

**Partnership Working**  
**An update on the work of our partnerships**  
**June 2009**

**ITEM CC8(b)**

Introduction

The Cabinet has agreed to include a report on current developments in partnership working to each full Council meeting. This report includes information on the following partnerships:

- Oxfordshire Partnership by Cllr Keith R Mitchell
- Public Service Board by Cllr David Robertson
- Oxfordshire Children's Trust Board by Cllr Louise Chapman
- Health and Wellbeing Partnership Board by Cllr Jim Couchman
- Safer Communities Board by Cllr Judith Heathcoat
- Waste Partnership by Cllr Roger Belson
- Oxfordshire Economic Partnership by Cllr Keith Mitchell
- Environment Partnership by Cllr Roger Belson
- Oxfordshire Voluntary Sector Development Partnership
- Oxfordshire Learning and Skills Partnership by Cllr Keith Mitchell

We are currently reviewing the governance arrangements of the partnerships responsible for the delivery of the targets in the Oxfordshire 2030 Delivery Plan, which was commissioned by the Public Service Board in February 2008. The objective is to ensure that partnerships are fit for purpose and in particular to:

- rationalise partnerships to avoid unnecessary and unproductive meetings,
- clarify member roles and officer support arrangements,
- clarify the relationships and accountability between partnerships.

The Cabinet agreed the structure of the thematic partnerships at their meeting in March and a final report will be issued in July which sets out some principles for working in partnership and clarifies membership of the Oxfordshire Partnership, the Public Service Board and the Thematic Partnerships.

At the request of the Leader information has now been included on the district local strategic partnerships. The following elected members are represented:

- Cherwell Partnership: Cllr Ray Jelf
- Oxfordshire Strategic Partnership: Cllr K R Mitchell
- South Oxfordshire Partnership: Cllr Roger Belson
- Vale Strategic Partnership: Cllr Judith Heathcoat
- West Oxfordshire Strategic Partnership: Cllr David Robertson

**Timescales for future reports**

Informal Cabinet – 20<sup>th</sup> October

Full Council – 3<sup>rd</sup> November

Informal Cabinet – 16<sup>th</sup> March 2010

Full Council – April 2010

**Claire Evans**  
**Strategic Partnership Manager. Ext. 3966**

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| <b>Partnership:</b><br>Oxfordshire Partnership  | <b>Date of completion:</b><br>May 2009   |
| <b>Contact Officer:</b><br><b>Claire Evans</b>  | <b>Tel: 01865 323966</b><br><b>Email: <a href="mailto:claire.evans@oxfordshire.gov.uk">claire.evans@oxfordshire.gov.uk</a></b> |
| <b>Chairman:</b><br>Cllr Keith Mitchell   | <b>Cabinet Member:</b><br>Cllr Keith Mitchell  |
| <b>Priorities for the year ahead:</b> <ul style="list-style-type: none"> <li>• Ensure the delivery plan is robust and oversee delivery of Oxfordshire 2030 objectives.</li> <li>• Implement the proposals in the review of governance</li> <li>• Support thematic partnerships to deliver Oxfordshire 2030 priorities.</li> <li>• Improve cross partnership communication and with the public.</li> </ul> |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b><br>Overseeing the review of the partnership structure<br>Worked with district partnerships on a joint project looking at project management in partnership.   |  |
| <b>Current activities:</b><br>Through the Director of Public Health the partnership is developing its approach and targets for breaking the cycle of deprivation priority<br>Facilitating further work between district and thematic partnerships to create stronger links and activity at the local level.   |  |
| <b>Future challenges:</b><br>The partnership will be implementing new governance arrangements and strengthening its relationship with thematic partnerships<br>Agree targets and focus for work to break the cycle of deprivation in the county's most deprived communities<br>Ensuring the delivery plan is robust and targets are set   |  |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b><br>n/a   |  |
| <b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b><br>All  |  |
| <b>Please list the action, delivery or other sub-groups which report to the partnership:</b><br>All   |  |
| <b>Date of last and future meeting:</b><br>25 <sup>th</sup> Feb 09/ 24 <sup>th</sup> June 09  |  |

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| <b>Partnership:</b><br>Public Service Board   | <b>Date of completion:</b><br>May 09   |
| <b>Contact Officer:</b><br>Claire Phillips  | <b>Tel: 01865 323967</b><br><b>Email: <a href="mailto:claire.phillips@oxfordshire.gov.uk">claire.phillips@oxfordshire.gov.uk</a></b> |
| <b>Chairman:</b><br>Cllr David Robertson  | <b>Cabinet Member:</b><br>Cllr David Robertson   |
| <b>Priorities for the year ahead:</b><br>Deliver Local Area Agreement targets<br>Oversee implementation of the review of partnership governance<br>Claim LAA1 reward grant and allocate partnership development pot to successful bidders   |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b><br>The delivery period for the LAA1 targets has now ended. We are anticipating successful delivery of a number of performance targets that will bring additional funds for partnership working in the county. Confirmation of achievement of targets is pending the final performance report and audit of the data.<br>We have successfully agreed our 'refreshed' LAA (local area agreement) with government. A number of targets in our LAA needed to be renegotiated or baselines and target levels confirmed and this was done satisfactorily with our government office. |  |
| <b>Current activities:</b><br>The PSB (Public Service Board) will agree the new partnership governance framework June 09.<br>Partnerships and organisations have bid for LAA1 reward grant and the PSB expects to agree a provisional shortlist of bids at its June meeting.  |  |
| <b>Future challenges:</b><br>Embedding the performance management framework and supporting thematic partnerships in their role to manage performance.<br>We will need to renegotiate our economically affected targets with government later in the year. In the meantime we will be monitoring how performance on these targets is progressing.  |  |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b>  |  |
| <b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for? Y</b><br>All  |  |
| <b>Please list the action, delivery or other sub-groups which report to the partnership:</b><br>All thematic partnerships   |  |
| <b>Date of last and future meeting:</b><br>23 <sup>rd</sup> March/ 10 <sup>th</sup> June  |  |

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| <b>Partnership:</b> Oxfordshire Children and Young People's Trust  | <b>Date of completion:</b> 18 May 2009   |
| <b>Contact Officer:</b> Sarah Breton   | <b>Tel:</b> 01865 810560<br><b>Email:</b> <a href="mailto:sarah.breton@oxfordshire.gov.uk">sarah.breton@oxfordshire.gov.uk</a> |
| <b>Chairman:</b> Cllr Louise Chapman   | <b>Cabinet Member:</b> Cllr Louise Chapman   |
| <b>Priorities for the year ahead:</b>  |  |
| Educational achievement for all children and young people  |  |
| Teenage pregnancy and sexual health  |  |
| Substance misuse (drugs and alcohol)   |  |
| Child and Adolescent Mental Health   |  |
| Local areas of deprivation   |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b>  |  |
| Re-launch of the Children and Young People's Trust   |  |
| Agreed work programmes for the sub-groups  |  |
| Agreed establishment of Area Trust Boards  |  |
| <b>Current activities:</b>   |  |
| Confidential Inquiry into Teenage Pregnancy Progress Review  |  |
| Establishing the work of the Area Trust Boards   |  |
| Strengthening performance management against LAA2 targets.   |  |
| <b>Future challenges:</b>  |  |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b> |  |
| <b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b>                                    |  |
| NI 56    NI 62    NI 70    NI 81    NI 110    NI 111    NI 112   |  |
| NI 117    NI 72    NI 73    NI 74    NI 75    NI 83    NI 87   |  |
| NI 92    NI 93    NI 94    NI 95    NI 96    NI 97    NI 98  |  |
| NI 99    NI 100    NI 101  |  |
| <b>Please list the action, delivery or other sub-groups which report to the partnership:</b>                         |  |
| 1. Commissioning Sub-Group chaired by Alan Webb, Head of Commissioning,  |  |

Oxfordshire PCT

2. Participation & Involvement Sub-Group, chaired by Cllr Louise Chapman
3. Performance Sub-Group chaired by Mike Simm, Head of Service for Commissioning, Performance and Quality Assurance
4. Workforce Development Sub-Group, chaired by Sian Rodway, Lead Officer, Performance
5. Area Trust Board, Central, Chaired by Andy Couldrick
6. Area Trust Board, Southern, Chaired by Jan Paine
7. Area Trust Board, Northern, Chaired by Sally Taylor

**Date of last and future meeting:**

13 March

22 May

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| <b>Partnership:</b><br>Health & Well-Being Partnership (HWBP)   | <b>Date of completion:</b><br>14-May-2009  |
| <b>Contact Officer:</b><br>Matt Bramall   | <b>Tel:</b> 01865 323605 or 337016 (Tue & Wed)<br><b>Email:</b> <a href="mailto:matt.bramall@oxfordshirepct.nhs.uk">matt.bramall@oxfordshirepct.nhs.uk</a> |
| <b>Chairman:</b><br>Cllr Jim Couchman and Dr Stephen Richards   | <b>Cabinet Member:</b><br>Cllr Jim Couchman (and Cllr David Robertson)   |
| <b>Priorities for the year ahead:</b><br>In addition to optimising health and well-being gain for the population of Oxfordshire and reducing health inequalities the partnership has agreed three specific priorities: <ul style="list-style-type: none"> <li>• Successful Ageing (formerly promoting quality of life in older age)</li> <li>• Promotion of mental well-being</li> <li>• Reduction in obesity</li> </ul>  |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b><br>Initial Action Plans, prepared for two of the Board's strategic priorities, are being progressed through the Board and the HWBP Officer Group to secure greater buy-in from partners and identify specific contributions that partners can make.<br>The third priority (promoting quality of life in older age) has been reconsidered, and as a result a clear strategy for older people has been agreed by all partners. This is seen as something of a breakthrough and a new joint commissioning post has been created to provide a lead for this new way of thinking that looks to proactively support ' <i>successful ageing</i> ' (as opposed to the traditional mindset around reactively providing older people's services). |  |
| <b>Current activities:</b><br>Awaiting feedback from LAA Steering Group concerning bids for LAA reward grant money to resource initiatives around (some of which may be refined if they pass the first stage of the selection process).<br>Continuing to establish baselines and devising collectible performance measures for the Action Plans associated with the HWBP Board's 3 key strategic priorities.<br>Taking advantage of the opportunity to use MKOB (Milton Keynes Oxfordshire Buckinghamshire) Improvement Partnership consultancy to improve the functioning of the HWBP Officer Group.   |  |
| <b>Future challenges:</b><br>Improving communication horizontally between different 'thematic' partnerships so that we can influence their work streams to reduce health inequalities and break the cycle of deprivation (e.g. the activities of the Oxfordshire Housing Partnership and Oxfordshire Economic Partnership can significantly impact on the population's mental well-being).  |  |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b><br>Review Oxfordshire 2030 Delivery Plan targets and identify collectible measures.<br>Lend support to the importance of getting <u>all</u> partnerships to work together on tackling inequalities and breaking the cycle of deprivation.  |  |
| <b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b><br><u>LAA2 targets</u><br><b>NI 8</b> Adult participation in sport – increase levels by 1%.<br><b>NI 120</b> All-age all-cause mortality rate – reduce the gap between the best and worst-off.<br><b>NI 131</b> Delayed transfers of care (DTC) from hospitals – reduce delays to less than 102 per week (on average).<br><b>NI 135</b> Increase the number of carers receiving needs assessment or review and a  |  |

specific carer's service, or advice and information.

**NI 141** Increase the number of vulnerable people achieving independent living. (NB: This will become 'ours' if Supporting People comes under the auspices of HWBP Board).

Oxfordshire 2030 Delivery Plan targets

MEDIUM-TERM OBJECTIVES:

- Improve mental health and well-being in the adult population, especially among vulnerable groups and those living in areas with worse outcomes focusing in particular on employment and housing.

LONGER-TERM OBJECTIVES:

- NI 137 Increase healthy life expectancy at 65.
- Increase life expectancy at birth.
- Reduce obesity rates in the adult population.
- Shift the emphasis to prevention and work together with the public to promote health and wellbeing and self care.

**Please list the action, delivery or other sub-groups which report to the partnership:**

- Health & Well-Being Partnership Officer Group

Plus:

- Successful Ageing (temporarily in abeyance whilst a new group is set-up)
- Mental Well-Being Strategy Development Group
- Healthy Weight Strategy Group

In addition, the HWBP monitors four LAA2 targets each of which has its own group (or equivalent governance structure):

- Oxfordshire Sports Board
- Reducing Inequalities - Preventing CVD steering group
- Delayed Transfers of Care (from hospital) arrangements
- Carer's LAA2 Target Quarterly (Monitoring) meeting

Furthermore, the HWBP will receive periodic reports from the Joint Management Groups (JMGs) for the three areas for which there are sizable pooled budgets between the NHS and Social & Community Services, namely Older People, Mental Health and Learning Disabilities.

**Date of last and future meeting:**

Thursday 19 March 2009

**Thursday 18 June 2009**

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| <b>Partnership:</b><br>Oxfordshire Safer Communities Partnership  | <b>Date of completion:</b> 15/5/09                                      |
| <b>Contact Officer:</b> Ruth Whyte  | <b>Tel:</b> 01865 258423<br><b>Email:</b> ruth.whyte@oxfordshire.gov.uk |
| <b>Chairman:</b> Cllr Jill Dunsmore, Cabinet Member for Communities, West Oxfordshire District Council)   | <b>Cabinet Member:</b> Cllr Judith Heathcoat                            |
| <b>Priorities for the year ahead:</b> <ul style="list-style-type: none"> <li>• Provide proactive leadership in the drive to improve community safety across Oxfordshire</li> <li>• Ensure coordination of work by Crime &amp; Disorder Reduction Partnerships (CDRPs), and the strategic-level Tactical Business Groups (TBGs), which focus on alcohol, drugs, young people, domestic abuse and prolific and priority offenders</li> <li>• Deliver a quality Strategic Intelligence Assessment (joint audit of community safety activity by the police, CDRPs, TBGs and other partner agencies, to identify priorities, ensure targeting of resources where most needed and highlight key issues for attention)</li> <li>• Carry out a second review of Tactical Business Groups, and include a review of the Preventing Violent Extremism agenda</li> <li>• Ensure delivery of LAA (local area agreement) and Sustainable Community Strategy targets, and agree remedial action where needed</li> <li>• Ensure the most effective use of partnership resources, including LAA1 Reward funding</li> </ul>   |   |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b> <ul style="list-style-type: none"> <li>• Submission of robust bids to support community safety priorities to the Public Service Board for unallocated top-sliced LAA1 reward funding. All bids support community safety priorities in Oxfordshire 2030</li> <li>• The following LAA1 stretch targets were achieved: <ul style="list-style-type: none"> <li>○ Increase in the number of incidents of domestic violence reported annually to the police</li> <li>○ Reduction in the rate of re-offending by adult and juvenile PPOs (priority and prolific offenders)</li> <li>○ Reduction in the number of entrants aged 10-17 entering the criminal justice system</li> <li>○ The Reduction in the rate of reconviction of young offenders target is awaiting final data but is also likely to be achieved</li> </ul> </li> <li>• The multi-agency group tasked with tackling the fear of crime, negative perceptions and communications, with a particular remit to deliver on NI 21 (which measures public confidence in the ability of the police and local authority to tackle crime and anti-social behaviour) is established, has developed its terms of reference and a draft delivery plan; the publication of the Place Survey results will increase identification and targeting of hotspots</li> <li>• An Evaluation training session, run by Home Office and GO (Government Officer)</li> </ul> |   |

adviser Geoff Berry, was well attended by community safety partners in March. The aim was to ensure countywide consistency in the approach to the evaluation of projects

**Current activities:**

- Quarterly reporting on the actions being taken to prevent violent extremism in Oxfordshire
- Quarterly crime and anti-social behaviour performance review to include CDRP comparisons – partners will consider the variation in performance across CDRPs and identify good practice ideas and initiatives
- Tactical Business Group strategies progressing, with action plans being updated for 2009/2010

**Future challenges:**

- Ensuring adequate, sustainable resourcing of community safety work across Oxfordshire, from strategic, countywide level work to CDRP and neighbourhood levels
- With the partnership-supported County Community Safety Information Officer post on hold to mitigate the 20% reduction in BCU funding in 2009/2010, and a reduction in police analytical contribution, interim funding from within the directorate has been identified to provide capacity to coordinate and deliver the 2009 Strategic Intelligence Assessment, monitor community safety progress towards targets and support the data and performance needs of TBGs and CDRPs. This capacity needs to be made sustainable, to support the 2010 SIA and increasing demand for data and intelligence-based responses to crime and ASB.

**Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?**

- Securing an Area-based grant allocation for the next three years which will meet the needs of the key priorities identified by OSCP
- Encouraging greater cross-cutting awareness and collaboration so as to link safer communities issues with other thematic partnership agendas and vice versa

**What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?**

LAA1:

- Increase the number of incidents of DV (domestic violence) reported annually to the police
- Increase the number of sanction detections for domestic violence offences
- Reduce the number of convictions resulting from charges for BCS crimes for offenders identified as Prolific and Priority Offenders
- Reduce the number of entrants aged 10-17 to the Criminal Justice System
- Reduce the rate of re-conviction of young offenders aged 10-17

LAA2:

- NI 20 Reduce the number of assaults with less serious injury
- NI 40 Number of drug users in effective treatment
- NI111 Number of new entrants to the Youth Justice System
- NI 21 Dealing with local concerns about crime and anti-social behaviour
- NI 32 reduce repeat incidents of domestic violence

Oxfordshire 2030:

- Reduce anti-social behaviour
- Reduce drug-related offending
- Reduce reoffending of PPOs (Priority & Prolific Offenders)
- Reduce the fear of crime
- Promote positive attitudes amongst young people
- Repeat offending by domestic violence perpetrators

**Please list the action, delivery or other sub-groups which report to the partnership:**

- OSCP Officer Group, five Tactical Business Groups, five CDPRs

**Date of last and future meetings:**

- Last meeting: 9/2/09
- Next meeting: 26/05/09
- Future meetings: ?/09/09 (day to be confirmed) 10/11/09; 11/02/2010

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| <b>Partnership:</b> Oxfordshire Waste Partnership  | <b>Date of completion:</b> 14th May 2009   |
| <b>Contact Officer:</b> Wayne Lewis  | <b>Tel:</b> 01295 221903/ 07974 326829<br><b>Email:</b> wayne.lewis@cherwell-dc.gov.uk |
| <b>Chairman:</b><br>Cllr John Tanner (Oxford City)   | <b>Cabinet Member:</b><br>Cllr Roger Belson  |
| <p><b>Priorities for the year ahead:</b> A detailed action plan is in place. Some of the main priorities within this are:</p> <ul style="list-style-type: none"> <li>• Introduction of food waste treatment facilities and the implementation of food waste collection schemes.</li> <li>• Improving the quality of Oxfordshire's environment through the development of joint policies and campaigns to reduce fly-tipping and litter.</li> <li>• A joint communications plan to encourage residents to reduce, reuse and recycle.</li> </ul>   |  |
| <p><b>Achievements (Outcomes rather than process) in the last quarter:</b></p> <ul style="list-style-type: none"> <li>• The ongoing 'Love food hate waste' campaign has proved successful. A newspaper campaign and a series of road shows have been delivered. The financial and environmental costs of food waste have been publicised and residents provided with info on food shopping, storage and making better use of their left-overs. 1,500 people have so far made pledges to reduce the amount of food they waste.</li> <li>• Approx 150 groups (including 31 Parish Councils) took part in voluntary litter picks across the county as part of 'Spring Clean Oxfordshire' in March 2009. Around 100 of these took part in the Oxford City based "Ox Clean" event.</li> <li>• Oxfordshire County Council has signed a contract for food waste treatment facilities, allowing the collection of food waste from Oxfordshire households to begin from June 09. A phased, district by district roll-out of collection schemes is planned, whilst the treatment contract will see the construction of one in-vessel composting plant at Ardley and two Anaerobic Digestions plants at Cassington and at Benson.</li> <li>• Final tenders have been received from the two remaining bidders for the residual waste treatment contract. These are from Viridor, for an energy from waste (efw) facility to be built at Ardley and from Waste Recycling Group, for an efw facility to be built at Sutton Courtney</li> </ul> |  |
| <p><b>Current activities:</b></p> <ul style="list-style-type: none"> <li>• The 'Love food hate waste' campaign is ongoing; with "left-overs" recipe books being distributed to residents that have pledged to support the campaign.</li> <li>• The OWP new financial arrangements, which incentivise district councils to reduce landfill, began operating in April 09.</li> <li>• OWP councils are working with Enterprise Highways to reduce litter and improve cleanliness along fast roads within the county.</li> <li>• Final tenders for the residual waste treatment contract are being evaluated, with a view to appointing a preferred bidder this summer and moving to contract award in November.</li> </ul>  |  |
| <p><b>Future challenges:</b> The introduction of food waste treatment facilities and new collection schemes present the biggest current risks. Regular communication and meetings between county, district and partnership officers are being held to coordinate these activities.</p>   |  |
| <p><b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas</b></p>   |  |

**they could add support to?**

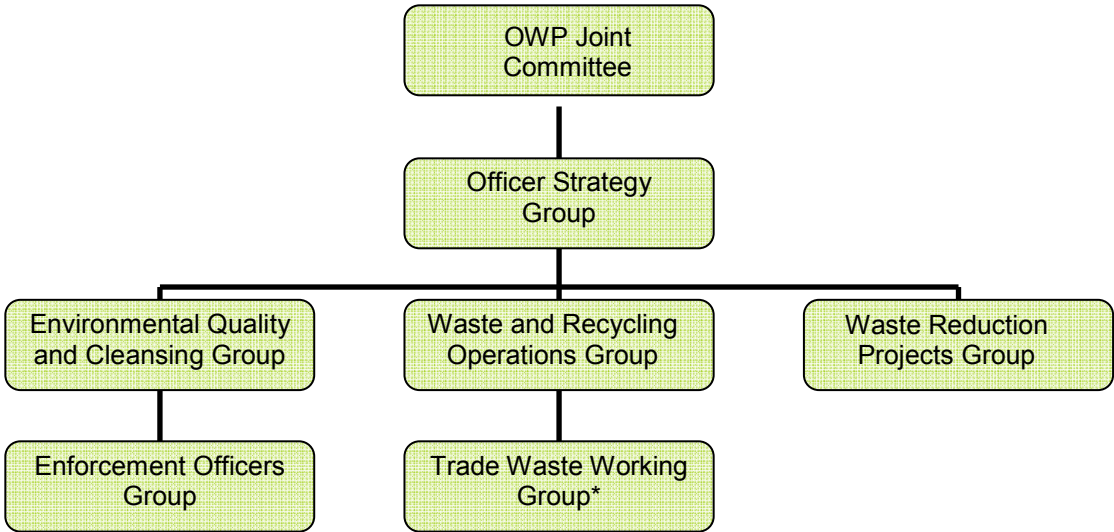
**What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?**

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| NI 191: Residual household waste per household Defra   | To reduce the amount of residual waste collected to 715 kg per household or less by 2010/11.  |
| NI 192: Household waste recycled and composted   | To achieve a 45% recycling & composting rate by March 2011.   |
| NI 195: Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting) | To ensure that the percentage of relevant land and highways that is assessed as having deposits of litter and detritus that falls below an acceptable standard (below grade B) by March 2011 are 4% and 7% respectively, or less. |
| NI 196: Improved street and environmental cleanliness – fly tipping  | To reduce the number of incidents of fly-tipping by 10% by March 2011. (from baseline no. of 6370)  |

Sustainable Communities Strategy – Reduce waste and increase reuse and recycling by households and businesses.

**Please list the action, delivery or other sub-groups which report to the partnership:**

The officer group structure supporting the partnership is given below. Additionally, OWP employs 3 partnership officers: Partnership Coordinator, Communications Officer and Clean & Green Officer.



\*This is a 'task and finish' group which has been convened to take forward a number of actions within the OWP Joint Municipal Waste Management Strategy (JMWMS) Action Plan that relate to trade waste.

**Date of last and future meeting:**  
 Last meeting 27<sup>th</sup> March 2009  
 Next meeting 10<sup>th</sup> July 2009

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|---|--|
| <b>Partnership:</b><br><b>Oxfordshire Economic Partnership (OEP)</b>  | <b>Date of completion:</b><br>14 May 2009                                |
| <b>Contact Officer:</b><br><b>Dawn Pettis</b>   | <b>Tel: 01865 816082</b><br><b>Email: dawn.pettis@oxfordshire.gov.uk</b> |
| <b>Chairman:</b><br><b>Frank Nigriello</b>  | <b>Cabinet Member:</b><br><b>Cllr Keith Mitchell</b>                     |
| <b>Priorities for the year ahead:</b> <ol style="list-style-type: none"> <li>1. Transform OEP's capability to drive Oxfordshire's economic priorities, providing particular support to the geographic areas of Oxfordshire Quadrant, Oxford West End and Bicester as locations for economic growth</li> <li>2. Provide clear and timely intelligence about Oxfordshire's economy and the issues and opportunities facing it and supporting work on the county-wide Economic Assessment</li> <li>3. Ensure the World Class Economy objective within Oxfordshire's Sustainable Community Strategy reflects OEP priorities and positions OEP as the principle organisation as the facilitator of this objective for the Oxfordshire Partnership. OEP will do this by identifying the enablers and inhibitors to business growth and engaging with the responsible agencies to increase enablement and decrease the inhibition of growth</li> <li>4. Achieve agreement of relevant organisations on key initiatives that will generate substantial impact on the economy, specifically; <ul style="list-style-type: none"> <li>• Implementation of programme for Promotion of Oxfordshire that defines and markets the county as a desirable business destination for high value inward investors; attracting global businesses in key sectors to set up in Oxfordshire</li> <li>• Delivery of Local Area Agreement (LAA) economic targets, particularly in relation to adult skills so that all targets are on course and the OEP has accountability<sup>1</sup> for them</li> <li>• Implementation of programme of work to promote tourism integrating both public and private sectors in a single coherent effort to make Oxfordshire the most attractive and easiest place to visit</li> <li>• Support to businesses (from pre-start up and start-up through to SME (small medium enterprises) and large enterprises) is effective and sustainable by defining the key criteria for successful start up and ensuring that the agents to deliver service against that criteria are held accountable for their performance</li> <li>• Lead the development of Oxfordshire Learning and Skills Partnership to improve performance in secondary schools and improve the effectiveness and efficiency of workplace learning. This will include supporting a Learning Park, Retail Academy and business engagement with a focused group of critical secondary schools in Oxfordshire (See separate Partnership report on the Oxfordshire Learning and Skills Partnership).</li> <li>• Continue to raise the profile of the OEP to the business community through a range of media.</li> <li>• Build and further develop the OEP Team in order to meet the priorities expressed in the Business Plan.</li> </ul> </li> </ol> |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b>   |  |

<sup>1</sup> 'Accountability' is defined in terms of OEP taking responsibility for what has and has not happened. It is not intended to mean legal liability as for example would apply under company law

- The Oxfordshire Employer Skills Survey was launched successfully at the end of February.
- A second series of Horizons & Futures events have been organised, focussing on Leadership. Events (held at Eynsham Hall) are attracting 60+ delegates from business.
- The first edition of the OEP quarterly magazine Horizons & Futures has been launched and hard copies have been posted to 850 businesses across Oxfordshire and to around 300 key stakeholders in the public and voluntary sectors. It will also be distributed widely within Oxfordshire County Council, the District Councils, surrounding local authorities and SEEDA, including to their overseas representatives in Asia and Australia.
- The OEP has led on rolling out the Job Club concept county-wide, in partnership with the Adult Learning Service, with a Job Club at Bicester opening on 11 June. The work moving forward is being embedded within the Back to Work Group under the Oxfordshire Learning & Skills Partnership.
- The OEP continues to support Cllr Keith Mitchell in his joint visits to key Oxfordshire businesses.
- Location Oxfordshire, a brand new service for the film, TV and photographic industries looking to shoot in Oxford and Oxfordshire has been set up. Initially it will be an 18 month pilot to assess demand and will be based at OFVM film oxford and is financially supported by OEP, Oxfordshire County Council, and Oxford City Council. The film office will be the first point of contact for industries seeking to film in the county and at the same time to promote new opportunities for local businesses, locations and the tourist industry. The office will also assist in promoting Oxfordshire to visitors through creating an online film trail profiling famous film locations.
- Four familiarisation Trips for Tourist/Visitor Information Centre staff and attraction/accommodation providers have recently taken place. Local businesses kindly supported the trips and offered refreshments. Feedback has been very positive from those held so far and we hope that these can become a regular event. The purpose is to inform staff about other areas of Oxfordshire so that they can cross sell destinations within Oxfordshire as an attempt to lengthen stay within the county.
- Oxfordshire presence at the leading annual business-to-business and consumer show - 'Best of Britain and Ireland', 26-29 March 2009 held at ExceL London where nearly all district areas and two businesses manned the Oxfordshire stand. The first two days were for trade with business-to-business meetings, seminars and exhibitors all profiling the rich diversity of Britain's destinations. The latter two, consumer days, enabled the public to visit and find out about the country's diversity. The show successfully promoted all that Oxfordshire has to offer and a number of enquiries are now being followed up.
- OEP have been actively involved in workshops where stakeholders could evaluate the options for the future management of the tourism function in Oxford, and potentially Oxfordshire. We are working with the city council to ensure the new destination management partnership is much more countywide and that it encourages more active business engagement.
- Achievement of LAA1 tourism target – all indicators were achieved and the value of tourism to the economy has increased. Good partnership working with districts continues.
- Two business men are now co-chairmen of the Tourism Task group and the last task group meeting was very successful and had many different businesses and organisations represented. This group will possibly merge with the Oxford Marketing Group steering group to reduce any duplication.
- Several Inward investment visits have been hosted, particularly in the Science Vale UK area linked to the European Space Agency.

- Thriving Economies grant fund is up and running and is being managed by ORCC. The funding is being applied for and to date two towns have secured funds.
- A national market towns event is being held in Faringdon in July 2009 which will help profile Oxfordshire's towns, provide best practise and provide workshops for local businesses of which OEP are organising and funding two.

**Current activities:**

- Developing the third series of Horizons & Futures events in the autumn to focus on Innovation. This work will be undertaken in partnership with Science Oxford.
- Planning for future editions of the OEP magazine Horizons & Futures, including work to ensure future editions pay for themselves via revenue from advertising.
- Promoting the Oxfordshire Business Database via the magazine, the web and at events.
- Developing the 'tracker' capabilities of the Oxfordshire Business Database to keep abreast of businesses that are engaging with the OEP.
- Developing a 'Business Panel' (similar to the Citizens Panel) via the Oxfordshire Business Database in order to survey businesses direct on a range of issues. This will aid the OEP in its business support programme.
- Organising a business networking event to be held at Oxford Airport in July to bring together the businesses so far engaged by Cllr Keith Mitchell jointly with the district councils and the OEP. This event will identify synergies between the businesses and inform future work around business engagement.
- Ongoing commissioning of economic impact of tourism for both county and district areas. Also the second Oxfordshire Visitor Survey will be carried out over the summer of 2009 to provide additional qualitative information.
- OEP, amongst partners, have recently commissioned a study into the economic impact and growth opportunities of Oxfordshire's cultural industries. Findings will be available July 2009.
- Finalising tourism projects for the year ahead subject to sourcing funding.
- Continuation of working with SEEDA to finalise the local area proposition work to define Oxfordshire's selling points to attract targeted inward investment
- Promoting Oxfordshire Task group is moving forward and a marketing sub group are working to create our own proposition (due to the failing so far of SEEDA's research) to begin the preparation of marketing materials
- Active involvement in the marketing group that has commissioned consultants to deliver the marketing plan for Science Vale UK.
- Setting up the inward investment enquiry service and associated databases and contacts. This requires gathering all historic data (if held) by Cherwell who previously fulfilled this function for the OEP. Also finding additional staff resources to manage the enquiries.
- Preparing information for a free slot in B4 business magazine to profile OEP more widely.

**Future challenges:**

- Taking account of wider work on tourism and market towns, develop a coherent and realistic strategy for business support in Oxfordshire.
- Identifying the various funding streams for work on redundancy support in Oxfordshire and encouraging collaboration, and not competition, between partners in accessing potential customers.
- Create a town's strategy and improve relations with districts and county in delivery of actions. Two market town coordinators are required and the funding needs to be found.

They would be out and about assisting the towns. This was mentioned in the recent Scrutiny Review on market towns.

- Fill the inward investment manager post as this will be a key area for OEP that needs additional resources.

**Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?**

**What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?**

**Please list the action, delivery or other sub-groups which report to the partnership:**

Oxfordshire Learning & Skills Partnership

Promoting Oxfordshire Task Group (TG)

Business Support TG (recently merged with the Economic Task Force)

Tourism TG

**Date of last and future meeting:**

OEP Board:

14 April

9 July

20 October

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| <b>Partnership:</b><br>Environment Partnership   | <b>Date of completion:</b><br>11 May 2009  |
| <b>Contact Officer:</b><br>Susie Ohlenschlager   | <b>Tel:</b><br><b>Email:</b><br><a href="mailto:susie.ohlenschlager@oxfordshire.gov.uk">susie.ohlenschlager@oxfordshire.gov.uk</a> |
| <b>Chairman:</b><br>Dr. Robin Buxton   | <b>Cabinet Member:</b><br>Cllr Roger Belson  |
| <b>Priorities for the year ahead:</b> <ol style="list-style-type: none"> <li>1. Establish and build on working relationship with Waste Partnership and identify shared resources and activities.</li> <li>2. Focus on progress towards achieving LAA (local area agreement) targets.</li> <li>3. Support each delivery group to implement their targets in the SCS (Sustainable Community Strategy), and help to seek resources where need is identified.</li> <li>4. Raise profile of work of partnership and engage other thematic partnerships including the proposed Spatial Planning and Infrastructure Partnership and the Oxfordshire Economic Partnership to: <ul style="list-style-type: none"> <li>• maximise influence</li> <li>• increase their understanding of climate change – in particular, adapting to climate change and its impact on their own programmes and targets.</li> </ul> </li> </ol> |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b> <ul style="list-style-type: none"> <li>• Our activity has focused on the Partnership review and the proposal to merge the environment and waste partnerships, which is progressing.</li> <li>• Engaged with Climate XChange group to consider how to support local communities to tackle climate change; this is especially relevant to delivery against NI 186 – reducing per capita CO<sub>2</sub> emissions.</li> <li>• Established working relationship with Oxfordshire PCT, and invited them to the next Partnership meeting</li> </ul>  |  |
| <b>Current activities:</b> <ol style="list-style-type: none"> <li>1. Working with Oxfordshire Waste Partnership to develop new role as joint partnership and identify new opportunities</li> <li>2. Working with subgroups to clarify roles and work/resources needed to deliver SCS pledges and targets.</li> <li>3. Identifying new stakeholders and partners e.g. Oxfordshire PCT</li> </ol>  |  |
| <b>Future challenges:</b><br>Gain commitment of individuals and organisations to ensure their active engagement and  |  |

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| <p>maximise the impact of the partnership</p> <p>Identify resources to enable commitments to be met - the partnership process has not yet identified any additional funding to support these (although we have bid for LAA1 Reward funds).</p>  |
| <p><b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b></p> <p>The Environment Partnership currently has no budget, and limited officer support. This limits its scope to undertake new activities and support new initiatives.</p>   |
| <p><b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b></p> <p><b>LAA2 targets:</b><br/> NI 185: CO2 Reduction from Local authority Operations<br/> NI 188: Adapting to Climate Change</p> <p><b>SCS pledges</b></p> <ul style="list-style-type: none"> <li>• Reduce carbon emissions and improve energy and water efficiency by public sector organisations, and encourage residents and businesses to do the same.</li> <li>• Minimise the effects and risk of flooding</li> <li>• Support individuals, communities and businesses to respond to climate change and to improve efficiency in their use of energy and water. (NI 186 per reducing capita CO<sub>2</sub>)</li> <li>• Protect and enhance the biodiversity of the county (NI 197 – Biodiversity)</li> </ul> |
| <p><b>Please list the action, delivery or other sub-groups which report to the partnership:</b></p> <p>LAA2 Target delivery group<br/> Longer term Flood issues Group<br/> Biodiversity Action Plan Steering Group<br/> Oxfordshire Climate Action Network</p>  |
| <p><b>Date of last and future meeting:</b><br/> 4 February 2009<br/> 20 May 2009</p>  |

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| <b>Partnership:</b><br>Oxfordshire Voluntary Sector Development Partnership (OVSDP)   | <b>Date of completion:</b><br>18 May 2009                       |
| <b>Contact Officer:</b> Kate Hill   | <b>Tel:</b> 01865 251946<br><b>Email:</b> kate.hill@ocva.org.uk |
| <b>Chairman:</b><br>Bishop of Dorchester, Rt Rev Colin Fletcher   | <b>Cabinet Member:</b><br>n/a                                   |
| <b>Priorities for the year ahead:</b><br>Putting on a strong programme of forum events and the success of the faith research project. Supporting VCS (voluntary community sector) groups through the recession.<br><br>Compact Equalities Code to be written and consulted on as widely as possible and the Oxfordshire Compact to be refreshed in line with the national document.   |   |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b><br>Resilience funding secured from Capacitybuilders enabled OVSDP to provide some training and other support to the local advice sector to help them cope with increased demand for services during the recession. Work has begun on the faith research. Coventry University has been selected to carry out this work and funding secured from a number of local sources to support the research.<br><br>Oxford City Voluntary and Community Sector Forum event held in the evening for the first time. This event was well attended.   |   |
| <b>Current activities:</b><br>OVSDP is currently planning a workshop to look at the recession and the effect this is having on local voluntary and community sector groups. This information will feed in to the writing of a local resilience action plan to help ensure that the sector is prepared and remain strong in the future as the effects of the recession take hold. This event will also highlight a new Modernisation Fund for which OCVA is the local delivery agent. This funding is available to eligible groups to help them access expert advice.<br><br>Hidden Assets research is now underway organised by Raise to help demonstrate the value and contribution of the sector in Oxfordshire to society for the first time narrowed down to this level rather than a national one and highlight any important unmet local needs within the sector. |   |
| <b>Future challenges:</b><br>OVSDP is to take on the remit of Stronger Communities Partnership. It will re-launch at the November County Forum event as OSCA (Oxfordshire Stronger Communities Alliance) and will have new logo and branding etc. The partnership is to include 2 elected members in the membership and this will be confirmed once the county elections have taken place.  |   |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b>  |   |
| <b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b><br>NI6<br>NI7<br>Community Planning   |   |

**Please list the action, delivery or other sub-groups which report to the partnership:**

Voluntary Support Services Group

**Date of last and future meeting:**

7 April 2009, 13 July 2009

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| <b>Partnership:</b><br>Oxfordshire Learning and Skills Partnership  | <b>Date of completion:</b><br>14 May 2009                                   |
| <b>Contact Officer:</b><br><b>Rosie Franklin, Learning and Skills Manager</b>   | <b>Tel: 01865 816082</b><br><b>Email: rosie.franklin@oxfordshire.gov.uk</b> |
| <b>Chairman:</b><br>John Knights  | <b>Cabinet Member:</b><br>Keith Mitchell                                    |
| <b>Priorities for the year ahead:</b>   |   |
| <ul style="list-style-type: none"> <li>• Increase the number of companies employing apprenticeships</li> <li>• Increase the take up of training in different sectors in Oxfordshire</li> <li>• Set up series of cluster and skills events to support the above priorities</li> </ul>  |   |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b>   |   |
| <ul style="list-style-type: none"> <li>• The Oxfordshire Learning and Skills Partnership (OLSP) held its Members' meeting on March 5 attended by over 25 representatives from businesses, the voluntary sector, education and training provides business networks, the County Council and districts.</li> <li>• The Chairman, John Knights (LeaderShape/Institute of Directors) has set up the OLSP Steering Group comprising of businesses representatives, OCVV, the Chairs of Action Group and the OEP. The Director of Economy and Environment attends this group.</li> <li>• The final two of the four Action Groups have been set up and are meeting regularly - namely Action Group 1: Raising Educational Output chaired by Keith Slater (Oxfordshire Education Business Partnership) and Action Group 4: Community Learning chaired Jane Dixon, Oxfordshire County Council's Adult Learning Service (1<sup>st</sup> meeting scheduled for 27 May). The County Council is represented on all four groups.</li> <li>• Through Action Group 3, Back to Work, three projects are being funded by LABGI grants and are now up and running – Carterton Community Café (Oxfordshire Employment Service); Community Job Brokerage (Oxfordshire County Council Adult Learning Service and Oxfordshire PCT); and Potential at Work (led by RESTORE, Oxford Night Shelter and Refugee Resource). The responsibility of the Job Clubs is now embedded into the work of this group. The Group recently held an away-day to prioritise work priorities and develop actions to take this forward.</li> <li>• Action Group 2 has become the Oxfordshire Employment and Skills Board (ESB) and has developed a programme of learning events for businesses and partners. The first meeting was on May 6 and was well attended by employers including a representative from the County Council's Strategic HR Department. The Oxfordshire ESB has now gained funding from SEEDA to run a series of skills workshop and several Skillsfest events. <ul style="list-style-type: none"> <li>▪ Oxfordshire Challenge Project funded by the LSC through the SE Skills for Growth has now started and has employed a Business Development Officer for six months to work with sector clusters to increase the uptake of training.</li> <li>▪ Organised a very successful and well attended launch of the Oxfordshire Employers Skills Survey at Egrove.</li> </ul> </li> </ul> |   |
| <b>Current activities:</b>  |   |
| <ul style="list-style-type: none"> <li>• Organise Skillsfest 09 event bringing employers and training providers together</li> <li>• Continue to develop the work plans for the four Action Groups</li> </ul>  |   |

- Investigate funding opportunities for unemployed people in Oxfordshire through Action Group 3: - Back to Work
- Working with sector clusters to identify cluster champions, setting up promotional training events and collecting best practice case studies
- Continuing the Big Idea: Set up workshop to determine how to use Emotional Intelligence across society (starting in schools and businesses) to improve behaviours, attitudes and mindsets) and connect it to the SEAL programme
- Work with partners to further develop the West End Retail Skills Strategy

**Future challenges:**

The economic downturn and its effect on employers' take up of Government funded training.

**Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?**

The Big Idea: if we can get all parts of society involved it could improve productivity more than any other single initiative. Fund to support this would be welcome.

**What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?**

NI 152 Reducing worklessness

NI 163 Increasing the number of adults with Level 2 qualifications

NI 164 Increasing the number of adults with Level 3 qualifications

**Please list the action, delivery or other sub-groups which report to the partnership:**

OLSP Steering Group

OLSP Action Group 1:- Raising Educational Output

OLSP Action Group 2:- Oxfordshire Employment Skills Board (ESB)

OLSP Action Group 3:- Back to Work

OLSP Action Group 4:- Community Learning

**Date of last and future meeting:**

Members' Meeting

5 March 2009

2 July 2009

Steering Group Meeting

7 May 09

17 Sept 09

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| <b>Partnership:</b><br>Cherwell Community Planning Partnership  | <b>Date of completion:</b><br>11/05/09   |
| <b>Contact Officer:</b><br>Helen Couperthwaite  | <b>Tel: 01295 221751</b><br><b>Email: <a href="mailto:Helen.couperthwaite@cherwell-dc.gov.uk">Helen.couperthwaite@cherwell-dc.gov.uk</a></b> |
| <b>Chairman:</b><br>Mary Harpley  | <b>Cabinet Member:</b><br>Cllr Ray Jelf represents Oxfordshire County Council  |
| <b>Priorities for the year ahead:</b> <ul style="list-style-type: none"> <li>• Confirming and implementing new Cherwell Sustainable Community Strategy</li> <li>• Make certain that Cherwell Community Planning Partnership can ensure the delivery of the new Cherwell Sustainable Community Strategy</li> </ul>   |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b> <ul style="list-style-type: none"> <li>• Collating an evidence base for the new Cherwell Sustainable Community Strategy</li> <li>• First draft of the evidence base challenged by several forums including one specifically looking at rural issues</li> <li>• Most of Cherwell Community Planning Partnership's 'top ten' priorities (one for each theme in the current Community Plan) are green at the end of the year</li> </ul>  |  |
| <b>Current activities :</b> <ul style="list-style-type: none"> <li>• Continuing to consult prior to drafting the new Cherwell Sustainable Community Strategy</li> <li>• Holding a conference for those not yet engaged in the development of the new Sustainable Community Strategy on 20 May to 'reality check' findings so far</li> <li>• Consult on the new Cherwell Sustainable Community Strategy for 3 months over the summer</li> <li>• Reviewing Cherwell Community Planning Partnership itself, a sub group has been formed and has met to begin discussions on this</li> <li>• Reviewing the Annual Report with the Performance Champions</li> </ul>  |  |
| <b>Future challenges:</b> <ul style="list-style-type: none"> <li>• Strengthening links to Oxfordshire Partnership and the Thematic Partnerships to ensure delivery of the LAA2 within Cherwell</li> </ul>   |  |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b> <ul style="list-style-type: none"> <li>• For Oxfordshire Partnership to respond to the formal consultation on the new Cherwell Sustainable Community Strategy over the summer</li> </ul>   |  |
| <b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b> <p>Cherwell Community Planning Partnership (CCPP) makes significant contributions to the delivery of many of the LAA2 and Oxfordshire 2030 targets.</p> <ul style="list-style-type: none"> <li>• The LAA2 targets that specifically relate to the local level are monitored quarterly within Cherwell. This monitoring considers not only the overall Oxfordshire wide performance but also that at the Cherwell level. These include: <ul style="list-style-type: none"> <li>○ NI 5 Overall/general satisfaction with local area</li> <li>○ NI 8 Adult participation in sport and active recreation</li> </ul> </li> </ul> |  |

- NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police
  - NI 140 Fair treatment by local services
  - NI 154 Net additional homes provided
  - NI 155 Number of affordable homes delivered (gross)
  - NI 156 Number of households living in Temporary Accommodation
  - NI 179 Value for money
  - NI 188 Planning to adapt to climate change
  - NI 191 Residual household waste per head
  - NI 192 Household waste recycled and composted
  - NI 195 a-d Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting)
  - NI 196 Improved street and environmental cleanliness – fly tipping
- CCPPs 'top ten' priorities reflect the ten themes in the current Community Plan and are reported quarterly to the Partnership. They include a number of the LAA2 and Oxfordshire 2030 targets.
    - NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police
    - NI 110 Positive activities for young people
    - NI 155 Number of affordable homes delivered (gross)
    - NI 164 Working age population qualified to at least level 3 or higher
    - NI 186 per capita CO2 emissions in local authority area
  - Cardio vascular disease project in Banbury which improves health outcomes and reduces health inequalities supports the strategic objective; 'healthy and thriving communities', and the pledge 'promote healthy lifestyles including the increase in physical activity'
  - Contribute to the creation of new jobs in the District supports the strategic objective; 'world class economy', and the pledge 'create the conditions for everyone to have access to jobs'
  - Deliver improved community information in rural communities supports the strategic objective 'healthy and thriving communities', and the pledge 'defend access to local services particularly in rural communities'
- CCPP was fully briefed on Oxfordshire 2030 as it developed. During the formal consultation stage it discussed the content of Oxfordshire 2030 during one of its scheduled meetings and held a special meeting to discuss it in detail. The Partnership gave very detailed feedback to Oxfordshire Partnership.
  - CCPP was engaged in the process to determine the indicators to be included in LAA2.
  - Due regard has been given to Oxfordshire 2030 and LAA2 in the development of the new Cherwell Sustainable Community Strategy.

**Please list the action, delivery or other sub-groups which report to the partnership:**  
Under review

**Date of last and future meeting:**

Last – 4 April 2009

Next – 11 June 2009

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| <b>Partnership:</b><br>Oxford Strategic Partnership (OSP)  | <b>Date of completion:</b><br>14 <sup>th</sup> May 2009           |
| <b>Contact Officer:</b><br>Sebastian Johnson   | <b>Tel:</b> 01865 252317<br><b>Email:</b> srjohnson@oxford.gov.uk |
| <b>Chair:</b><br>Jackie Wilderspin   | <b>Cabinet Member:</b><br>Cllr Keith Mitchell                     |
| <b>Priorities for the year ahead:</b>  |   |
| <ul style="list-style-type: none"> <li>• Developing and ensuring delivery of action plans for the five flagship issues in the SCS <ul style="list-style-type: none"> <li>○ Affordable Housing</li> <li>○ Health and Social Inclusion</li> <li>○ Climate Change</li> <li>○ Improving the Public Realm</li> <li>○ Safer Stronger and More Cohesive City</li> </ul> </li> <li>• Agreeing revised and updated terms of reference</li> </ul>  |   |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b>  |   |
| <ul style="list-style-type: none"> <li>• Successfully ran seminar exploring key issues with respect to the public realm in the whole of the city (supported by Progress through partnership funding)</li> <li>• Created working group to develop public realm action plan</li> <li>• Safer, stronger and more cohesive city action plan presented to OSP</li> </ul>  |   |
| <b>Current activities:</b>   |   |
| <ul style="list-style-type: none"> <li>• Developing action plans with focus on Public Realm</li> <li>• Monitoring already agreed action plans with focus on affordable housing and the recommendations of the affordable housing select committee</li> <li>• Planning and running workshop discussion on the economy of the city at the OSP meeting on 11<sup>th</sup> June</li> <li>• OSP is the primary reference group in the development of the City Regeneration Framework</li> </ul> |   |
| <b>Future challenges:</b>  |   |
| <ul style="list-style-type: none"> <li>• Monitoring of action plans</li> <li>• Links between thematic partnerships and the OSP</li> </ul>  |   |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b>   |   |
| <ul style="list-style-type: none"> <li>• Improving links between District LSPs and Thematic Partnerships</li> </ul>  |   |
| <b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b>  |   |
| <b>Please list the action, delivery or other sub-groups which report to the partnership:</b>   |   |
| <ul style="list-style-type: none"> <li>• OSP Health and Social Inclusion Sub Group</li> <li>• OSP Public Realm Working Group</li> <li>• Affordable Housing Select Committee panel (to be re-formed to review implementation of recommendations in 4Q2009)</li> <li>• Oxford Safer Communities Partnership (as part of the safer, stronger, more cohesive city action plan)</li> </ul>  |   |

**Date of last and future meeting:**

Last meeting: 5<sup>th</sup> March 2009

Next meeting: 11<sup>th</sup> June 2009

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| <b>Partnership:</b><br>South Oxfordshire Partnership   | <b>Date of completion:</b> 11 May 2009                                 |
| <b>Contact Officer:</b> Emma Morris  | <b>Tel:</b> 01491 823612<br><b>Email:</b> emma.morris@southoxon.gov.uk |
| <b>Chairman:</b> Rt Reverend Colin Fletcher,<br>Bishop of Dorchester   | <b>Cabinet Member:</b><br>Cllr Roger Belson (OCC)                      |
| <b>Priorities for the year ahead:</b><br>Elect new members and implement terms of reference<br>Develop and implement new performance framework<br>Develop and implement a joint communications plan with other Oxfordshire LSPs<br>Develop a health and well being plan for South Oxfordshire<br>Improve support for community-led planning<br>Contribute to the review of partners' key strategies that contribute to the delivery of the aims and priorities in the SCS for South Oxfordshire<br>Pilot approaches to place-based working |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b><br>End of year performance against targets (08/09):<br>BCS crime down by 10.4%<br>Over 42% of household waste sent for reuse, recycling or composting<br>Rapid response service achieved 10.8 hours average time for removal of fly tipping<br>136 out of a target 142 affordable homes delivered in adverse economic conditions<br>South Oxfordshire Sustainable Community Strategy agreed and published  |  |
| <b>Current activities:</b><br>Communications project<br>Performance framework  |  |
| <b>Future challenges:</b>  |  |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b><br>Developing formal links between district LSPs and Oxfordshire thematic partnerships  |  |
| <b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b>  |  |
| <b>Please list the action, delivery or other sub-groups which report to the partnership:</b><br>South Oxfordshire Community Safety Partnership   |  |
| <b>Date of last and future meeting:</b><br>22 April 2009/15 July 2009  |  |

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|---|---|
| <b>Partnership: Vale</b>  | <b>Date of completion: 070509</b>   |
| <b>Contact Officer: Toby Warren</b>   | <b>Tel: 01235 547695</b><br><b>Email:</b><br><b>toby.warren@whitehorsedc.gov.uk</b> |
| <b>Chairman: John Robertson</b>   | <b>Cabinet Member: Cllr Judith Heathcoat</b>  |
| <b>Priorities for the year ahead:</b>   |   |
| <p>At its meeting on 4<sup>th</sup> December the Partnership Board agreed that the following actions should be priorities for the coming year:</p> <p>S1.3 Support and develop initiatives that break the cycle of deprivation by helping to improve the health and wellbeing of residents who are economically and socially disadvantaged.</p> <p>S4.1 Encourage community cohesion (building understanding between people of different ages, circumstances and backgrounds) by supporting activity that celebrates diversity, tackles hate crime and builds mutual understanding (eg inter-faith and inter-generational work).</p> <p>Ec1.1 Identify and highlight local skills needs by organising an employers' skills forum to gain a better understanding of the skills they require and work with education and training providers to resolve skills related issues.</p> |   |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b>   |   |
| <p>Positive outcomes being achieved at Dean Court as a result of a co-ordinated rather than a fragmented approach. Dean Court is a fairly large housing estate. There are lots of students living there and therefore there are car parking issues. Residents felt it had lost its sense of community and many residents felt socially isolated. The police have acted on the parking issues. The Partnership helped to set up a group last year which is now a Community Action Group. There are now regular youth activities and coffee mornings for older people.</p>  |   |
| <b>Current activities:</b>  |   |
| <p>Tackling deprivation group planning South Abingdon Community Fun Day on 25<sup>th</sup> July as a means of engaging local residents and encouraging community cohesion</p>   |   |
| <b>Future challenges:</b>   |   |
| <p>Effective performance management<br/>Elected member and community engagement and accountability</p>  |   |
| <b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b>  |   |

**What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?**

**Please list the action, delivery or other sub-groups which report to the partnership:**

**Date of last and future meeting:**

5 March

18 June

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| <b>Partnership:</b><br>West Oxfordshire Strategic Partnership  | <b>Date of completion:</b><br>12 <sup>th</sup> May 2009  |
| <b>Contact Officer:</b> Dene Robson  | <b>Tel:</b> 01993 861481<br><b>Email:</b> <a href="mailto:dene.robson@westoxon.gov.uk">dene.robson@westoxon.gov.uk</a> |
| <b>Chairman:</b><br>David Neudegg (WODC)   | <b>Cabinet Member:</b><br>David Robertson  |
| <b>Priorities for the year ahead:</b> <ul style="list-style-type: none"> <li>• To find ways to improve outcomes for local people</li> <li>• To foster joint action between stakeholders in the community</li> <li>• To provide a forum for debate and shared commitment</li> <li>• To develop, implement and monitor Shaping Futures, the Sustainable Community Strategy for West Oxfordshire</li> </ul>   |  |
| <b>Achievements (Outcomes rather than process) in the last quarter:</b> <ul style="list-style-type: none"> <li>• Broadened membership as result of new Terms of Reference to ensure better representation of community and priorities in Shaping Futures</li> <li>• ‘Too Wasted’ DVD launched in schools and parent workshops – evaluation suggests has contributed to 27 per cent reduction in youth related crime</li> <li>• Feasibility study for CCTV in Carterton completed and scheme launches this summer</li> <li>• Established a district-focussed Health and Well-being Group and a wood-fuel network</li> </ul>   |  |
| <b>Current activities:</b><br>To achieve the actions set out in Shaping Futures Delivery Plan 2009/10, under 9 key priorities: <ul style="list-style-type: none"> <li>• To keep towns and villages economically prosperous and vibrant</li> <li>• To tackle the specific challenges of accessing services and facilities in West Oxfordshire</li> <li>• To help young people move from childhood to adulthood</li> <li>• To support individuals and young families who want to stay in the area where they grew up</li> <li>• To maintain and improve the health and wellbeing of all residents in West Oxfordshire</li> <li>• To campaign to improve the transport infrastructure including public transport</li> <li>• To reduce crime and nuisance and the fear of crime to improve the quality of life in our neighbourhoods</li> <li>• To support older people to maintain their independence and health</li> <li>• To keep West Oxfordshire clean and beautiful while protecting the environment and trying to reduce the causes and effects of climate change</li> </ul> <p>Also to continue developing the partnership to ensure it is ‘fit for purpose’, utilising funding available through the Progress through Partnership initiative. Activities this year include:</p> <ul style="list-style-type: none"> <li>• Review of membership and governance</li> <li>• Facilitated development session with Steering Group to build a ‘team’ dynamic</li> <li>• Communication project (jointly with all LSP’s in Oxfordshire)</li> </ul> |  |

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| <ul style="list-style-type: none"> <li>• Performance Management development (jointly with other LSP's in Oxfordshire)</li> </ul>   |
| <p><b>Future challenges:</b></p> <ul style="list-style-type: none"> <li>• Successful achievement of actions in Delivery Plan</li> <li>• Update / review plans in light of changing economic climate</li> <li>• Development of appropriate performance management framework</li> <li>• Strengthen links to Oxfordshire Partnership and Thematic partnerships, particularly around performance management</li> </ul> |
| <p><b>Are there any issues for the Oxfordshire Partnership to be aware of e.g. any areas they could add support to?</b></p> <p>The review of partnerships still needs further work in clarifying the role of District LSP's, particularly in relation to LAA targets and indicators. This includes allocation of the LAA reward grant when awarded.</p>  |
| <p><b>What LAA2 and Oxfordshire 2030 targets is the partnership responsible for?</b></p> <p>WOSP is not acknowledged as having direct responsibility for any LAA indicators or Ox2030 targets, although it has a clear contribution to many of them. The proposed workshop in September to link the District LSP's and Thematic partnerships will be an important step in acknowledging / coordinating this</p>    |
| <p><b>Please list the action, delivery or other sub-groups which report to the partnership:</b></p> <p>West Oxfordshire Safer Communities Partnership<br/> Several other task and thematic groups are being established, including Environment, Economy, Wood-fuel Network, Health and Well-being, financial inclusion</p>   |
| <p><b>Date of last and future meeting:</b></p> <p>12<sup>th</sup> March 2009 (last)<br/> 26<sup>th</sup> June 2009 (future)</p>  |