Expenditure)	P	Increase income (recharge) and expenditure budgets for Pension Investment	13	13
					<b>Total Intradirectorate Virements</b>	<b>3,053</b>	<b>3,053</b>
	May-08	CC9.2 SC2_1d CC9.2 SC2_1d	Communications & Marketing - Print Unit Employment Services Communications & Marketing - Print Unit Employment Services	P	Transfer of Reprographics & Design expenditure and income to County Print Finishers	153 -153	153 -153
	May-08	CC9.2 CC10.9 SC2_1d	Communications & Marketing - Print Unit Finance & Procurement - Procurement Employment Services	T	Transfer of Procurement post to County Print Finishers	13 22	35
	May-08	CC9.2 SC4_1a	Communications & Marketing - Print Unit Recharges	P	Transfer of part-year Property Recharges to County Print Finishers	23	23
	May-08	CS6.1.3 CC10.1	Community Safety - Shared Services - FMA Finance & Procurement - Corporate Finance	P	Creation of CIPFA Trainee Recharge Budget	35	35
	May-08	EE2.3 CC4.4 EE2.3 CC4.4	Environment & Economy (Expenditure) Policy Unit - Research & Intelligence (Expenditure) Environment & Economy (Income) Policy Unit - Research & Intelligence (Income)	P	Transfer of Research and Intelligence Unit from E&E to Corporate Core	177 -32	177 -32
	May-08	SC4_1a SC4_1d CYPF4_41 CYPF4_43 CYPY4-61	Recharges Staff Support CYPF - HR Staff Costs CYPF - Health & Safety (Personnel) CYPF - Finance & Accounting	P	Delete recharge from S&CS to CYP&F due to transfer to Shared Services	-49 -37	-53 -15 -18
	Jul-08	CC5 EE3.1.3	Change Fund E&E	T	Change Fund CFB011 - BOP Travel Planning in East Oxford	35	35
					<b>Total Interdirectorate Virements</b>	<b>187</b>	<b>187</b>
					<b>TOTAL VIREMENTS THIS REPORT</b>	<b>3,240</b>	<b>3,240</b>
					<b>TOTAL ALL VIREMENTS ANNEX 1 (Col 5)</b>	<b>-10,117</b>	<b>-10,117</b>

**MEMORANDUM VIREMENTS PREVIOUSLY APPROVED BUT NOT ACTIONED DUE TO TIMING OF DECISION AND MONTH END**

	Date	Ref	Service Area	Permanent/Temporary	Details	From	To
						£000	£000
			<b>Intradirectorate Virements</b>				
					<b>Total Intradirectorate Virements</b>	<b>0</b>	<b>0</b>
			<b>Interdirectorate Virements</b>				
					<b>Total Interdirectorate Virements</b>	<b>0</b>	<b>0</b>
					<b>TOTAL VIREMENTS CONSIDERED BY PREVIOUS MEETING</b>	<b>0</b>	<b>0</b>

**Note:** Negative amounts denote Income budget.

**May Financial Monitoring Report  
CABINET - 16 September 2008**

Annex 2c

**Supplementary Estimates**

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Details	£000	Repayable/ Non-repayable
	Apr-08 Apr-08	SC3 -4 CS1	<b>SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED</b> Supporting People Service Support	Imbalance on Supporting People grant budget on SAP Temporary housing of firefighters until their staff houses in Abingdon, damaged by flooding in July 2008 are repaired.	48 11	Non-repayable Non-repayable
				<b>TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED</b>	<b>59</b>	
			<b>SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT</b>			
				<b>TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT</b>	<b>0</b>	
				<b>TOTAL SUPPLEMENTARY ESTIMATES ANNEX 1 (Col 6)</b>	<b>59</b>	

			<b>SUPPLEMENTARY ESTIMATES REQUESTED THIS REPORT</b>			
27/28	Jul-08	CC9.2	<b>Corporate Core</b> Print & Design	One off costs of closure	250	Non-repayable
22	Jul-08	EE2.3	<b>Environment &amp; Economy</b> Sustainable Development	Costs relating to Minerals & Waste structure plan	27	Non-repayable
23	Jul-08	EE3.1.2	Property Services	Trading estates loss of income following sale of site	38	Non-repayable
				<b>TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT</b>	<b>315</b>	

**MEMORANDUM**

**SUPPLEMENTARY ESTIMATES PREVIOUSLY APPROVED BUT NOT ACTIONED DUE TO TIMING OF DECISION AND MONTH END**

					<b>0</b>	

**May Financial Monitoring Report**  
**CABINET - 16 September 2008**  
**Specific Grants Monitoring 2008/09**

Ringfenced	Notification	Directorate	Grant Income per Budget Book Original Estimate £000	Previously Reported £'000	New Grants/ Changes to Existing Grants this MMR £'000	Current Grant Amount Revised Estimate £'000	Current Variation to Grant Income £'000	Grant Expenditure to Date £'000	Balance Remaining £'000	% Remaining £'000	Grants amounts included on RA form - Latest Notification £'000
		<b>Children, Young People &amp; Families</b>									
R	F	Dedicated Schools Grant (DSG)	308,284	1,351	-1,089	308,546	262	102,849	205,697	67%	309,635
R	P	Standards Fund	16,937	2,972	2,006	21,915	4,978	7,305	14,610	67%	19,909
R	F	School Standards	12,057	5,074		17,131	5,074	5,710	11,421	67%	17,131
R	F C	Sure Start General	9,749		727	10,476	727	2,619	7,857	75%	9,749
		LAA Pump Priming Grant	36	-36		0	-36	0	0	#DIV/0!	0
R	F	Drug & Alcohol Action Team	59		-44	15	-44	15	0	0%	59
OS	P	Learning & Skills Council	28,481	-40		28,441	-40	9,480	18,961	67%	28,441
R	C	Milk Grant	36			36	0	12	24	67%	36
R	C	Asylum Seekers	1,259	60		1,319	60	440	879	67%	} 1,737
R	P C	Leaving Care, Unaccompanied Asylum Seekers	418			418	0	139	279	67%	
			377,316	9,381	1,600	388,297	10,981	128,569	259,728		386,697
		<b>Social &amp; Community Services</b>									
R	F C	AIDS Support Grant	130	37		167	37	73	94	56%	130
OS	P	Learning & Skills Council - Adult Education	3,759			3,759	0	1,253	2,506	67%	3,759
U	C	New Deal	197			197	0	26	171	87%	197
		Social Care Reform Grant	787	1		788	1	0	788	100%	788
OS	C	General Registrars Office	17			17	0	6	11	65%	17
R	P	Standards Fund (Music Service)	682			682	0	227	455	67%	682
R	F	Supporting People	17,914			17,914	0	4,985	12,929	72%	17,914
OS	C	Workstep	371			371	0	124	247	67%	371
			23,857	38	0	23,895	38	6,694	17,201		23,858
		<b>Environment &amp; Economy</b>									
OS	P C	Countryside Agency	306			306	0	102	204	67%	306
R	P C	Rural Bus Challenge	10			10	0	3	7	70%	10
U	F	Housing Planning Delivery Grant	18			18	0	6	12	67%	18
		BREW	800			800	0	267	533	67%	800
			1,134	0	0	1,134	0	378	756		1,134
		<b>Corporate Core</b>									
		MKOB Improvement Grant		187		187	187	123	64	34%	
		<b>TOTAL SPECIFIC GRANTS</b>	<b>402,307</b>	<b>9,606</b>	<b>1,600</b>	<b>413,513</b>	<b>11,206</b>	<b>135,764</b>	<b>277,749</b>		<b>411,689</b>

Ringfenced

R Ringfenced

U Un-ringfenced

OS Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Notification

P Provisional Notification Received

F Final Notification Received

C Claim Required

**May Financial Monitoring Report**  
**CABINET - 16 September 2008**  
**Area Based Grant Monitoring 2008/09**

Annex 3b

Notification	Directorate	Grant Income per Budget Book Original Estimate £000	Previously Reported £'000	New Grants/ Changes to Existing Grants this MMR £'000	Current Grant Amount Revised Estimate £'000	Current Variation to Grant Income £'000	Grant Expenditure to Date £'000	Balance Remaining £'000	% Remaining £'000	Grants amounts included on RA form - Latest Notification £'000
	<b>Children, Young People &amp; Families</b>									
F	Child & Adolescent Mental Health Grant	678	23		701	23	234	467	67%	701
F	Carers Grant (Children)	363	54		417	54	139	278	67%	417
F	Children's Fund	923	-54		869	-54	166	703	81%	869
F	Connexions	5,136	-222		4,914	-222	973	3,941	80%	4,914
F	Positive Activities for Young People	103	75		178	75	122	56	31%	178
F	Young People Substance Mis-Use		107		107	107	36	71	66%	107
	Former Standards Fund:						0			
F	School Development Grant - LA element	1,835			1,835	0	612	1,223	67%	1,835
F	Extended Schools Start Up costs	925			925	0	308	617	67%	925
F	School Improvement Partners	289			289	0	96	193	67%	289
F	Education Health Partnerships	120		15	135	15	45	90	67%	120
F	Choice Advisers		37		37	37	12	25	67%	37
F	School Intervention	189			189	0	63	126	67%	189
F	Flexible 14-19 Partnership Funding	159			159	0	53	106	67%	159
F	Extended Rights to Free Travel		179		179	179	60	119	67%	179
F	Sustainable Travel		52		52	52	17	35	67%	52
F	Secondary National Strategy - Behaviour & Att	183			183	0	61	122	67%	183
F	Secondary National Strategy - Central Co-ordination	268			268	0	89	179	67%	268
F	Primary National Strategy - Central Co-ordination	319			319	0	106	213	67%	319
F	Teenage Pregnancy	164	-4		160	-4	60	100	63%	160
F	Care Matters White Paper		246		246	246	82	164	67%	246
F	Child Death Review Processes		54		54	54	18	36	67%	54
		11,654	547	15	12,216	562	3,353	8,863		12,201
	<b>Social &amp; Community Services</b>									
F	Carers Grant	1,662			1,662	0	935	727	44%	1,669
F	CSCI	7			7	0	7	0	0%	
F	Mental Capacity Advocacy Service	140			140	0	30	110	79%	140
F	Mental Health Grant	1,254			1,254	0	1,254	0	0%	1,254
F	Preserved Rights	2,893			2,893	0	2,893	0	0%	2,893
F	Supporting People	406			406	0	127	279	69%	406
F	Learning Disabilities Development Fund	367			367	0	67	300	82%	367
F	Local Involvement Networks	0	222		222	222	38	184	83%	222
		6,729	222	0	6,951	222	5,351	1,600		6,951

Notification	Directorate	Grant Income per Budget Book Original Estimate £000	Previously Reported £'000	New Grants/ Changes to Existing Grants this MMR £'000	Current Grant Amount Revised Estimate £'000	Current Variation to Grant Income £'000	Grant Expenditure to Date £'000	Balance Remaining £'000	% Remaining £'000	Grants amounts included on RA form - Latest Notification £'000
	<b>Environment &amp; Economy</b>									
F	Rural Bus Services Grant	1,592			1,592	0	531	1,061	67%	1,592
F	School Travel Advisers Grant	92			92	0	31	61	66%	92
F	Detrunking of Non-Core Routes	1,662			1,662	0	554	1,108	67%	1,662
F	Road Safety Partnerships	142	1,192		1,334	1,192	445	889	67%	1,334
		3,488	1,192	0	4,680	1,192	1,561	3,119		4,680
	<b>Community Safety &amp; Shared Services</b>									
F	Stronger Safer Communities Fund		652		652	652	213	439	67%	652
F	Adult Social Care Workforce (transferred from S&CS to Shared Services)	1,373	-105		1,268	-105	209	1,059	84%	1,268
F	Children's Social Care Workforce		137		137	137	32	105	77%	137
		1,373	684	0	2,057	684	454	1,603		2,057
	<b>TOTAL AREA BASED GRANT</b>	<b>23,244</b>	<b>2,645</b>	<b>15</b>	<b>25,904</b>	<b>2,660</b>	<b>10,719</b>	<b>15,185</b>		<b>25,889</b>

Notification

- P** Provisional Notification Received
- F** Final Notification Received
- C** Claim Required

## SAVINGS MONITORING FORECAST - To period ended 31 July 2008

		Efficiency Savings Target £'000	Forecast Savings £'000	Variance £'000	Commentary
	<b>Children, Young People &amp; Families</b>				
CY1	Young People and Access to Education	-1,339	-1,208	131	
CY2	Children and Families	-655	-315	340	Unachievable 2007/08 saving relating to commissioning and contracting arrangements for placements and external care.
CY3	Raising Achievement	-214	-214	0	
CY4	Commissioning, Strategy and Locality Development	-496	-496	0	
CY5	Schools	0	0	0	
	<b>Total Children, Young People &amp; Families</b>	<b>-2,704</b>	<b>-2,233</b>	<b>471</b>	
	<b>Social &amp; Community Services</b>				
SC1	Community Services	-440	-128	312	Slippage on the Westgate Library refurbishment relating to delays in the Wider Westgate project. Offset by linked expenditure savings.
SC2	Social Care for Adults	-9,063	-6,977	2,086	It is not expected that a £0.221m saving relating to Spot Purchasing of residential care for Older People will be achieved. A further £0.116m relates to the purchase of 12 fewer residential beds. This has been offset by higher attrition rates for nursing placements. The £0.270m expected to be released through purchasing external home care support through direct payments is not achievable as the use of direct payments has increased as expected but external home care support costs have increased offsetting the saving. Savings of £0.400m resulting from First Response may not be achieved because of increased client numbers. There is a risk to the achievability of the full year effect of the Independent Living Fund income (£0.745m). Further ways of meeting these savings are being identified.
SC3	Major Projects and Supporting People	-1,886	-1,886	0	
SC4	Strategy & Transformation	-482	-329	153	
	Cross Directorate	-72	-72	0	
	<b>Total Social &amp; Community Services</b>	<b>-11,943</b>	<b>-9,392</b>	<b>2,551</b>	
	<b>Environment &amp; Economy</b>				
EE1	Transport	-2,638	-2,115	523	Pressure on street lighting energy costs means £0.3m saving cannot be achieved. £0.2m relates to the drawdown on the surplus On Street Parking enforcement income generated in 2007/08. The delay in the transfer of the Park and Ride car park from the City Council means that only £177k of the £400k originally anticipated to be used is now required in 2008/09. There is no impact on the revenue account.
EE2	Sustainable Development	-1,229	-1,170	59	
EE3	Property Services	-692	-717	-25	
EE4	Business Improvement	-72	-72	0	
	<b>Total Environment &amp; Economy</b>	<b>-4,631</b>	<b>-4,074</b>	<b>557</b>	

## SAVINGS MONITORING FORECAST - To period ended 31 July 2008

		Efficiency Savings Target £'000	Forecast Savings £'000	Variance £'000	Commentary
	<b>Community Safety</b>				
CS1	Fire & Rescue Service	-58	-58	0	
CS2	Emergency Planning	0	0	0	
CS3	Community Safety	0	0	0	
CS4	Traveller Sites	0	0	0	
CS5	Trading Standards	-24	-24	0	
	<b>Total Community Safety</b>	<b>-82</b>	<b>-82</b>	<b>0</b>	
	<b>Corporate Core</b>				
CC1	Business Support	-20	-20	0	
CC2	Legal & Democratic Services	-71	-53	18	
CC3	Partnerships	-13	-13	0	
CC4	Corporate Performance	-22	-22	0	
CC5	Change Fund	0	0	0	
CC6	ICT	-547	-547	0	
CC7	Change - Strategic HR & Organisational Development	-122	-122	0	
CC8	Corporate Change	-4	-4	0	
CC9	Communications & Marketing	-110	-110	0	
CC10	Finance & Procurement	-160	-160	0	
CC11	Corporate & Democratic Core	0	0	0	
CC13	Customer First	-13	-13	0	
	<b>Corporate Core</b>	<b>-1,082</b>	<b>-1,064</b>	<b>18</b>	
	<b>TOTAL</b>	<b>-20,442</b>	<b>-16,845</b>	<b>3,597</b>	

**May Financial Monitoring Report  
CABINET - 16 September 2008  
Earmarked Reserves Forecast**

	2008/09				June-08 Forecast Balance at 31 March 2009 £000	Change in closing balance forecast £000	Commentary	
	Balance at 1 April 2008 £000	Forecast Movement		Forecast Balance at 31 March 2009 £000				
		Contributions from Reserve £000	Contributions to Reserve £000					
<b>Children Young People &amp; Families</b>								
Primary	9,266			9,266	9,266	0	Latest forecast position from schools	
Secondary	4,123			4,123	4,123	0		
Special	1,089			1,089	1,089	0		
<b>Sub total schools' revenue reserves</b>	<b>14,478</b>	<b>0</b>	<b>0</b>	<b>14,478</b>	<b>14,478</b>	<b>0</b>		
School Loans	-1,388			-1,388	-1,388	0		
Capital	10,170			10,170	10,170	0		
<b>Total schools' reserves</b>	<b>23,260</b>	<b>0</b>	<b>0</b>	<b>23,260</b>	<b>23,260</b>	<b>0</b>		
Food with Thought/Quest	941			941	941	0		
Children's Centres	0			0	0	0		
Schools Contingency	-24	24		0	-24	24		To be met from 2008-09 contingency provision
Schools Partnerships	699			699	699	0		
Schools Insurance	265			265	265	0		
Supply Cover	1,944			1,944	1,944	0		
Maternity Leave	-1,834			-1,834	-1,834	0		
Children & Families Reserve	257			257	257	0		
<b>Directorate Total</b>	<b>25,508</b>	<b>24</b>	<b>0</b>	<b>25,532</b>	<b>25,508</b>	<b>24</b>		
<b>Social &amp; Community Services</b>								
Registration Service	80			80	80	0	Assumes reserve used to finance any overspend.	
Cultural Services General	18			18	18	0		
ICT/Digitisation projects	517	-22		495	495	0		
Vehicle Renewals	90			90	90	0		
Donations	23			23	23	0		
Adult Learning (CECs accumulated Surplus)	415	-415		0	0	0		
Materials Development Reserve	76			76	76	0		
Pooled Budget	161	-161		0	0	0		
Older People Pooled Budget Reserve	2,374	-2,374		0	0	0		
OSJ Income Reserve	65			65	65	0		
S117 Reserve	215	-215		0	0	0		
<b>Directorate Total</b>	<b>4,034</b>	<b>-3,187</b>	<b>0</b>	<b>847</b>	<b>847</b>	<b>0</b>		
<b>Environment &amp; Economy</b>								
Countryside Ascot Park	14			14	14	0	It is now commonly agreed that LATS should have a zero value	
Countryside Publications	4			4	4	0		
Highways Winter Maintenance	18			18	18	0		
Dix Pit WRC Development	13			13	13	0		
Oakley Wood	0			0	0	0		
Landfill Allowance Trading Scheme	296			296	296	0		
Vehicle Renewals	20			20	20	0		
On Street Car Parking	2,424	-357		2,067	2,067	0		
								Contribution to P&R capital scheme

	2008/09				June-08 Forecast Balance at 31 March 2009 £000	Change in closing balance forecast £000	Commentary
	Balance at 1 April 2008 £000	Forecast Movement		Forecast Balance at 31 March 2009 £000			
		Contributions from Reserve £000	Contributions to Reserve £000				
Dix Pit Engineering Works	672	-508	165	329	329	0	Mainly the construction of a single cell and perm capping of previously built cells
Waste Management	545		300	845	845	0	
Better Working Initiatives	99			99	99	0	
Oxfordshire Waste Partnership Joint Reserve	538			538	538	0	
<b>Directorate Total</b>	<b>4,643</b>	<b>-865</b>	<b>465</b>	<b>4,243</b>	<b>4,243</b>	<b>0</b>	
<b>Community Safety</b>							
Protective Clothing	5			5	5	0	
Breathing Apparatus Equipment	39		12	51	51	0	
Rescue Equipment	32			32	32	0	
Communications Fund	59	-59		0	0	0	
Vehicles	795	-1,237	807	365	365	0	
Fire Control/Fire Link	247	-150		97	97	0	
Emergency Planning	14		6	20	20	0	
Trading Standards - Vehicles	16	-8		8	8	0	
Shared Services Funding Reserve	482	-16		466	466	0	
Trainee Reserve (Trading Standards)	20	-3,729	3,247	-462	-462	0	
<b>Directorate Total</b>	<b>1,709</b>	<b>-5,199</b>	<b>4,072</b>	<b>582</b>	<b>582</b>	<b>0</b>	
<b>Corporate Core</b>							
Change Fund	1,484	-1,484		0	0	0	
SAP for Schools	236	-236		0	0	0	
Council Elections	238		110	348	348	0	
FMSIS Audit	249	-114		135	135	0	
Schools ICT	1,455	-1,455		0	0	0	
Sims Support Service	33		16	49	49	0	
<b>Directorate Total</b>	<b>3,695</b>	<b>-3,289</b>	<b>126</b>	<b>532</b>	<b>532</b>	<b>0</b>	
<b>Corporate</b>							
Insurance	1,851			1,851	1,851	0	
Carry Forward Reserve	3,281	-3,281	-2,930	-2,930	-2,930	0	
Capital Reserve	8,025			8,025	8,025	0	
Other	-5			-5	-5	0	
Budget Reserve	627			627	627	0	
Pensions Reserve	2,250			2,250	2,250	0	
Social & Community Services Emergency Fund	860			860	860	0	
<b>Corporate Total</b>	<b>16,889</b>	<b>-3,281</b>	<b>-2,930</b>	<b>10,678</b>	<b>10,678</b>	<b>0</b>	
<b>Total</b>	<b>56,478</b>	<b>-15,797</b>	<b>1,733</b>	<b>42,414</b>	<b>42,390</b>	<b>24</b>	

**May Financial Monitoring Report  
CABINET - 16 September 2008  
Forecast Year End Revenue Balances**

Annex 6

Date	Forecast 2008/09		Budget 2008/09
	£m	£m	£m
Provisional outturn 2007/08 net of City Schools	22.411		18.628
City Schools Reorganisation brought forward from 2007/08	1.957		1.957
		24.368	20.585
Planned Use of Balances		-4.871	-4.781
<b>Original forecast outturn position 2008/09</b>			
Less City Schools Reorganisation to be carried forward		-1.369	-1.369
		<b>18.128</b>	<b>14.435</b>
<b>Additions</b>			
May-08 LABGI Allocation	0.981		
Jul-08 Restoration Fund	0.681		
		1.662	0.101
<b>Calls on balances deducted</b>			
Apr-08 Supplementary Estimate - Supporting People	-0.048		
Apr-08 Supplementary Estimate - Fire and Rescue Service	-0.011		
		-0.059	-2.000
<b>Net forecast</b>		<b>19.731</b>	<b>12.536</b>

<b>Total budget requirement</b>	<b>365.547</b>	<b>365.547</b>
<b>Provisional balances as a % of budget requirement</b>	<b>5.40%</b>	<b>3.43%</b>

<b>Net Forecast</b>	<b>19.731</b>
<b>Calls on balances approved but not incorporated on SAP</b>	
May-08 Allocations of LABGI funding (pending Council approval on 9 September)	-0.672
	0.000
<b>Calls on balances requested in this report</b>	
Jul-08 Supplementary Estimate - E&E - Carterton Trading Estate	-0.035
Jul-08 Supplementary Estimate - E&E - Minerals & Waste structure plan	-0.024
	-0.059
<b>Revised forecast position</b>	<b>19.000</b>

**Consolidated Revenue Balances**

Provisional outturn 2007/08 net of City Schools	22.411
Forecast year end balances as at May 2008	19.731
Forecast movement on County Fund Balance	-2.680

## Carry Forwards from 2007/08

Budget Book Ref	Service Area	Overspends (to be automatically carried forward) £000	Approved Underspends to be carried forward to 2008/09 £000	Approved Underspends to be held in balances until required £000	Approved Underspends to be allocated in 2009/10 £000	TOTAL TO BE CARRIED FORWARD £000	Unsuccessful Carry Forward Requests £000	Comments or Requests for Further Information
<b>Children Young People &amp; Families</b>								
CY1.11	Home to School Transport		320	50		370		£50k to be held in balances pending outcome of retendering.
CY1.22	Attendance and Welfare		38			38		
CY1.24	Children's Right and Participation		37			37		
CY1.25	Admissions and Student Support		31			31		
CY1.3	Youth Support and Youth Offending Services		37	17		54		£17k to be held in balances until dates of Witney and Union Street relocations confirmed. £45k to be held in balances and allocated to service in 2009/10, to cover costs of two posts between April 2009 and March 2010.
CY1.5	Youth Offending Service		94		45	139		
CY2.14	Children Looked After (Asylum Seekers)	-652				-652		
CY2.21	Central Costs and Universal Services				171	171		Amount to be held in balances and allocated to service in 2009/10, to cover costs relating to Children's Centre Programme incurred in 2009/10.
CY3.22	Educational Achievement		83			83		
CY3.23	Curriculum Learning and Inclusion		220			220		
CY3.25	Secondary School Improvement		236			236		
CY3.3	Central Costs		32			32		
CY4.3	Children's Information Project		283			283		
CY4.5	Property and Assets		12			12		
CY4.5	Property and Assets (Joint Use)		16			16		
CY5.4	Capitalised Repair & Maintenance	-1,012				-1,012		
CY5.2	Non Developed Schools Costs (Contingency)	-103				-103		
CY5.3	Licences and Insurances	-4				-4		
CY5.5	City Schools Reorganisation	-1,957				-1,957		
<b>SUBTOTAL CHILDREN, YOUNG PEOPLE &amp; FAMILIES</b>		<b>-3,728</b>	<b>1,439</b>	<b>67</b>	<b>216</b>	<b>-2,006</b>	<b>0</b>	

Budget Book Ref	Service Area	Overspends (to be automatically carried forward) £000	Approved Underspends to be carried forward to 2008/09 £000	Approved Underspends to be held in balances until required £000	Approved Underspends to be allocated in 2009/10 £000	TOTAL TO BE CARRIED FORWARD £000	Unsuccessful Carry Forward Requests £000	Comments or Requests for Further Information
<b>Social &amp; Community Services</b>								
SC1.1	Library Service		121			121		
SC1.2a	Museums Service & Oxfordshire Studies		20			20	12	£12k carry forward for Cultural Loans/Hands on Oxfordshire Heritage not agreed.
SC1.2b	Oxfordshire Archives		35			35		
SC1.2c	Victoria County History		4			4		
SC1.3a	Arts & Recreation		91			91		
SC1.3b	Management Policy & Performance		43	20		63		£20k to be held in balances pending clarification of the government's plans for a national 'Cultural Offer' to young people.
SC1.5	Music Service		71			71		
SC1.6	Registration		7			7		
SC2.1b	Occupational Therapy		40			40		
SC2.1i	One off funding projects		8			8		
SC2.2f	Internal Day Services		70		129	199		Part of carry forward to be held in balances and allocated in 2009/10.
SC2.2c	External Home Support		180			180		
SC2.2g	Integrated Care Teams		20			20		
SC4.1b	Information Systems & Processes		395			395		
SC4.3c	Carry Forward & Contingency					0	44	
<b>SUBTOTAL SOCIAL &amp; COMMUNITY SERVICES</b>		<b>0</b>	<b>1,105</b>	<b>20</b>	<b>129</b>	<b>1,254</b>	<b>56</b>	

Budget Book Ref	Service Area	Overspends (to be automatically carried forward) £000	Approved Underspends to be carried forward to 2008/09 £000	Approved Underspends to be held in balances until required £000	Approved Underspends to be allocated in 2009/10 £000	TOTAL TO BE CARRIED FORWARD £000	Unsuccessful Carry Forward Requests £000	Comments or Requests for Further Information
<b>Environment &amp; Economy</b>								
EE1.2	Policy & Strategy - Access to Oxford		48			48		
EE1.2	Policy & Stratgey - ITU		141			141		In future a contribution to a vehicle replacement reserve should take place at year end.
EE2.2	Planning Implementation Group - E-Planning		112			112		
EE2.2	Planning Implementation Group		57			57		
EE2.3	Strategic Policy & Economic Development		145			145		
EE2.4	Waste Management		256			256		Request agreed in full. £20k relating to Data Observatory now shown under Corporate Core.
EE2.5	Countryside		44			44		
EE3.1.1	Corporate Property		150			150		
EE3.1.2	Operational Asset Management (R&M)	-117				-117		
EE3.1.2	Operational Asset Management (H&S)	-83				-83		
EE3.1.5	Sustainability and Procurement - SALIX/Carbon Trust		135		100	235		£100k to be held in balances and allocated in 2009/10 in line with the phasing of project.
EE3.1.5	Sustainability and Procurement - Energy Certification		48			48		
EE3.1.6	Information and Support		71			71		
EE4.1	Admin Support Services		45			45		
<b>SUBTOTAL ENVIRONMENT &amp; ECONOMY</b>		<b>-200</b>	<b>1,252</b>	<b>0</b>	<b>100</b>	<b>1,152</b>	<b>0</b>	
<b>Community Safety &amp; Shared Services</b>								
CS1.1	Wholetime Operational Staff	-87				-87		
CS1.2	Service Delivery Management		54			54		
CS1.4	Technical Support		55			55		
CS1.5	Performance & Development		16			16		
CS1.5	Performance & Development - IPDS		60			60		
	Miscellaneous					0	1	No request received for this funding.
CS2	Emergency Planning		6			6		
CS3	Safer & Stronger Communities		19			19		
CS4	Gypsy & Traveller Sites		97			97		
CS5	Trading Standards		45			45		

Budget Book Ref	Service Area	Overspends (to be automatically carried forward) £000	Approved Underspends to be carried forward to 2008/09 £000	Approved Underspends to be held in balances until required £000	Approved Underspends to be allocated in 2009/10 £000	TOTAL TO BE CARRIED FORWARD £000	Unsuccessful Carry Forward Requests £000	Comments or Requests for Further Information
CS5	Trading Standards		15		35	50		£35k to be held in balances and allocated in 2009/10.
CS6.1.3	SSC - Financial & Management Accounting		19			19		
CS6.1.4	SSC - Learning & Development		320			320		
CS6.1.2	SSC - Money Management Database		126			126		
CS6.1.4	SSC - Recruitment & Retention		15			15		
CS6.1.4	SSC - Worklife Enhancement		30			30		
<b>SUBTOTAL COMMUNITY SAFETY &amp; SHARED SERVICES</b>		<b>-87</b>	<b>877</b>	<b>0</b>	<b>35</b>	<b>825</b>	<b>1</b>	
<b>Corporate Core</b>								
CC1	Corporate Core Management & Admin		93			93		
CC2.2	Democratic Services		61.5	24.5		86		£60k for Corporate Complaints Software and £1.5k already committed for Chairman's Allowance agreed. Remaining amount to be retained in balances until proposal agreed.
CC2.1	Legal Services		51			51		
CC3	Partnerships		149			149		
CC4.1	Corporate Performance		58			58		
CC4.2	Scrutiny		65			65		
CC4.4	Research & Intelligence (Data Observatory)		20			20		Relating to Data Observatory, requested by E&E as service part of that directorate in 2007/08.
CC4.4	Research & Intelligence		55			55		
CC6.2	ICT - Operations		819			819		
CC6.8	SAP Competency Centre		615			615		
CC7	Strategic HR & OD	-41	44			3		
CC8.1	Corporate Change		39			39		
CC9.2	Print & Design	-214				-214		
CC10.1	Corporate Finance		34			34		
CC10.8	Internal Audit		26.5			26.5		
CC10.9	County Procurement		50.5			50.5		
CC13.2	Ask Oxfordshire		49			49		
<b>SUBTOTAL CORPORATE CORE</b>		<b>-255</b>	<b>2,229.5</b>	<b>24.5</b>	<b>0</b>	<b>1,999</b>	<b>0</b>	
<b>TOTAL 2007/08 NET CARRY FORWARD</b>		<b>-4,270</b>	<b>6,902.5</b>	<b>111.5</b>	<b>480.0</b>	<b>3,224</b>	<b>57</b>	