

## COUNTY COUNCIL – 10 SEPTEMBER 2013

### PARTNERSHIP UPDATE REPORT

#### Report by the Chief Executive

#### Purpose

1. The Oxfordshire Partnership (OP) brings together organisations from the public, private, voluntary and community sectors to focus their efforts on those things that are important to people who live in, work in and visit Oxfordshire and, more importantly, to do something about them.

<http://www.oxfordshirepartnership.org.uk>

The Oxfordshire Partnership meets on a bi-annual basis, the last meeting was held on 29 May 2013, presentations were received on key partnership developments with updates from the Armed Forces Community Covenant and Operation Bullfinch. The continued value of the partnership was agreed, along with the membership and frequency of meetings.

2. This report provides an update on the Oxfordshire-wide partnerships which are critical in progressing key countywide priorities
  - Oxfordshire Local Enterprise Partnership
  - Oxfordshire Spatial Planning and Infrastructure Partnership
  - Oxfordshire Environment and Waste Partnership
  - Oxfordshire Health and Wellbeing Board - this report includes information about the three supporting partnership boards:
    - Oxfordshire Health improvement Board
    - Oxfordshire Adult Health and Social Care Boards
    - Oxfordshire Children and Young People Board
    - Oxfordshire Public Involvement Network (PIN)
  - Oxfordshire Safer Communities Partnership
  - Oxfordshire Stronger Communities Alliance
  - Oxfordshire Safeguarding Children Board
  - Oxfordshire Safeguarding Adults Board
3. Further to last year's report it has been decided to also include reports by the Oxfordshire Safeguarding Children Board and the Oxfordshire Safeguarding Adults Board.
4. In relation to the Health and Wellbeing Board three partnerships are now in place (Health Improvement, Adult Health and Social Care, Children and Young People) to support the work of the board through focusing on specific priorities identified in the Joint Health and Wellbeing Strategy for Oxfordshire. The Public Involvement Network (PIN) also ensures that the opinions and experiences of people in Oxfordshire underpin the work of the Health and Wellbeing Board and the supporting Partnership Boards.

5. Each partnership report addresses the following points:
  - The current focus for the Partnership;
  - The Partnership's key achievements in the last year;
  - The aims for the Partnership in the year ahead ;
  - The key challenges for the Partnership and how these will be addressed going forward.
6. Details of the current/future work undertaken by these Partnerships are shown in Annex A to this report.

### **Reports to Council**

7. The partnership update reports are discussed annually at Full Council.

### **RECOMMENDATION**

8. **Council is RECOMMENDED to note the report.**

**JOANNA SIMONS**

Chief Executive

Contact Officer: John Courouble Tel: (01865) 896163

Background papers: Nil

## ANNEX A: Partnership Update September 2013

<b>Partnership Name</b>	<b>Oxfordshire Local Enterprise Partnership</b>
<b>Date of completion</b>	30 July 2013
<b>Chairman</b>	Adrian Shooter
<b>OCC Lead Member</b>	Cllr Ian Hudspeth
<b>OCC Lead Officer</b>	Richard Byard
<b>Last Meeting Date</b>	2 July 2013
<b>Next Meeting Date</b>	13 August 2013
<b>Website Address</b>	<a href="http://www.oxfordshire.gov.uk/lep">www.oxfordshire.gov.uk/lep</a>
<b>The current focus for the Partnership</b>	
<p>1) On-going input to City Deal development and negotiation.</p> <p>2) The recent Spending Round underlines Government's commitment to driving growth via LEPs – and their partners. LEPs will need to demonstrate the impact they can achieve with greater flexibility of funding.</p> <p>3) Central to this LEPs have been asked to develop strategic economic plans, bringing together bids for funding from the Single Local Growth Fund (c£2bn nationally 2015/2016) with plans for EU Structural and Investment Funds, and details of leveraged funding from Local Authorities and the wider public and private sector.</p> <p>4) Strategic Economic Plan - draft timetable;</p> <ul style="list-style-type: none"> <li>• July 2013 – LEP guidance</li> <li>• September/October 2013 – LEPs to share outline Strategic Plans with HMG</li> <li>• January 2014 – LEPs to share draft of Strategic Plans with HMG</li> <li>• March 2014 – LEPs to submit final version of Strategic Plans to HMG3</li> <li>• April to June 2014 – assessment of LEP Plans and Growth Deal negotiations</li> <li>• July 2014 – SLGF allocations announced and Growth Deal agreed</li> </ul> <p>5) The importance of the strategy</p> <p>Areas which develop strong growth strategies that they can deliver effectively, supported by strong governance and arrangements for local accountability, will benefit in three ways:</p> <ul style="list-style-type: none"> <li>• They should receive more money</li> <li>• They will earn local accountability</li> <li>• Wider powers and responsibilities</li> </ul> <p>6) Having allocated c£8.8m of Growing Places Fund to 12 projects the Partnership continues to monitor delivery.</p>	
<b>The Partnership's key achievements in the last year</b>	
<p>1) The Partnership welcomed its first Chief Executive Officer, Nigel Tipple in June 2013.</p> <p>2) Developed its initial Business plan for Growth and in doing so is drawing down £500k government funding to support its activities.</p>	

- 3) Having been awarded c£9.2m Growing Places Fund the Partnership has approved bids totalling £8.8m to drive growth, of which c£7.6m has been awarded to projects supporting the Science Vale Enterprise Zone.
- 4) Hosted various Ministerial visits, including numerous visits from David Willetts MP, Minister of State for Universities and Science to the Science Vale Enterprise Zone.
- 5) Hosted two visits from Nick Baird – Chief Executive UK Trade and Investment who is the Enterprise Partnership’s Whitehall sponsor.
- 6) Provided significant input to City Deal negotiations.
- 7) Has been awarded c£16.4m EU Investment funds for 2014-2020 of which c50% must be allocated to projects that drive innovation, business support and low carbon with the remainder being allocated to projects that improve skills and social inclusion.

**The aims for the Partnership in the year ahead**

- 1) The delivery of City Deal objectives and outcomes to drive growth.
- 2) The development of its Strategic Economic Plan – with significant elements of delivery from City Deal and EU Investment strategies and outcomes.
- 3) On-going monitoring of Growing Places Fund delivery and repayment mechanisms and the development of future GPF bidding rounds as announced.

**The key challenges for the Partnership and how these will be addressed going forward.**

- 1) Strategy ‘overload’ – ensuring alignment between City Deal, EU investment and Strategic Economic Plans – i.e. one strategy encapsulating the three strands of work. Mitigated by clear communication both locally and with government of agreed Oxfordshire economic objectives. Strong support from executive team in developing aligned strategies and plans.
- 2) Ensuring delivery of Science Vale Enterprise Zone objectives and developing an enhanced understanding of the quantum and deliverability of EZ business rate revenue forecasts. Mitigated by clear communication of progress against EZ growth strategy, and regular re-forecasting of potential business rate revenues and commitments.
- 3) Perception in Whitehall that Oxfordshire lacks ambition and a shared vision for growth. Mitigated by ensuring Nick Baird fully understands and shares Oxfordshire’s ambition and communicates it regularly across Government. Continue to host visits from senior Whitehall officials to drive message.

<b>Partnership Name</b>	<b>Spatial Planning and Infrastructure Partnership</b>
<b>Date of completion</b>	30 July 2013
<b>Chairman</b>	Chairman, Lead Officer and Programme Officer: Cllr A Ducker, South Oxfordshire District Council – Prior to June 2013 Cllr M Barber, Vale of White Horse District Council – July 2013 onwards Anna Robinson, South Oxfordshire District Council Carolyn Organ, South Oxfordshire District Council Tel: 01491 823053 Email: <a href="mailto:carolyn.organ@southandvale.gov.uk">carolyn.organ@southandvale.gov.uk</a>
<b>OCC Lead Member</b>	Cllr Ian Hudspeth
<b>OCC Lead Officer</b>	Tom Flanagan
<b>Last Meeting Date</b>	20 June 2013 - Special Meeting: 23 July 2013
<b>Next Meeting Date</b>	To be confirmed
<b>Website Address</b>	<a href="http://www.oxfordshire.gov.uk/spatialplanningandinfrastructurepartnership">www.oxfordshire.gov.uk/spatialplanningandinfrastructurepartnership</a>
<b>The current focus for the Partnership</b>	
<p><b><u>Key issues discussed at the last meeting (20 June)</u></b></p> <ul style="list-style-type: none"> <li>• City Deal Update and progress with the Negotiation Document;</li> <li>• SPIP Board agreed to sign the Statement of Cooperation to manage the SHMA process at the special meeting scheduled for 23 July; <b>NB.</b> This was agreed at the special meeting.</li> <li>• Agreement of Local Transport Board (LTB) Assurance Framework scoring and weighting system to prioritise submitted schemes for local major scheme devolved funding;</li> <li>• Update on HCA (Homes &amp; Communities Agency) investment in Oxfordshire including additional funding made available following the Chancellor’s Budget announcement.</li> </ul>	
<b>The Partnership’s key achievements in the last year</b>	
<ul style="list-style-type: none"> <li>• Agreed to publish Local Investment Plan (LIP) for Oxfordshire following consideration and final check with local authorities;</li> <li>• Proposal to align meetings of SPIP with Leaders’ Group, Local Transport Board and City Deal;</li> <li>• Agreed the way forward to commission the SHMA (Strategic Housing Market Assessment) to be reported back to SPIP Board in September;</li> <li>• Agreed to develop a Cooperation Agreement to support the SHMA process and decision making on the sustainability appraisal process for housing allocations;</li> <li>• Considered input into the City Deal Negotiation Documents and in particular the potential housing programmes in each District;</li> <li>• Welcomed the appointment of Carolyn Organ as SPIP Programme Manager to support work of partners.</li> </ul>	
<b>The aims for the Partnership in the year ahead</b>	
<ul style="list-style-type: none"> <li>• To complete the Strategic Housing Market Assessment in the context of the Duty to Co-operate.</li> </ul>	

- To agree the Housing Component of the City Deal bid submission.
- To advise on the scheme prioritisation list for the Local Transport Board.
- To be a key partner in the LEP's work to develop a Strategic Economic Plan.

**The key challenges for the Partnership and how these will be addressed going forward.**

**Future issues that may be of interest:**

- Outcome of Strategic Housing Market Assessment and impact on Local Plans, consultant's report expected mid-September. A process has been agreed via the Statement of Cooperation on how the outcome of the SHMA will be processed.
- Development of City Deal submission and governance arrangements in discussion with the LEP (Local Enterprise Partnership), Universities and Research Institutions. This requires partnership agreement and proposed sign-off of the submission by the LEP on 13 August, followed by a Ministerial presentation in October/November and final agreement of the City Deal by the end of the calendar year.

<b>Partnership Name</b>	<b>Oxfordshire Environment and Waste Partnership</b>
<b>Date of completion</b>	10 July 2013
<b>Chairman</b>	Cllr David Dodds, South Oxfordshire District Council
<b>OCC Lead Member</b>	Cllr David Nimmo-Smith
<b>OCC Lead Officer</b>	Susie Ohlenschlager
<b>Last Meeting Date</b>	28 June 2013
<b>Next Meeting Date</b>	1 November 2013
<b>Website Address</b>	<a href="http://www.oxfordshire.gov.uk/environmentandwastepartnership">www.oxfordshire.gov.uk/environmentandwastepartnership</a>
<b>The current focus for the Partnership</b>	
<p>The focus of the Environment Partnership is on:</p> <ul style="list-style-type: none"> <li>• Reducing greenhouse gas emissions and strengthening climate resilience within organisations and local communities;</li> <li>• Sharing best practice across local authorities and local community groups to strengthen joint working and develop capacity across the county to meet our Oxfordshire 2030 targets.</li> </ul> <p>The focus of the Waste Partnership is on:</p> <ul style="list-style-type: none"> <li>• Reducing waste and maximising reuse, recycling and composting;</li> <li>• Reducing the environmental and financial costs of managing household waste.</li> </ul>	
<b>The Partnership's key achievements in the last year</b>	
<ul style="list-style-type: none"> <li>• In January 2013 all member authorities together signed the Climate Local Commitment as <i>Climate Local Oxfordshire</i>. Climate Local is a national initiative co-ordinated by the Local Government Association. Members also agreed to support specific Climate Local actions (these are Oxfordshire 2030 targets) and to publish these on the national Climate Local Website. This will form the basis of our future work programme and a strapline to promote joint initiatives.</li> <li>• The Partnership agreed a Green Deal Strategy for the county. With the exception of Oxford City Council, which is supporting a Green Deal scheme with the Energy Saving Co-op, individual authorities have chosen whether to become individual shareholder members of the local green deal CIC (Community interest Company) set up by the United Sustainable Energy Agency (USEA), now established as Green Deal Together.</li> <li>• EU funding has been awarded to create a green investment bank – OxFutures Fund, led by Oxford City Council in partnership with Oxfordshire County Council. The aim is to lever in £550 million of private sector funding to support energy efficiency and renewable energy projects across Oxfordshire.</li> </ul> <p>The Oxfordshire Waste Partnership:</p> <ul style="list-style-type: none"> <li>• Completed a five year review of the Oxfordshire Joint Municipal Waste Management Strategy and agreed a revised strategy that sets a target to recycle or compost at least 70% of our household waste by March 2025.</li> </ul>	

- Introduced recycling collections for waste electrical goods and batteries across the county.
- Opened a second Anaerobic Digestion plant (near Wallingford) to process collected food waste.
- Maintained our position as one of the highest recyclers and lowest waste producers in the country with a recycling rate of 60% and residual waste per household of 410 kg/yr.

**The aims for the Partnership in the year ahead**

- Develop a work programme and resource plan for delivering Climate Local targets, working in partnership with local community groups.
- Review and support:
  - implementation of Green Deal in Oxfordshire
  - OxFutures
  - development of Green Infrastructure Framework for Oxfordshire
- Take part in the Severe Weather Impacts Monitoring System (SWIMS) in order to record costs and impacts of severe weather on partner organisations and services.
- Develop a biomass strategy for the county.
- Ensure that plans are in place for the smooth delivery of household residual waste to the new Ardley Energy from Waste (EfW) plant from summer 2014. This will entail the ongoing construction of the EfW plant and the mobilisation of a bulking & haulage contract to deliver waste to Ardley.
- Further increase recycling and composting rates through coordinated communications campaigns, ensuring that residents fully utilise the recycling and composting services provided by Oxfordshire councils.

**The key challenges for the Partnership and how these will be addressed going forward.**

Currently the Environment Partnership has no budget, and it is unable to resource projects directly or to award grants. We will develop a resource plan and funding strategy which presents options for consideration by partnership members.

Following a four year period of reducing waste tonnages, overall waste arisings increased slightly in 2012/13. A key challenge will be to keep waste levels as low as possible and to ensure that waste disposal tonnages in particular are kept low. With landfill tax now charged at £72 per tonne, landfill has become the most expensive waste management option. Recycling and composting alternatives are not only better for the environment, but also cheaper.

**Partnership Name**

**Health and Wellbeing Board**



<b>Date of completion</b>	16 July 2013
<b>Chairman</b>	Cllr Ian Hudspeth, Oxfordshire County Council
<b>OCC Lead Member</b>	Cllr Ian Hudspeth
<b>OCC Lead Officer</b>	Ben Threadgold
<b>Last Meeting Date</b>	22 March 2013
<b>Next Meeting Date</b>	25 July 2013
<b>Website Address</b>	<a href="http://www.oxfordshire.gov.uk/healthandwellbeingboard">www.oxfordshire.gov.uk/healthandwellbeingboard</a>
<b>The current focus for the Partnership</b>	
<p>The Health and Wellbeing Board is a partnership between local government, the NHS and the people of Oxfordshire. It includes local GPs, councillors, Healthwatch Oxfordshire and senior local government officers. It formally came into being from April 2013, but has been meeting in shadow form for the past 18 months.</p> <p>The primary objective of the Health and Wellbeing Board is to ensure that we work together to improve everyone's health and wellbeing, especially those who have health problems or are in difficult circumstances. To achieve this, the board provides strategic leadership for health and wellbeing across the county and will ensure that plans are in place and action is taken to realise those plans.</p> <p>The priorities and outcomes for the Health and Wellbeing Board are set out in the Joint Health and Wellbeing Strategy 2012-2016. This is based on evidence of the needs of the county through the Joint Strategic Needs Assessment, and has just been refreshed to reflect identified needs, consultation with key stakeholders, and the successes and learning from 12 months of implementing the strategy.</p> <p>This has confirmed the original 11 priorities, and also identified the need for a new priority focused on ensuring quality in health and social care. Responsibility for the delivery of these priorities is devolved to the three partnership boards that support the Health and Wellbeing Board – the Children and Young People Partnership Board, the Adult Health and Social Care Board, and the Health Improvement Partnership Board.</p> <p>The priorities are:</p> <p><b>Children and young people</b></p> <ul style="list-style-type: none"> <li>• Priority 1: all children have a healthy start in life and stay healthy into adulthood.</li> <li>• Priority 2: narrowing the gap for our most disadvantaged and vulnerable groups.</li> <li>• Priority 3: keeping all children and young people safer.</li> <li>• Priority 4: raising achievement for all children and young people.</li> </ul> <p><b>Adult health and social care</b></p> <ul style="list-style-type: none"> <li>• Priority 5: living and working well: adults with long term conditions, physical or learning disability or mental health problems living independently and achieving their full potential.</li> <li>• Priority 6: support older people to live independently with dignity whilst reducing the need for care and support.</li> <li>• Priority 7: working together to improve quality and value for money in the health and social care system.</li> </ul>	

### **Health improvement**

- Priority 8: preventing early death and improving quality of life in later years.
- Priority 9: preventing chronic disease through tackling obesity.
- Priority 10: tackling the broader determinants of health through better housing and preventing homelessness.
- Priority 11: preventing infectious disease through immunisation.

### **Health and Wellbeing Board and all Partnership Boards**

- Priority 12: Commission safe, high quality, efficient health and social care services for the people of Oxfordshire.

### **The Partnership's key achievements in the last year**

There has been significant progress in developing the Health and Wellbeing Board and the partnership board structure over the past 18 months, meaning the transition from shadow form to becoming a formal sub-committee of the Council with decision making powers has been relatively seamless. Recent meetings have shown a willingness amongst partners to have open, transparent and honest discussions about a range of topics, with particular emphasis on effective use of resources across agencies and the how to drive up quality in health and social care.

The Public Involvement Network has ensured excellent engagement of service users, carers and voluntary sector organisations in the work of the Board, and that the 'user voice' is fed in at all times. The partnership boards have also overseen measurable improvements and real progress being made on a number of issues during the year, including:

- Fewer children and young people were admitted to hospital for self harm
- Services were introduced to improve transitions from children's to adult mental health services
- Teenage pregnancy rates continued to fall
- The "Thriving Families" programme was established and has worked with 83 families
- High numbers of people said they were satisfied with the care services they received in the county:
  - 64% are very satisfied with Social Care
  - 90.1% are very satisfied with GP surgeries
  - 78.7% are satisfied with Hospital Care
- More steps forward in establishing integrated, patient-centred services
- The new Older People Joint Commissioning Strategy that has been co-produced by Oxfordshire County Council, the NHS and the people of Oxfordshire is now being implemented
- Good take up of screening and immunisation programmes, especially the winter flu immunisation that was taken up by 83,287 older people.
- Higher percentages of people who are physically active, who breastfeed their babies and who succeed in quitting smoking
- The Public Involvement Network has established good two-way communication between the public and the boards, and has provided a voice for over 1800 people to make their views known

The Health and Wellbeing Board and Partnership Boards have also held a number of successful workshops that engaged a wide range of service users, carers and

professionals in considering the following issues:

- Raising achievement by implementing the Education Strategy
- Planning services to improve transitions from children's to adults services for young people with mental health needs
- Implementing the new carers strategy
- Developing the new Joint Older People's Commissioning Strategy
- Working together to put the child and family in control of their own decisions, and providing services to enable that to happen
- Preventing premature death and enabling healthy older age
- Progressing the re-commissioning of the homeless pathway
- The importance of housing in promoting health

### **The aims for the Partnership in the year ahead**

The Health and Wellbeing Board agreed its priorities for the year ahead at its meeting on 25 July 2013, when it agreed the refreshed Joint Health and Wellbeing Strategy and new indicators and targets to help address the priorities set out above.

Key themes include:

- Further integration of health and social care
- Ensuring quality in health and social care
- Responding to the needs of an increasing number of frail older people
- Keeping children and young people safe, and improving educational attainment
- Increasing rates of screening and immunisation, and tackling health issues through better housing and preventing homelessness
- Making sure the resources available across the health and social care sector are used as effectively as possible to improve health and wellbeing.

### **The key challenges for the Partnership and how these will be addressed going forward.**

This has been a year of almost unprecedented change in the NHS, and working across new structures as they bed in will continue to be a challenge – however we are starting from a position of strength with excellent relationships between the County Council and Clinical Commissioning Group, and developing with the NHS Area Team.

The Board is concerned that the issues uncovered by the Francis Report on the Mid Staffordshire NHS Trust should not be repeated in Oxfordshire and that the learning that is arising from the Child Sexual Exploitation cases locally will be implemented. The intention is to ensure that governance and assurance systems are joined up. Performance measures which show patient and public satisfaction or dissatisfaction with services will be embedded in our performance framework again this year. The development of Health Watch Oxfordshire will bring independent and informed views to the Board. The Board will seek assurance on quality at all its meetings.

<b>Partnership Name</b>	<b>Oxfordshire Safer Communities Partnership</b>
<b>Date of completion</b>	12 July 2013
<b>Chairman</b>	Cllr Bill Service, South Oxfordshire District Council
<b>OCC Lead Member</b>	Cllr Kieron Mallon
<b>OCC Lead Officer</b>	Carys Alty Smith
<b>Last Meeting Date</b>	02 July 2013
<b>Next Meeting Date</b>	28 November 2013
<b>Website Address</b>	<a href="http://www.oxfordshire.gov.uk/safercommunitiespartnership">www.oxfordshire.gov.uk/safercommunitiespartnership</a>
<b>The current focus for the Partnership</b>	
<p>This Oxfordshire Safer Communities Partnership (OSCP) is the statutory county-wide partnership that provides strategic direction for community safety activity to reduce crime and anti-social behaviour across the county. OSCP performs this role through delivery of the five year OSCP Business Plan 2012-17 which sets out the strategic context and priorities for action. The business plan is refreshed on an annual basis and provides the community safety agreement for the partnership as required by the Crime and Disorder Act 1998.</p> <p>The OSCP has just approved its annual refresh of the OSCP Business Plan 2013-14. There are 8 core areas of activity, as follows:</p> <ul style="list-style-type: none"> <li>• Liaise regularly with the Office of the Police and Crime Commissioner to manage the community safety funding for Oxfordshire;</li> <li>• Review domestic abuse services to identify how they can be developed on a more sustainable footing, especially given the change in definition of domestic abuse to include 16/17 year olds which will lead to an increase in demand for services for this age group;</li> <li>• Improve local information and intelligence sharing in isolated rural areas to reduce theft;</li> <li>• Share good practice on tackling anti-social behaviour and violent crime associated with the night time economy;</li> <li>• Support the prevention of child sexual exploitation through raising public awareness across Oxfordshire's communities;</li> <li>• Provide additional support through PCC funding for offenders with drug and substance misuse problems;</li> <li>• Monitor and evaluate the new third party support and referral service Stop Hate UK for victims of hate crime; and</li> <li>• Provide a multi-agency approach to safeguarding those at risk of being drawn into terrorism through the OSCP Business Group.</li> </ul> <p>OSCP has a Board with representation from a broad range of community safety partners including local authorities, the Police, Probation, Health and the voluntary sector. Councillor members are their local authority lead for community safety issues. Each Councillor on the Board is also the representative on the Thames Valley Police and Crime Panel which scrutinises the newly elected Police and Crime Commissioner. The Board is supported by an officer Business Group.</p>	
<b>The Partnership's key achievements in the last year</b>	
<p><b>Reducing crime:</b> in the last 12 months to December 2012, Oxfordshire saw a fall in police recorded crime of 8.6% when compared with the previous 12 months and</p>	

representing a fall from 37,068 crimes to 33,587 (ONS Recorded Crime, 2013).

**Improving access to information and managing performance:** Oxfordshire partners have developed a new website portal called the community safety Information Management System (IMS) to provide a one stop shop for accessing core information on community safety issues

[www.oxfordshire.gov.uk/insight/communitysafety](http://www.oxfordshire.gov.uk/insight/communitysafety)

A new Oxfordshire Strategic Intelligence Assessment (SIA) has also been developed to provide a robust evidence base at the county level to support the identification of common community safety themes that require a partnership approach.

A new OSCP performance scorecard has been developed to ensure the OSCP Board has strategic oversight of performance at both the local and strategic levels.

**Developing collaborative and innovative local service delivery:** CSPs and the county council have continued to fund an innovative and nationally recognised good practice county-wide programme to support the development of a network of over 800 domestic abuse champions across Oxfordshire.

Partners are piloting a new service to support victims of hate crime across Oxfordshire through Stop Hate UK which provides a 24 hour support and referral service. Over the first six months 20 incidents have been reported to the service which is an 'excellent start' for the new service (Stop Hate UK: Oxfordshire Q4 2012-13).

Oxfordshire has a new single point of contact service (LASARS Partnership) for accessing both drug and alcohol treatment with two new services providing community treatment across the county.

Oxfordshire's Early Intervention Service and Youth Offending Service have worked in partnership to significantly reduce first time entrants to the youth justice system and reduce reoffending by young people.

The Positive Futures programme in Oxford is a referral based project offering diversionary activities for young people most at risk of being involved in crime or anti-social behaviour.

#### **The aims for the Partnership in the year ahead**

To deliver on the OSCP business plan priorities – see above

#### **The key challenges for the Partnership and how these will be addressed going forward.**

The challenge is to build a strong relationship with the newly elected Police and Crime Commissioner to ensure continuation of his funding (just under £750k) as far as possible.

To address this challenge:

- The Commissioner has been invited to attend one OSCP Board meeting annually in a non-Executive capacity each year
- A representative from his team will also attend Business Group meetings

- OSCP has strong representation on the Police and Crime Panel as each Board member is also on the Panel
- Informal relationships are being developed between the Commissioner's office and Board members, Head of Community Safety and Oxfordshire Community Safety Managers
- Clear priorities and achievements identified through the annual refresh of OSCP Business Plan 2013-14
- Strong partnership working through OSCP

<b>Partnership Name</b>	<b>The Oxfordshire Stronger Communities Alliance (OSCA)</b>
<b>Date of completion</b>	July 2013
<b>Chairman</b>	Rt Revd Colin Fletcher, Bishop of Dorchester and Cllr Hilary Hibbert-Biles, Oxfordshire County Council Cabinet member for the Voluntary Sector
<b>OCC Lead Member</b>	Cllr Hilary Hibbert-Biles
<b>OCC Lead Officer</b>	Alexandra Bailey
<b>Last Meeting Date</b>	Monday 10 June 2013
<b>Next Meeting Date</b>	Thursday 10 October 2013
<b>Website Address</b>	<a href="http://www.oxfordshire.gov.uk/strongercommunitiesalliance">www.oxfordshire.gov.uk/strongercommunitiesalliance</a>
<b>The current focus for the Partnership</b>	
<p>The purpose of OSCA is to 'to help build and maintain stronger communities and a thriving voluntary, community and faith sector in Oxfordshire to improve the quality of life for local people'. The main objectives are to build a:</p> <ul style="list-style-type: none"> <li>• sustainable voluntary, community and faith sector</li> <li>• stronger and empowered community</li> </ul> <p>OSCA brings together 23 members from voluntary sector support providers, faith groups, representatives of local councils, the NHS, military and police. This partnership is focused on delivering a co-ordinated approach where agencies can collaborate, use resources effectively and utilise the areas of expertise of all the partner agencies involved.</p> <p>Despite OSCA having no funds to administer as a result of the current economic climate, partners continue to contribute valuable time and effort, a testament to the value of the partnership.</p> <p>Members of OSCA play a key part in representing the Voluntary and Community Sector (VCS) and needs of the local community and they shape strategy and policy through a variety of forums. The VCS is represented on the Health and Wellbeing Board, PIN (Public Involvement Network), and the Joint Strategic Needs Assessment (JSNA).</p>	
<b>The Partnership's key achievements in the last year</b>	
<ul style="list-style-type: none"> <li>• Developing a shared definition of 'Social Value'<sup>1</sup> within Oxfordshire. This definition will enable public bodies to better assess which potential providers will deliver maximum public benefit to the local community.</li> <li>• The VCS have an increased understanding of the Council's commissioning process so that the sector is better equipped to bid for public sector contracts. Commissioners are working with the VCS to understand their needs and consider how these may be considered in the Council's commissioning process.</li> <li>• Promoted and supported the Council's Community Transport initiative.</li> </ul>	

<sup>1</sup> The Public Services (Social Value) Act 2012, which came into force on the 31st January 2013, introduces a statutory requirement for local authorities, alongside other public bodies, to consider economic, social and environmental wellbeing in public services contracts and procurement.

Members of OSCA have unique local knowledge and the ability to identify needs which are being utilised to ensure the success of the project. OSCA is supporting the project through identifying gaps, promoting the scheme to 'hard to reach' groups and developing proposals to aid the future sustainability of the scheme.

- Initiated a project to investigate how community buildings can be used to benefit the sector and how access to affordable premises can be increased. The current shortage of assets is matched by high demand and high costs which voluntary, community and faith groups can struggle to meet therefore suitable premises need to be made available to ensure the sustainability of the sector.
- Worked in partnership to develop a proposal for a 'Single Front Door' website that will become the central hub for finding out about community and voluntary action in Oxfordshire and discovering how you can join in or get help for your group or project. This resource will support the whole sector to become more effective and sustainable. The website will launch in late 2013.

#### **The aims for the Partnership in the year ahead**

- For the VCS to be sustainable and successful at delivering services to communities OSCA will need to map the future needs of communities, identify where the gaps are and consider how these gaps can be addressed.
- The VCS and commissioners will continue to work in partnership to facilitate the sector's access to public sector contracts. Commissioners will work with the sector to increase their understanding of the procurement process and develop commissioning to reduce disadvantages that the sector identifies from new EU procurement rules. As the trend for larger contracts continues OSCA will need to provide the infrastructure for VCS partners to collaborate to ensure they have the experience, capacity and financial reserves to bid for contracts.
- Support sustainable economic growth and bids for European funding<sup>2</sup> through engagement with Oxfordshire LEP. OSCA and the LEP will need to collaborate to ensure proposals developed consider the local needs and how VCS organisations can support activity and economic growth so that the full potential of schemes are realised.
- Build upon the work of the past year to develop a shared understanding of social value, support community transport, launch the 'Single Front Door' and develop a proposal to increase affordable premises available to the sector.

#### **The key challenges for the Partnership and how these will be addressed going forward.**

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<sup>2</sup> Local Enterprise Partnerships (LEPs) will work on priorities for their 'EU Investment Strategy' in their areas and will be given notional allocations of funding from the new EU Growth Plan through the EU Common Strategic Framework 2014-2020



- Funding streams for the VCS are reducing or being threatened at a time when there is an increasing demand for their services. OSCA will address this challenge by promoting access to new funding streams such as social enterprise funding and develop supporting infrastructure.
- OSCA will need to build the capacity for the sector to ensure they can effectively deliver services to the community and compete for public sector contracts. OSCA will engage with organisations from different sectors to investigate how skills, training, mentoring and resources can be shared.

<b>Partnership Name</b>	<b>Oxfordshire Safeguarding Children Board</b>
<b>Date of completion</b>	15 July 2013
<b>Chairman</b>	Andrea Hickman
<b>OCC Lead Member</b>	Cllr Melinda Tilley
<b>OCC Lead Officer</b>	Kay Bishop
<b>Last Meeting Date</b>	07 July 2013
<b>Next Meeting Date</b>	06 November 2013
<b>Website Address</b>	<a href="http://www.oscb.org.uk">www.oscb.org.uk</a>
<b>The current focus for the Partnership</b>	
<p><b>Remit:</b>  The role of the Oxfordshire Safeguarding Children Board is to safeguard and promote the welfare of children in Oxfordshire and to ensure that local agencies co-operate and work well to achieve this. Its core objectives are set out in law, in Section 14 (1) of the Childrens Act 2004.</p> <p><b>Key Functions:</b>  These priorities sit alongside the general business of the Board. 'Working together to safeguard children' (2013), sets out the key functions of a local safeguarding board:</p> <ol style="list-style-type: none"> <li>a. Safeguarding policies and procedures in relation to: <ul style="list-style-type: none"> <li>▪ Thresholds for intervention</li> <li>▪ Training of people working with children</li> <li>▪ Recruitment of people working with children</li> <li>▪ Allegations concerning people working with children</li> <li>▪ Safety and welfare of children privately fostered</li> <li>▪ Co-operation with neighbouring children's services authorities</li> </ul> </li> <li>b. Communicating and raising awareness of safeguarding arrangements</li> <li>c. Quality assurance, monitoring and evaluating</li> <li>d. Participation in the planning of services for children</li> <li>e. Learning from reviews of serious cases</li> <li>f. Review of all child deaths in Oxfordshire</li> </ol>	
<b>The Partnership's key achievements in the last year</b>	
<ul style="list-style-type: none"> <li>• Learning on parental risk factors, derived through three multi-agency audits. These were big undertakings and concerned (1) parental mental health, (2) substance misuse and (3) neglect.</li> <li>• The OSCB 2012 Annual conference on child sexual exploitation, which was felt by many to be one of the "best ever" and played a crucial role in raising awareness. Impact was to get (1) Health funding in to new Kingfisher Team and (2) funding for forty performances of Chelsea's Choice which raised the awareness of over 6000 children.</li> <li>• The multi-agency training on Child Sexual Exploitation, which was developed by committed local practitioners alongside (1) professionals' handbook; (2) professionals' procedures</li> <li>• Kingfisher, the multi-agency team to tackle Child Sexual Exploitation alongside</li> </ul>	

(1) CSE subgroup to steer this work (2) CSE action plan (3) mapping and prevalence of CSE in Oxon

- The robust challenge to local systems through interagency audit and review work e.g. looked after children with specific vulnerabilities and children with a complex set of needs. This has led to engagement of senior management teams in addressing emerging themes such as out of county placements and better risk assessments.
- 5000 members of the children's workforce, trained in safeguarding through the OSCB, compared to 300 per year in 2008.
- New training courses on (1) Child Sexual Exploitation (2) E-safety (3) Harmful Sexual Behaviour were scheduled to reflect our business priorities.
- Updated at least six different interagency procedures to improve working together across Oxfordshire.
- Termly interagency meetings across Oxon – North, South and Central
- Sign off one serious case review. Two reviews still on-going. Two new reviews commissioned.
- Launch of new safeguarding newsletter
- Initiation of new peer review for Oxfordshire agencies as part of a safeguarding 'health check'

#### **The aims for the Partnership in the year ahead**

**1. To be assured that there is a continuum of safeguarding support for children, young people and families**

The OSCB needs to be assured that the safeguarding system is effective from start to finish - from early help through to child protection planning and looking after children.

**2. To improve the quality assurance work and challenge role of the OSCB**

Board members need to ensure effective service delivery within their agencies and across the partnerships in order to fulfil the scrutiny role required of them. The OSCB will improve its quality assurance work and increase its focus on outcomes for children, young people and families.

**3. To improve how we engage and act on views of children and young people and frontline practitioners**

**4. To maintain an inter-agency focus on safeguarding-risk groups and themes in Oxfordshire**

The OSCB's programme of quality assurance informs its knowledge of safeguarding risk-groups. A combination of quantitative analysis and qualitative has led to the identification of the following risk groups: (1) Troubled young people with a complex

range of needs in particular those who self-harm, who may have unhealthy sexual relationships, who do not attend and engage well at school (2) Children at risk of sexual exploitation (3) Children in care placed out of county

**The key challenges for the Partnership and how these will be addressed going forward.**

Key challenges are to be embedded into the business plan – here are 3 of them:

- Improving processes for families receiving safeguarding support e.g. aligned plans; sustained engagement of agencies; agreed contingency plans; co-ordinated efforts in more complex cases; holding partners to account
- Developing and maintaining good strategic and working relationship with the Children and Young People's Partnership Board with stronger systems for monitoring information.
- Tackling the problems that confront young people e.g. online safety substance misuse, self-harm, attending and engaging at school, resilience. The annual Conference (17.10.12) is based on this.

<b>Partnership Name</b>	<b>Oxfordshire Safeguarding Adults Board</b>
<b>Date of completion</b>	16 July 2013
<b>Chairman</b>	Donald McPhail
<b>OCC Lead Member</b>	Cllr Judy Heathcoat
<b>OCC Lead Officer</b>	Katy White
<b>Last Meeting Date</b>	11 July 2013
<b>Next Meeting Date</b>	17 October 2013
<b>Website Address</b>	<a href="http://www.safefromharm.org.uk">www.safefromharm.org.uk</a>
<b>The current focus for the Partnership</b>	
<p>The purpose of the Oxfordshire Safeguarding Adults Board is to create a framework within which all responsible agencies work together to ensure a coherent policy for the protection of vulnerable adults at risk of abuse and a consistent and effective response to any circumstances giving ground for concern or formal complaints or expressions of anxiety.</p> <p><b>Aims:</b> Ensure that all incidents of suspected harm, abuse or neglect are reported and responded to proportionately, and in doing so:</p> <ul style="list-style-type: none"> <li>- Enable people to maintain the maximum possible level of independence, choice and control</li> <li>- Promote the wellbeing, security and safety of vulnerable people consistent with their rights, capacity and personal responsibility, and prevent abuse occurring wherever possible</li> <li>- Ensure that people feel able to complain without fear of retribution</li> <li>- Ensure that all professionals who have responsibilities relating to safeguarding adults have the skills and knowledge to carry out this function</li> <li>- Ensure that safeguarding adults is integral to the development and delivery of services in Oxfordshire.</li> </ul> <p><b>Principles :</b> To achieve these aims, everything we do must be underpinned by the following key principles:</p> <p><b>Empowerment:</b> Providing people with support, assistance and information, and enabling them to make choices and give informed consent</p> <p><b>Protection:</b> Support and representation for those in greatest need</p> <p><b>Prevention:</b> It is better to take action before harm occurs</p> <p><b>Proportionality:</b> Proportionate and least intrusive response appropriate to the risk presented</p> <p><b>Partnership:</b> Local solutions through services working with their communities. Communities have a part to play in preventing, detecting and reporting neglect and abuse.</p> <p><b>Accountability:</b> Accountability and transparency in delivering safeguarding.</p>	
<b>The Partnership's key achievements in the last year</b>	
<p>Key cross cutting theme: <b>QUALITY</b></p> <ul style="list-style-type: none"> <li>• The board has taken part in consultations to ensure that issues relevant to</li> </ul>	

safeguarding adults are appropriately considered:

- Health and Wellbeing Board Consultation Response
- Health and Wellbeing Board Strategy
- Care and Support Bill, Department of Health
- The Board had been assured that action plans are implemented through challenge and overview of a range of reviews, inspections and audits, including:
  - Mid-Staffordshire NHS Trust Francis Inquiry
  - Issues arising from Jimmy Savile case - Operation Yewtree
  - CQC Dignity and Nutrition Audit
  - Department of Health Review of Winterbourne View
  - South Gloucestershire Serious Case Review
  - Oxfordshire County Council Internal Audit
  - Winterbourne View Hospital
- The initiation of one Oxfordshire Serious Case Review, conducted under the auspices of a Domestic Homicide Review (the final report is going to the Community Safety Partnership for a decision on publication).
- The first OSAB conference, 'The Challenge of Empowering Adults at Risk', was held on 10th May 2012. Attendance was from multiple agencies and included students studying social work programmes at local universities.
- An OSAB multi-agency safeguarding training strategy has been implemented and evaluated using the Board training competency framework.
- Continued implantation of Dignity to help ensure that everyone in Oxfordshire experiences dignity in the care and support they receive
- Dignity awards scheme agreed and launched.
- Partnership relationships have been enhanced by:
  - Protocol between the Health and Wellbeing Board and the Oxfordshire Safeguarding Adults Board
  - Strengthened relationship with the Public Involvement Network.
- Review of the Board Policy to align it with current government guidance.
- Strengthening of Board management structures through the setting up of a coordination group

### **The aims for the Partnership in the year ahead**

Key cross-cutting themes: **HEARING THE VOICE OF SERVICE USERS** and **UNDERSTANDING**

- 'Hearing the voice' -The partnership plans to develop the ways for the views of people who use services and carers to be considered and responded to by the Safeguarding Board.
  - Development of a service user forum
  - Development of outcomes focused approaches to safeguarding
- The partnership will continue to work to ensure that people in Oxfordshire experience dignity in the care and support they receive

- Learning from reviews - Assure that learning arising from serious cases is implemented
  - Operation Bullfinch
  - Winterbourne View Hospital
- The following areas of work have been identified as priority areas for focused analysis:
  - Restraint; Issues around transition; Hate Crime; The Boards interface with prisons; The Crown Prosecution Service and Safeguarding Adults; Institutional Abuse
- Quality Assurance and Audit
  - Develop and implement a Board quality assurance tool
  - Implement a planned regular audit program
- Ensure that Deprivation of Liberty Safeguards are effectively and lawfully applied across Oxfordshire.
- Governance, partnership & the working of the Safeguarding Board
  - Implementation of a learning and improvement framework
  - Develop a communication plan

**The key challenges for the Partnership and how these will be addressed going forward.**

- The partnership need to be assured that the learning from the wide range of reviews, audits and reports, related to safeguarding adults, is effectively applied.
  - Introduction of a Board escalation policy
  - Introduction of a learning and improvement framework
  - Introduction of Monitoring and Evaluation subcommittee
- The impact of the Care and Support Bill on Safeguarding Adults and the impending statutory status of the Safeguarding adults Board will be addressed through the development of a strong structure that will cope with additional demands.
- The challenge of maintaining a stable membership and structure amid organisational changes will be address through continued management and monitoring of the Board.